Hawain pe tikh do hawhoon ke nacim Hturn avjaan pardesiyon ka salaam...

## Forward-looking statement

In this Annual Report, we have disclosed forward-looking information to enable investors to comprehend our prospects and take informed investment decisions. This report and other statements - written and oral that we periodically make, contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipates,' 'estimates', 'expects',' $\mathbf{~ p r o j e c t s ' , ~ ' i n t e n d s ' , ~ ' p l a n s ' , ~ ' b e l i e v e s ' ~ a n d ~ w o r d s ~ o f ~ s i m i l a r ~ s u b s t a n c e ~}$ in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realised, although we believe we have been prudent in our assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialise, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.


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This annual report celebrates some memorable lines written by lyricists in Hindi cinema down the decades. These lines celebrate the power of the written word. emphasising the point that when you write something different, the echo of the lines resonate across the ages.

## Kora Kaagas Tha Ye Man Mera

## Likh Liya Namm I ${ }_{2} P_{e}$ Tera


(1) RICH EXPERIENCE: Linc's journey started as a manufacturer and seller of ball point pens in India. Over the years, the Company has increased its reach and connect with consumers - Linc is referred to as the brand India writes with.
(2) WIDESPREAD PRESENCE: Linc is headquartered in Kolkata with dedicated manufacturing facilities in Serakole, Falta SEZ and Umbergaon, in addition to two assembly units.

3 GLOBAL FOOTPRINT: Linc is a major exporter of writing instruments. The Company established a foothold in over 45 countries across the Middle East, North \& South America, South East Asia, SAARC countries, Far East, Central Asia, Eastern Europe, CIS countries, Africa and UK. Exports accounted for 23.4\% of the Company's revenues in FY2017-18.

4 ROBUST NETWORK:The Company's Indian distribution network is spread across 29 states, comprising $>46,000$ retailers and 2,555 distributors.

5 PIONEERING IDENTITY: Linc pioneered the introduction of smart pens in the Indian writing instruments industry by launching products like Linc Combi (pen with highlighter), Linc Twinn (pen with pencil) and Linc Touch (pen with stylus), amongst others.

6 MARQUEE PARTNERS: Linc is the exclusive distributor of Mitsubishi's Uni-ball brand for India. Mitsubishi Pencil Company Limited, Japan, holds a $13.53 \%$ stake in the Company.

## 7 ETHICAL PEDIGREE:

Vision: To establish Linc as a global brand known for its values, assertiveness and the acumen to adapt to an ever-changing environment.

Mission: To deliver innovative, user-friendly and better-quality products at best value to customers, keeping in mind the prosperity of the Company and its stakeholders.
Values: © Ethical business practices • Customer delight - Building relationships e Innovation

## Milestones



# Associated with two IPL <br> teams, Rajasthan Royals and Kolkata Knight Riders <br> Associated with the IIFA awards 2010 held in Sri Lanka as the 'Literacy Partner' 



Launched 3 @20, innovative consumer packing
Launched Linc Twinn - the world's first ball pen plus pencil


Received the ISO 9001:2015 certification for the Serakole facility


|  |  | Linc's integ | ated report |
| :---: | :---: | :---: | :---: |
| Strategic focus |  | Jonovate and excel | Cost leadeiship |
| Key enablers | $\Rightarrow$ | - Nurturing a culture of product innovation and excellence <br> - Launching differentiated products <br> - Commissioning a state-of-the-art integrated facility in Umbergaon <br> - Using cuttingedge technologies and working in collaboration with top-notch global designers | - Reduced outsourcing percentage over the past five years from $75 \%$ to $45 \%$ <br> - Graduated to value-added products |
| Material issues addressed | $\%$ | - Upped the technological quotient <br> - Introduced aestheticallyappealing products - Differentiated itself from sectoral peers | - Reduced dependence on outside parties <br> - Strengthened overall competitiveness |
| Capitals impacted | $y$ | - Manufactured <br> - Intellectual <br> - Financial | - Financial <br> - Manufactured <br> - Intellectual <br> - Natural |


| $\begin{aligned} & \text { Sypplier- } \\ & \text { of-choice } \end{aligned}$ | $\begin{aligned} & \text { Robust } \\ & \text { people } \\ & \text { practices } \end{aligned}$ | Responsible coyporate citizenshio | $\begin{aligned} & \text { focus } \\ & \text { on value } \\ & \text { creation } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Enhanced consumer value through superior and differentiated offerings <br> Engaged ethically with the team of retailers, distributors and channel partners | - Grew from 10 workers to 1,000*+ and from one country to 40+ over the years (*including contract workers) <br> - Built a robust business model marked by a culture that puts workplace safety above everything else <br> - Undertook periodic learning and development initiatives for the benefit of employees | - Spent ₹39.80 lakhs in FY2017-18 on CSR initiatives in the fields of education, healthcare and sport | - Addressed the growing needs of consumers in the price-sensitive segment as well as the premium segment <br> - Launched products that deliver superior value and unveiled new price points |
| - Introduced <br> differentiated offerings <br> - Enhanced sectoral credibility | - Laid a keen emphasis on health and safety <br> - Rewarded and recognised talent | - Society <br> - Education <br> - Healthcare | - Consumer needs |
| - Manufactured <br> - Intellectual <br> - Social | - Intellectual <br> - Human | - Social <br> - Natural | - Manufactured <br> - Intellectual <br> - Social |

## How Linc is enhancing value

## Resarices

## FINANCIAL CAPITAL

The financial resources that we seek are based on funds we mobilise from investors, promoters, banks and financial institutions in the form of debt, net worth or accruals.

## MANUFACTURED CAPITAL

Our manufacturing assets, technologies and equipment for production constitute our manufactured capital. The logistics for the transfer of raw materials and finished products are integral to our manufacturing competence.

## HUMAN CAPITAL

Our management, employees and contract workers form our workforce. Their experience and competence helps in enhancing the value of our organisation.

## INTELLECTUAL CAPITAL

Our focus on cost optimisation and operational excellence as well as our repository of proprietary knowledge account for our intellectual resources.

## NATURAL CAPITAL

We depend on raw materials sourced from nature, including polymers (derived from crude oil) and metals, indicating a moderate impact on the natural environment.

## SOCIAL CAPITAL

Our relationships with communities and partners (vendors, suppliers and customers) influence our role as a responsible corporate citizen.
value cieated
$\Rightarrow$ FINANCIAL CAPITAL
Turnover ₹332 crore
Earnings per share ₹ 5.38
ROCE 9\%
$\Rightarrow$ MANUFACTURING CAPITAL
Writing instruments produced/ outsourced: 77 crore
Writing instruments sold: 76 crore
$\Rightarrow$ HUMAN CAPITAL
Employees: 784
Remuneration paid: ₹ $\mathbf{2 5} \mathbf{~ c r}$
$\Rightarrow$ INTELLECTUAL CAPITAL
Cumulative senior management
experience: $\mathbf{3 3 4}$ person-years
Linc's ranking in India's organised writing
instruments segment: Amongst top $\mathbf{3}$
$\Rightarrow$ SOCIAL CAPITAL
Retailers: 46000
Distributors: $\mathbf{2 5 5 5}$
Channel partners: 36


Enhancing value over the years


## DEFINITION

Sales net of taxes and excise duties

## WHY IS THIS MEASURED?

It highlights the service
acceptance and reach of the
Company in the marketplace
PERFORMANCE
Aggregate sales decreased by $5.31 \%$ to reach ₹331.89 in 2017-18 due to the effect of GST and fall in demand

VALUE IMPACT
Creates a robust growth engine on which to build profits

Profit after tax (₹ crore)


DEFINITION
Profit earned during the year after deducting all expenses and provisions
WHY IS THIS MEASURED?
It highlights the strength in the business model in generating value for its shareholders.

## PERFORMANCE

The profit after tax of the Company for 2017-18 was pegged at ₹7.84 crore.

VALUE IMPACT
Ensures that adequate cash is available for reinvestment and allows the Company's growth engine to sustain growth

EBITDA margin (\%)


DEFINITION
EBITDA margin is a
profitability ratio used to
measure a company's pricing
strategy and operating
efficiency
WHY IS THIS MEASURED?
The EBITDA margin provides
an idea of how much a
company earns (before accounting for interest and taxes) on each rupee of sale

## PERFORMANCE

The EBITDA margin for 2017-
18 was pegged at $8.1 \%$

## VALUE IMPACT

Demonstrates adequate buffer in the business, which, when multiplied by scale, enhances the surplus

## ROCE

(\%)


DEFInition
It is a financial ratio that measures a company's profitability and the efficiency with which its capital is employed in the business
WHY IS THIS MEASURED?
ROCE is a useful metric for comparing profitability across companies based on the amount of capital they use especially in capital-intensive sectors

## PERFORMANCE

A showcase of prudently investing every rupee in profitable spaces that generate higher returns for shareholders

## VALUE IMPACT

Enhanced ROCE can potentially drive valuations and perception

Advertisement \& promotion costs (₹ crore)


## DEFINITION

This includes the entire cost a company bears to advertise and promote its products.
WHY IS THIS MEASURED?
This depicts how much focused the Company is on creating awareness about its products and build a brand among the people.

## PERFORMANCE

The Company's promotional costs moderated from ₹6.21 crore in FY17 to ₹ 4.02 crore in FY18

## VALUE IMPACT

Ensures top-of-the-mind recall among customers and raises awareness about key products

Earnings per share (₹)


## DEFINITION

It is the portion of a
company's profit allocated
to each outstanding share of common stock.
WHY IS THIS MEASURED?
This figure depicts the actual
value the Company has
created for its shareholders.
PERFORMANCE
The Company's EPS was
pegged at ₹5.30
VALUE IMPACT
Adds value at the hands of the shareholders through enhanced earnings per share


Song: Afsaana likh rahi hoon. Film: Dard (1947)

## Some questions.

When you need to write something that you want the recipient to remember for years, are you likely to use the standard Times New Roman typeface sent through letter/ Whatsapp/email or are you likely to send a personalised scribble?

## ChalO Khat liKhe jee me adtad to hoga  Kalall hath Se Chnoot jadtad to ho9a UMIMn9 ein Kalam Phir Uthadeti to hogi Mera nadll afli kitabo Pe Likhkar WOW dadnto mein Unjali dabadit to hosi Kahiln CK masoom nadzuk Si ladki BaLllt khoolsumpt magar sannluali si Bahut KhoosJIIat

Song: Kahi ek masoom naazuk si ladki. Film: Shankar Hussain (1977)

## In a world where the smartphone and computer are replacing the use of paper and pen, it would help to remember that there are some things that technology cannot replace.

A quick back of the envelope calculation.
The most touching notes sent to a loved one.

A dedication on the fly leaf of a book.
School and college examinations.
Children learning to write.
Travel diary.
Autographs.
Short-hand notes taken by a secretary.
Notes from an interview.
Entries in the appointments book.
Ticking announced numbers in a tambola
game.
Scrabble scores.
Lecture notes.
Doctor's prescriptions.
Journalist's notes.
Cricket scores.
Architect's drawings.
Artist's neighbourhood sketches.
Writing addresses on envelopes.

## Chithhi na koi sandegh, ja ane woh kaun ga degh

Jahan Turm chale gaye. isf dil pe laga be thinef ja ane work kaun

Song: Chithhi na koyi sandesh. Film: Dushman (1998)

## Linc.

Not just making better looking pens, But

Those writing better.
Those lasting longer.
And those priced more affordably

Heunne savain ko Khat likina
शhat meir likha ofye dilrubar. dil ki gali. Shchavi-e-wafa
ryunne sanain ko Khat likina
$\qquad$


Deepak Jalan

## Q Were you pleased with the Company's performance during FY 2017-18?

A The management was quite disappointed with the performance of the Company during the year. We finished the year with revenues worth ₹331 crore. The result was that our bottomline declined by 55 \% to ₹7.8 crore, which was way below our expectations.

## Q What were the reasons behind topline underperformance?

A In domestic business, our performance in the first half of FY2017-18 was affected because of impact of GST implementation. On the export front, the performance got affected because of import restrictions in some of the Company's major markets in Middle East and Africa. Thereafter, even though our performance normalised September 2017 onwards, we ended up playing catch-up through the rest of the year.

## Q What were main reasons behind a decline in profit?

A A visible increase in polymer prices following an increase in crude prices during the year under review had a decisive impact on our numbers. We were unable to pass on this cost increase and were compelled to largely absorb it ourselves. Even as sales volumes remained a little favourable during the H 2 , increased raw material costs resulted in a $45 \%$ decline in our post-tax profit.

## Q What were the factors that affected the Company's export performance?

A We reported a ₹25 crore decline in exports following the imposition of tariff barriers by Egypt and Turkey on exported writing instruments from India and China. The US sanctions against Iran affected exports to that country while the ongoing military conflicts in Yemen affected our order book
pyar ka pehla. Khat likune mein, wayt to lagta hai Naye parindo ko ydie mein, wayt to lagta hai. jism ki baat nahi thi unke dil tak jadna tha Lambi doori. tay karne mein, wayt to lagta hai.
in that country as well. As a result, the share of exports in our total revenues came down from 29.1\% to 23.4\% during the fiscal gone by.

## Q What impact did the implementation of the GST have on the country's organised writing instruments sector?

A Earlier, writing instruments in India were levied a $2 \%$ excise duty (w/o CENVAT credit) followed by a $5 \%$ value-added tax, resulting in an impact of $\sim 7 \%$. The GST applicable on writing instruments effective July 2017 went up to 12\%, which at first glance would make it appear that the tax burden on us was higher. However, the reality was that this came with an input tax credit that meant the overall impact for organised players virtually returned to status quo. Moreover, we believe that by plugging tax loopholes, the Central Government has made it increasingly difficult for unorganised manufacturers to evade the taxation net. Thus, we believe that the GST-induced change within India's writing instruments sector represents a structural shift with cascading implications that will continue to benefit organised players like us for years to come.

## Q How did the Company strengthen its business model during the year?

A The key business-strengthening initiative that we undertook was the commissioning of the Umbergaon facility in Gujarat. The plant started commercial production in July 2017 with a predominant focus on the export markets. The plant (installed capacity of 1.40 crore writing instruments a month) produced
6.59 crore pens during the year. At full utilisation, this new facility will generate a larger throughput than our Falta facility and deliver a larger proportion of valueadded writing instruments. We expect that this will result in the convergence of three realities: value-addition, volume growth and economies-of-scale derived from higher capacity utilisation.

## Q How did the Company counter marketplace challenges ?

A We continued to launch products during the year with a singular resolve to enhance our presence in the value-added segment and with the objective of getting consumers to upgrade to a better product with superior aesthetic appeal as well as superior performance. We are optimistic of the prospects of these products on account of their cost-competitiveness coupled with value-added returns, vindicating the product's superior stylistic features and perceived value.

## Q What was the highpoint of the Company's performance during the last financial year?

(A The launch of Pentonic ball pen (MRP ₹ 10 ) was not only the highpoint of FY2017-18 but also the single-biggest determinant of Linc's long-term success. The product was test-marketed in the latter part of the year and formally launched during FY2018-19. The success that Pentonic has achieved in just few months of its launch in the current fiscal has been momentous enough for us to go ahead for a substantial enhancement in its capacity. Looking ahead, the full impact of this measure would start becoming visible during H 2 of FY 2018 -19.



Five ways Linc will add value in the hands of the shareholders

Increase proportion of revenues from pens priced $\geq ₹ 10$

Increase output of the successful Pentonic brand


Escalate brand spending
Superior awareness and offtake

Leverage the full value of Umbergaon plant
Increased output and value-addition

Boost value-added product in-sourcing
Moderate costs and bolster
qualitative consistency

Likhe jo khat tijhe Wohteri youd mein H lagagron rang ke Nayaare ban gaye...

## Linc's distinctive business model



RISING INCOMES: In the last decade, Indian economy has progressed rapidly. The GDP of the country is back on track and growth was pegged at 6.7\% in 2017-18. Correspondingly, India's per capita GDP increased from ₹ $1,03,219$ in 2016-17 to ₹ $1,11,782$ in 2017-18, growing at a y-o-y growth rate of $8.3 \%$. The growth in GDP increased the disposable income of the populace, driving the country's consumption. (Source: Economic Times)

IMPROVING LITERACY: India intends to improve its literacy rate from $70 \%$ levels to $90 \%$ across the foreseeable future. This growth is expected to accelerate the demand for writing instruments. (Source: Economic Times)

URBANISATION: Urbanisation is one of the major factors behind the growth of educational sector, which, in turn, acts as the biggest driver for the writing equipment industry in India. India's urbanisation is expected to grow from $33 \%$ to $36.2 \%$ by 2025. (Source: Worldometers).

## Strategic <br> resporse

BRAND: Over the past three decades, Linc has emerged as a household name when it comes to pens and stationery products, creating a distinctive recall.

SCALE: Linc is amongst the largest writing instrument companies in India. The Umbergaon plant in Gujarat helped Linc scale its capacity by 1.40 crore pieces per month.

FOOTPRINT: Linc markets products across $>40$ countries. The Umbergaon plant will enable the Company to deepen its presence across Western India and address export demand with ease ( $25 \%$ of revenues in FY2017-18).

INNOVATION: In a sector flooded by me-too products, Linc differentiated itself through consistent innovation and qualitative superiority.

SUSTAINABILITY: Linc moderated borrowings to $<75 \%$ of net worth. During the year, Linc had ₹65 crore of debt on its books vis-à-vis a net worth of ₹121 crore.


Song: Teri Khushboo Mein Base Khat. Film: Arth (1982)

Branding
Overview:
Linc enjoys a rich experience of more than four decades in the writing instruments industry. By striking a delicate balance between above-the-line and below-the-line activities, Linc enhanced its presence in India, Africa, South East Asia, the Middle East and CIS countries.

STRENGTHS

- Linc's brand identity stands for high functional quality, superior design and innovation features
- The Company made proactive investments in value-added products


## SECTORAL CHALLENGES

- In an industry populated by a number of players, it is difficult to differentiate
- The entry of more organised players increased competition

CHALLENGES FACED, FY2017-18

- Launching disruptive and innovative concepts to enhance recall
- Ensuring adequate retail brand visibility
- Executing cost-effective BTL activities
- Graduating consumers to a higher price point

CHALLENGES ADDRESSED, FY2017-18

- Launched Majesta series (price range of ₹65 to ₹100) to graduate customers and account for a large value of the customer's wallet
- Strengthened product design and packaging to enhance competitive - Focused on producing single tone products
- Introduced pen dispensers that enhanced retail visibility

OUTLOOK, FY2018-19

- Develop power brands to enhance product differentiation
- Strengthen the proportion of high value products with enhanced visibility - Launched the Pentonic ball pen at ₹10 each; migrate customers to Pentonic enjoying a ₹10 price point.

Meherbaan likhoon hascena likhon ya dilruba likhon Hairaan hoon ke a apko is khat mein kya likhoon? Geh mera pren patra padhkar Ketum naaraz na nona
Ketum meri zindagi ho Ketum meri bandagi ho...

## Manufacturing

## Overview: Linc is one of the most respected manufacturers of writing instruments in India, working out of six locations in West Bengal and Gujarat

## STRENGTHS

- Experienced personnel following standardised operating protocols - Process consistency through ISO 9001:2015 certification in the Serakole factory; the Umbergaon facility is likely to be certified for SA8000 - The commissioning of the Umbergaon facility will increase the proportion of in-sourcing following rated capacity utilisation - Access to raw materials at pocket-friendly rates


## SECTORAL CHALLENGES

- Low proportion of automation leading to inconsistencies
- Manual assembly necessary as the success of a product in the marketplace is often difficult to estimate


## CHALLENGES FACED, FY2017-18

- Manual assembling and packaging, affecting product evacuation and supply
- An increased in polymer costs following an increase in crude oil prices - Initial scepticism related to the pricing of Pentonic at ₹10


## CHALLENGES DEALT WITH, FY2017-18

- Invested in state-of-the art automation especially when it came to the fastest-selling brands
- Countered the increase in raw material costs through a planned moderation in inventory holding, strengthening working capital management
- Enhanced product output, ensured qualitative consistency and bolstered process efficiency


## OUTLOOK, FY2018-19

- Increase in-sourcing and in turn increase the Company's self dependence.
- Expand the capacity at Umbergaon to address the incremental demand in Western India as well as the export markets in which Linc is present


## Sales and marketing

Overview: In a business thatis largely retaildriven, there is a need to sell wider and deeper by investing in a robust distribution network. Besides, there is an ongoing challenge to enhance brand visibility in a bid to boost offtake.

## STRENGTHS

- One of the largest organised and brand-led writing instrument companies in India, respected for its ethical and forward-looking practices
- The Company's principal recall is that of a sectoral disruptor introducing clutter-cutting products and discovering new price points
- Pan-India presence with Linc's products being available in 85-90\% of the stationery outlets across the nation
- New and aesthetically-appealing designs (patented) in a sector marked by extensive imitation
- Sizeable number of value-added products in its portfolio that progressively strengthen brand equity, realisations and profitability


## SECTORAL CHALLENGES

- Reluctance among distributors and dealers to keep high levels of inventory, emphasising the need for replenishing smaller quantities and warranting a higher standard of servicing
- Evolving consumer needs, have prioritised the reduction of product development cycles and lengthening of product pipelines

Challenges faced, FY2017-18

- Responding to the needs of trade partners and quicken delivery tenures
- A number of the Company's trade
partners were not GST-compatible when the tax reform was introduced, disrupting offtake in the first two quarters of the year under review

Challenges dealt with, FY2017-18

- Strengthened data aggregation and mining in order to take informed decisions
- Assisted trade partners when it came to being compliant with GST norms, shrinking the tenure of sales disruption - Moderated transit delays following the commissioning of the Umbergaon facility, strengthening its recall as a marketresponsive player
- Leveraged logistical efficiencies following GST implementation to deliver products quicker to consumption points, helping moderate working capital cycles - Expanded the value-added range of products like the Majesta series

Outlook, FY2018-19

- Strengthen trade channel network by widening its footprint in underrepresented areas and rationalising under-performers
- Lay a keen emphasis on product design, manufacture and marketing of products priced at $\geq ₹ 10$
- Elevate consumers from the ₹5 to the ₹10 segment
- Generate a superior throughput from the distribution network and account for a larger market share
- Develop Pentonic as its flagship product

SEGMENT-WISE REVENUE SHARE $\geq ₹ 10$ segment

<₹10 segment


ZONE-WISE REVENUE SHARE North


South
14.

East


## West

] 4

SALES GROWTH/DECLINE Domestic
( $\%$ GROWTH
Exports
? $\%$ DECLINE

TRADE CHANNEL STRENGTH
Channel Partners
36
Distributors
2,555
Retailers
46,000
rypaine iss dil pe likin diya Tera nacan Chandyi o meri chandni
mpang bhare baadal se Tlere naino ke Karajal se Morine jss dil per likn diya pera nacan Chandyio merio Chandnio

## Exports


#### Abstract

Overview: Linc has created a formidable reputation in the international markets of its presence, from the time it started addressing the writing instrument needs of one of the world s largest branded retail conglomerates a decade ago to now when the Company exports its products under its proprietary brand across a number of countries.


## STRENGTHS

- Linc's principal strength lies in its brand identity which stands for immaculate quality and distinctive innovation.
- Despite squeezed margins and pricing pressures, Linc managed to thwart the competition posed by its sectoral peers by leveraging the widespread distribution network it has built over the years.
- The respect that Linc has garnered over the years has lent it an advantage in terms of round-the-clock availability of raw materials at pocket-friendly prices.

CHALLENGES FACED, FY2017-18

- Revenues from exports declined by $32.1 \%$ in quantum terms to ₹79.7 crore
- Export restrictions and social unrest across five countries (Egypt, Turkey, Iran, Yemen and Syria) adversely impacted Linc's revenue-earning potential
- A stronger INR compared to the US\$ affected Linc's export realisations and global competitiveness

CHALLENGES DEALT WITH, FY2017-18

- The Company moderated its global footprint, refocusing attention elsewhere - The Company expanded its presence across two new countries
- The Company sustained its presence across 40+ countries
- Umbergaon facility has helped us reach out faster to our major export markets.


## OUTLOOK, FY2018-19

- The Company expects to deepen its global presence through Pentonic, its new launch
- The Company intends to widen its presence across more countries
- The Company appointed a member of the promoter group to drive exports


## Management discussion and analysis

## INDIAN ECONOMIC OVERVIEW

After registering GDP growth of over 7\% for the third year in succession in 2016-17, the Indian economy headed for slower growth estimated at 6.7\% in 2017-18. The year under review was marked by various structural reforms by the Government. In addition to GST introduction, the year witnessed significant resolution of problems associated with bank nonperforming assets and FDI liberalisation. (Source: ET)

## OUTLOOK

World Bank projected India's economic growth to accelerate to 7.3\% in 201819 and $7.5 \%$ in 2019-20. Strong private consumption and services are expected to continue to support economic activity.

## INDIAN WRITING INSTRUMENTS INDUSTRY OVERVIEW

The Indian writing instruments industry is dynamic, marked by evolving products, designs, innovation, consumer choice, digitalisation and cost-efficiency. The Indian writing instruments market is still discovering new niches with ergonomically-designed products, addressing rural areas and luxury items. The industry is expected to grow sustainably in the coming years.

Though GST had an initial impact on the industry marked by offtake sluggishness, GST is likely to narrow the cost differential between the organised and unorganised players. The organised sector accounts for $75 \%$ of the sector.

The size of the Indian writing instrument industry in 2016-17 was an estimated ₹4,100 crore. Ball pens accounted for the major revenue and volume share, whereas gel pens are growing fastest. The export market of the writing instruments industry
was pegged at ₹ 1,000 crore as of 2016-17. (Source: Business Standard, Euromonitor) The biggest consumer of the Indian stationery industry is the educational sector. The various initiatives taken up by the Government to promote literacy across the country have helped catalyse offtake, in addition to rural penetration and rising literacy awareness.

## CONSUMPTION CATALYSTS

Demographic mix: India is a young country, with half of its population under the age of 25 and two-thirds less than 35. As a recent Bloomberg News analysis discovered, India is likely to have the world's largest workforce by 2027, with a billion people between 15 and 64. A country with a majority population of youth is likely to be the highest consumer of writing instruments and stationery. India's positive demographic mix is one of the biggest demand drivers for the industry. (Source: Financial Express)

Rising incomes: Owing to the rise in disposable incomes and youth population, the writing instruments industry is expected to report favourable growth. (Source: Livemint)

Educational spending: The Central Government increased spending on educational sector should drive the demand of stationery and writing instruments. (Source:Times of India)

Increased literacy: The demand for writing instruments and stationery of the country has been constantly increasing, against the backdrop of improving economic condition of the country clubbed with the rise in literacy rate. The literacy rate of the country stands at 74\% according to the 2011 Census compared to the last decade census which stood at 65\%.

Rural market: The rural population of India accounts for $66.86 \%$, which, in turn, provides a large untapped market with potential for sustained growth. (Source: Trading Economics)

## OUTLOOK

The India stationery market revenues are projected to grow at a CAGR of $10.5 \%$ between 2018-24. The Indian stationery market holds growth potential as the country has $\sim 24$ crore students studying and requiring writing instruments and other stationery materials. Increasing number of schools and offices, improved standard of living as well as shift in focus from inexpensive to premium quality products on account of rapidly burgeoning economy are some of the crucial factors which would drive the demand for stationery products in India over the next six years.

## RISK MANAGEMENT

Economic risk: A slowdown in the sectors which are the major demand drivers of the Company could result in sluggish growth.
Mitigation: The outlook for India remains largely positive, underpinned by robust private consumption and public investment as well as ongoing structural reforms. GDP growth is projected to accelerate from 6.7\% in 2017-18 to $7.3 \%$ in 2018-19 and $7.5 \%$ in 2019-20. Linc aims to make the most of these macroeconomic developments by venturing into newer countries and aggressively pursuing growth opportunities in Western and Southern India.

Competition risk: Intense competition from organised and unorganised players may affect the Company's market share.
Mitigation: The implementation of the GST has strengthened the competitiveness
of organised players like Linc. Furthermore, Linc has been successful in differentiating itself from its sectoral peers by coming up with innovative and design-led products.

Currency risk: Currency devaluations in the overseas territories where the Company is present, makes its product dearer. Similarly, an appreciation in the value of the rupee could lead to a decline in margins.
Mitigation: The Company can capitalise on the available opportunities. When rupee appreciated, the Company can benefit from the cheaper imports. During times of unfavourable market rate scenarios, the Company pro-actively reduces product costs, so that its exports are not adversely affected.
Digitisation risk: Digitisation can cause stagnation in demand for writing instruments and in turn impact the Company's profitability.
Mitigation: Linc has strategically migrated from the mass to the premium end of the value chain, enhancing value for stakeholders.
Raw material risk: $40 \%$ of the Company's raw materials are crude oil-based and increase in crude prices can drive raw material costs up.

Mitigation: Linc has concentrated on launching products with relatively lower raw material costs and higher margins.

## INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

Linc adopts a rigorous system of Internal Control to ensure that all assets are safeguarded and protected. In addition, the Company has a well-structured system of risk assessment and risk reporting. The Company's internal controls are supplemented by an extensive program
of internal audits, review by management and documented policies, guidelines and procedures. The internal controls are designed to ensure that financial and other records are reliable for preparing financial information and other data and for maintaining accountability of assets.

HUMAN RESOURCES
Linc believes that its competitive advantage lies within its people. The

Company's people bring to the stage, a multi-sectoral experience, technological experience and domain knowledge.
The Company's HR culture is rooted in its ability to subvert age-old norms in a bid to enhance competitiveness. The Company always takes decisions which are in alignment with the professional and personal goals of employees, thereby achieving an ideal work-life balance and enhancing pride association.

## Sandese arite haing, Tole chitthee arti hai, tole

## CAUTIONARY STATEMENT

This statement made in this section describes the Company's objectives, projections, expectation and estimations which may be 'forward looking statements' within the meaning of applicable securities laws and regulations. Forwardlooking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations
are accurate or will be realised by the Company. Actual result could differ materially from those expressed in the statement or implied due to the influence of external factors which are beyond the control of the Company. The Company assumes no responsibility to publicly amend, modify or revise any forwardlooking statements on the basis of any subsequent developments.



An amount ₹500 Lakhs is being transferred to the General Reserves of the Company as at 31st March, 2018

## Dividend

Your Directors recommend a Dividend of ₹ 1.50 per equity share (previous year ₹3/- per equity share) for the year ended 31st March, 2018.

## Financial Performance

During the year under review, the Company's Revenue from Operations decreased by $5.3 \%$ to ₹33189 Lakhs as compared to ₹35049 Lakhs during the preceding year. However, the Revenue from Operations were not strictly comparable, as in the post GST scenario the calculation is net of GST, while earlier it was gross of excise. The Profit after Tax during the year was ₹784 Lakhs as compared to ₹1726 Lakhs in the previous year, a drop of about $54.6 \%$.
The profits were effected on account of lower export revenue, continued rise in polymer prices and higher Interest and Depreciation on account of commissioning of new production
facility at Gujarat w.e.f.15th July, 2017.
The year-end debtors are 50 days of the sales for the year as compared to 41 days in the previous year. The inventory holding is for 86 days' sales as compared to 81 days in the previous year.
A full analysis and discussion on the performance of the Company as well business outlook is included in this Annual Report under the heading 'Management Discussion and Analysis' as Annexure to this Report.

## New Facility at Umbergaon, Gujarat

The commercial production in the new manufacturing facility at Umbergaon was started on 15th July, 2017.

## Directors' Responsibility Statement

Pursuant to Section 134(5) of the Companies Act, 2013, the Directors hereby confirm that:-
(a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
(b) the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
(c) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
(d) the directors had prepared the annual accounts on a going concern basis;
(e) the directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
(f) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## Corporate Governance

The Company had complied with the requirements of Corporate Governance in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. A separate report each on Corporate Governance (Annexure-B, along with Auditors' Certificate on its due compliance) and Management Discussion and Analysis is attached to this report.

## Secretarial Standards

The Directors state that applicable Secretarial Standards, i.e. SS-1 and SS2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively, have been duly followed by the Company.

## Listing

The equity shares of the Company are listed on National Stock Exchange of India Limited (NSE), BSE Limited (BSE) and The

Calcutta Stock Exchange Limited (CSE).

## Directors and Key Managerial Personnel

In accordance with the Articles of Association of the Company, Shri Aloke Jalan, Whole Time Director of the Company, retire by rotation at the ensuing Annual General Meeting and being eligible, offer himself for re-appointment.

The following persons were appointed as Key Managerial Personnel of the Company in Compliance with provisions of section 203 of the Companies Act, 2013:

Shri Deepak Jalan - Managing Director Shri Aloke Jalan - Whole Time Director Shri N. K. Dujari - Chief Financial Officer \& Company Secretary
Dr. Ranjan Das, Independent, NonExecutive Director has resigned from the Board w.e.f. 13th February, 2018. The Directors have placed on record their sincere appreciation for the valuable contribution and guidance provided by Dr. Ranjan Das during his tenure as Director.

## Conservation of Energy, Technology Absorption and Foreign Exchange Earnings \& Outgo

A statement pursuant to section 134 of the Companies Act, 2013, giving details of measures taken towards conservation of energy, technology absorption, foreign exchange earnings and outgo in accordance with the Companies (Accounts) Rules, 2014 is annexed as Annexure - C.

## Particulars of Employees and related disclosures

Disclosure as required Section 197(12) of the Companies Act, 2013 read with Rule 5(1), 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014 is annexed as Annexure - D.

## Policy on Directors' Appointment and Remuneration

Policy on Directors' Appointment is to follow the criteria as laid down under the Companies Act, 2013 and the Listing Regulations, 2015 and good corporate practices. Emphasis is given to persons from diverse fields or professions.

Policy on Remuneration - Guiding Policy on remuneration of Directors, Key Managerial Personnel and employees of the Company

## is -

- Remuneration to unionised workmen is based on the periodical settlement with the workmen union.
- Remuneration to Key Managerial Personnel, Senior Executives, Managers, Staff and Workmen (non Unionised) is industry driven in which it is operating taking into account the performance leverage and factors such as to attract and retain quality talent
- For Directors, it is based on the shareholders resolutions, provisions of the Companies Act, 2013 and Rules framed therein, circulars and guidelines issued by Central Government and other authorities from time to time.


## Declaration by Independent Directors

Pursuant to Section 149(6) of the Companies Act, 2013, Independent Directors of the Company have made a declaration confirming the compliance of the conditions of the independence stipulated in the aforesaid section.

## Related Party Transactions

All related party transactions that were entered into during the year under report were on an arm's length basis and in the ordinary course of business. There are no materially significant related party transactions made by the Company during the year. Thus, provisions of section 134(3) (h) and 188(1) of the Companies Act, 2013 are not applicable and therefore, Form No. AOC-2 has not been attached. Related Party Transactions Policy is available on weblink http://www.lincpen.com

## Risk Management

The Company has a structured risk management policy. The Risk management process is designed to safeguard the organisation from various risks through adequate and timely actions. It is designed to anticipate, evaluate and mitigate risks in order to minimize its impact on the business. The potential risks are inventorised and integrated with the management process such that they receive the necessary consideration during decision making. It is dealt with in greater details in the management discussion and analysis section.

## Credit Rating

The Company's credit ratings ascribed by

CRISIL are - Long Term - CRISIL A/Stable; and Short Term - CRISIL A1.

## Annual Evaluation by Board

The Board of Directors of the Company has initiated and put in place evaluation of its own performance, its committees and individual directors. The result of the evaluation is satisfactory and adequate and meets the requirement of the Company.

## Whistle Blower Mechanism

Your Company has put in place Whistle Blower Mechanism. The detailed mechanism is given in Corporate Governance Report forming part of this report.

## Extract of Annual Return

Extract of Annual Return is annexed as Annexure-E.

## Meeting of the Board of Directors

Five (5) meeting of the Board of Directors, including a meeting of independent Directors, without the attendance of the Non-Independent Directors and members of management, were held during the year. The details of the same are provided in the Corporate Governance Report.

## Auditors

M/s Singhi \& Co. (FRN: 302049E), Chartered Accountants were appointed as the Statutory Auditor of the Company in 23rd Annual General Meeting held on 1st September, 2017 for a period of 5 consecutive years commencing from the conclusion of the 23rd Annual General Meeting till the conclusion of the 28th Annual General Meeting of the Company.
In accordance with the Companies Amendment Act, 2017 enforced on 7th May, 2018 by the Ministry of Corporate Affairs, the appointment of Statutory Auditors is not required to be ratified at every Annual General Meeting.

The Report given by the Auditors on the financial statement of the Company is part of this Report. There has been no qualification, reservation, adverse remark or disclaimer given by the Auditors in their Report.

## Secretarial Audit

The Company had appointed M/s D. C. Sahoo \& Co., Practising Company Secretaries as the Secretarial Auditor of the Company for the financial year

2017-18. The report of the Secretarial Auditor is annexed as Annexure - F. The report does not contain any qualification.

## Internal Finance Control

The Company has put in place adequate system of internal finance controls, commensurate with its size and nature of its operations. During the year no material weakness in its operating effectiveness was observed.

## Corporate Social Responsibility

With the enactment of the Companies Act, 2013 and the Companies (Corporate Social Responsibility) Rules, 2014 read with various clarifications issued by Ministry of Corporate Affairs, the Company has undertaken activities as per the CSR Policy and the details are contained in the Annual Report on CSR activities given in Annexure - G forming part of this report.

The amount required to be spent on CSR activities during the year under review in accordance with the provisions of Section 135 of the Companies Act, 2013 is ₹44.43 Lakhs and the company has spent ₹39.80 Lakhs during the current financial year. The spending was less as the Company wanted to utilize the funds in justifiable, sustainable and measurable activities. The shortfall in the spend during the year under review is intended to be utilized in future on projects within the Company's CSR Policy.

Further as a responsible corporate citizen, the Company had been involved in CSR activities since its inception. Some of these activities will not fall under $2 \%$ CSR spend as per Schedule VII read with Section 135 of the Companies Act, 2013. But the Company decided to continue with them, since those activities are integral to the business of the Company.

## Prevention of Sexual Harassment at workplace

The Company has in place a Policy against Sexual Harassment of Women at Workplace in line with the requirement of Sexual Harassment of Women at Workplace
(Prevention, Prohibition and Redressal) Act, 2013. Internal Complain Committee (ICC) has been setup to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary and trainees) are covered under this policy. No complaints were received by the Committee during the year under review.

## General

Your Directors state that no disclosure or reporting is required in respect of the following matters as there were no transactions on these items during the year under review:

- There have been no material changes and commitments affecting the financial position of the Company between the end of the financial year and date of this report. There has been no change in the nature of business of the Company.
- Details relating to deposits covered under Chapter V of the Act.
- The Company does not have any scheme of provision of money for the purchase of its own shares by employees or by trustees for the benefit of employees.
- No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.
- No fraud has been reported by the Auditors to the Audit Committee or the Board.


## Acknowledgement

Your Directors express their appreciation to all the employees for their valuable contribution. Your directors also wish to express their gratitude for the continued co-operation, support and assistance provided by all the valued Channel Partners, Distributors, Suppliers, Bankers, Shareholders, the Central and State Governments.

For and on behalf of the Board

K. N. Ranasaria Director
Managing Director
DIN: 00201370

## ANNEXURE - B

## CORPORATE GOVERNANCE REPORT

## 1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE :

The Company firmly believes in and has consistently endeavoured to practice good Corporate Governance. A good corporate governance consists of a combination of business practices which result in enhancement of the value of the Company to shareholders and simultaneously enable the Company to fulfill its obligations to other stakeholders such as customers, employees and financiers, and to the society in general. The Company further believes that such practices are founded upon the core values of transparency, empowerment, accountability, independent monitoring and environmental consciousness. The Company makes its best endeavours to uphold and nurture these core values in all aspects of its operations.

## 2. BOARD OF DIRECTORS:

Composition and Category
The present strength of the Board of Directors is six, whose composition is given below:

- 2 Promoter, Executive Directors
-4 Independent, Non-Executive Directors including one Woman Director
The composition of the Board of Directors and also the number of other Board of Directors or Board Committees of which he/she is a member/Chairperson are as under:

| $\begin{array}{l}\text { Name of the } \\ \text { Director }\end{array}$ | DIN | Category | $\begin{array}{c}\text { No. of Other } \\ \text { Director- } \\ \text { ship* }\end{array}$ | $\begin{array}{c}\text { No. of } \\ \text { Membership/ }\end{array}$ |
| :--- | :---: | :---: | :---: | :---: |
| Chairmanship of |  |  |  |  |
| other Board |  |  |  |  |
| Committee |  |  |  |  |$]$

*Excludes membership of the managing committee of various chambers/bodies and directorship in private limited Companies, foreign companies, companies under Section 8 of the Companies Act, 2013 and alternate directorship.

+ Only covers membership / chairmanship of Audit Committee and Stakeholders' Relationship Committee of Indian public limited companies have been considered.
*Excludes Linc Pen \& Plastics Limited.
Dr. Ranjan Das, Independent, NonExecutive Director has resigned from the Board w.e.f. 13th February, 2018.

There is no permanent Chairman in the Board. None of the Independent Directors of the Company serve as an Independent Director in more than seven listed companies and where any Independent Director is serving as whole time director in any listed company, such director is not serving as Independent Director in more than three listed companies. None of the Directors is a member of more than ten Committees or Chairman of more than five Committees across all Companies.

The Company has a familiarization programme for Independent Directors with regard to their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, the business models of the Company etc. and the same has been posted on the website at www. lincpen.com.

The Board has devised proper system to ensure compliance with the provisions of all applicable laws and periodically reviewed the compliance reports of all laws applicable to the Company and necessary steps were taken to ensure the compliance in law and spirit.

## Performance Evaluation and Criteria

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of the Listing

Regulations, the Board has carried out the performance evaluation of its own performance and that of its Committees as well as evaluation of performance of the Directors individually.

Structured questionnaires were prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board Culture, execution and performance of specific duties, obligations, corporate governance practices and stakeholders' interests. A separate exercise was carried out to evaluate the performance of individual Directors who were evaluated on parameters such as level of engagement and contribution, independence of judgment, meeting risk management \& competition challenges, compliance \& due diligence, financial control, safeguarding the interest of the Company and its minority shareholders etc.

The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of Non-Independent Directors were carried out by the Independent Directors. The Nomination \& Remuneration Committee also carried out evaluation of every director's performance. The Directors expressed their satisfaction with the evaluation process.

## ATTENDANCE OF EACH DIRECTOR AT THE BOARD MEETINGS AND THE LAST ANNUAL GENERAL MEETING

During the financial year ended March 31, 2018, five Board Meetings were held on 30th May, 2017, 8th September, 2017, 14th December, 2017, 13th February, 2018 and 17th March, 2018. The meeting held on 17th March, 2018 was for the Independent Directors, without the attendance of the Non-Independent Directors and members of management. The attendance of each

Director at Board Meetings and the last Annual General Meeting (AGM) is as under:

| Name of the Directors | No. of Board meetings <br> attended | Attendance at last AGM <br> held on 01.09.2017 |
| :--- | :---: | :---: |
| Shri Naresh Pachisia | 5 | Leave of Absence |
| Shri K. N. Ranasaria | 5 | Present |
| Shri Deepak Jalan | 4 | Present |
| Shri Aloke Jalan | 3 | Present |
| Shri Anil Kochar | 3 | Present |
| Ms. Supriya Newar | 5 | Present |
| Dr. Ranjan Das* | 1 | Leave of Absence |

* Dr. Ranjan Das, Independent, Non-Executive Director has resigned from the Board w.e.f. 13th February, 2018.


## 3. CODE OF CONDUCT:

The Code of Conduct and ethics as adopted by the Board of Directors of the Company is applicable to its Directors and Senior Executives. All the Board Members and Senior Management personnel have affirmed compliance with the code of conduct. A declaration to this effect signed by the Managing Director is attached and forms part of the Annual Report of the Company. The Code of Conduct of the Company has been posted on the website at www. lincpen.com for general viewing.

## 4. AUDIT COMMITTEE:

The Audit Committee presently comprises of four Directors, three of whom are Independent and NonExecutive. All these Directors possess knowledge of corporate finance, accounts and law. During the financial year ended March 31, 2018, four Audit Committee Meetings were held on 30th May, 2017, 8th September, 2017, 14th December, 2017 and 13th February, 2018. The attendance of the Members were as under-

| Members | No. of Meetings <br> Attended |
| :--- | :---: |
| Shri K. N. Ranasaria, <br> Chairman | 4 |
| Shri Deepak Jalan | 4 |
| Shri Naresh Pachisia | 4 |
| Shri Anil Kochar | 2 |

The role, powers, duties and terms of reference of the Audit Committee cover the matter specified under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013, besides other terms as may be referred by the Board of Directors. The Company Secretary acts as the Secretary to the Committee. The Statutory Auditor and the Internal Auditor of the Company is permanent invitee at the meetings of the Committee.

## 5. NOMINATION AND REMUNER-

 ATION COMMITTEE:The Nomination and Remuneration Committee comprises of Shri Naresh Pachisia, Chairman, Shri K. N. Ranasaria and Shri Anil Kochar, all of whom are Independent and Non-Executive

Directors. The Committee was reconstituted with the induction of Shri Anil Kochar, Independent, Non- Executive Director w.e.f. 13th February, 2018 in lieu of Dr. Ranjan Das (resigned from the Board w.e.f. 13th February, 2018). The Company Secretary acts as the Secretary to the Committee.

During the year, the Nomination and Remuneration Committee met on 30th May, 2017.

The role, power and term of reference of the Nomination and Remuneration Committee covers the area as contemplated under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and section 178 of the Companies Act, 2013, besides other terms as may be referred by the Board of Directors. The role include formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial
personnel and other employees; formulation of criteria for evaluation of Independent Directors and the Board; devising a policy on Board diversity and identification of persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board their appointment and removal.

Remuneration Policy : Non-executive directors are remunerated by way of sitting fees and are also entitled to a commission (to divided among them in such proportion as the Board may determine from time to time) not exceeding $1 \%$ of the net profits only. The Company pays remuneration by way of Salary, Perquisites, Allowances and Commission to Managing Director and Whole Time Director, as approved by the members and as permitted under Schedule V to the Companies Act, 2013. The Details of Remuneration paid to Directors are as under:

| Name of the Director | Relation with other Directors | Salary ₹ | Benefits ₹ | Sitting Fees ₹ | Commission ₹ | Total ₹ | Service contract/ Notice period/ Severance fees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shri Deepak Jalan | Brother of Whole Time Director | 75,00,000 | 10,95,000 | - | - | 85,95,000 | Terms of office valid up to 30.09.2020. No notice period \& severance fee. |
| Shri Aloke Jalan | Brother of Managing Director | 60,00,000 | 8,79,000 | - | - | 68,79,000 | -do- |
| Shri Naresh Pachisia | None | - | - | 1,85,000 | 2,00,000 | 3,85,000 | Appointed for a period of 5 years w.e.f. 29.08.14. |
| Shri K. N. Ranasaria | None | - | - | 1,71,000 | 2,00,000 | 3,71,000 | -do- |
| Shri Anil Kochar | None | - | - | 90,000 | 2,00,000 | 2,90,000 | -do- |
| Ms. Supriya Newar | None | - | - | 1,00,000 | 2,00,000 | 3,00,000 | Appointed for a period of 5 years w.e.f. 03.09.15. |
| Dr. Ranjan Das* | None | - | - | 30,000 | 1,75,000 | 2,05,000 |  |

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## 6. SHAREHOLDERS' COMMITTEE :

i) Share Transfer Committee :

The Share Transfer Committee comprises of Shri Deepak Jalan and Shri Naresh Pachisia. The Committee deal with various matters relating to share transmission, issue of duplicate share certificates, approving the split and consolidation requests and other matters relating to transfer and registration of shares. During the financial year ended 31st March, 2018, 15 (fifteen) Share Transfer Committee Meetings were held. Number of Shares pending for transfers as on 31st March, 2018 were Nil.
ii) Stakeholders' Relationship Committee:
The Stakeholders' Relationship Committee comprises of Shri K. N. Ranasaria as the Chairman and Shri Deepak Jalan. The Committee is to oversee the redressal of the Shareholders' and Investors' grievances in relation to transfer of shares, non-receipt of Annual Report, non-receipt of dividend etc. The total number of complaints received and replied, to the satisfaction of the shareholders during the year were 2. There were no outstanding complaints as on 31st March, 2018.
iii) Compliance Officer:

The Board has designated Shri N .
K. Dujari, Chief Financial Officer \& Company Secretary as the compliance officer.
7. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE :
The Corporate Social Responsibility Committee comprises of Shri Deepak Jalan as the Chairman, Shri Aloke Jalan and Ms. Supriya Newar. The Company Secretary acts as the Secretary to the Committee.

The terms of reference of this Committee is to comply with the requirement of section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 which includes formulating and recommending to the Board, a Corporate Social Responsibility(CSR) Policy indicating the activities to be undertaken by the Company as per Schedule VII to the Companies Act, 2013; recommending the amount of expenditure to be incurred and monitoring the CSR policy of the Company.
8. WHISTLE BLOWER POLICY :

With the rapid expansion of business in terms of volume, value and geography, various risk associated with the business have also increased considerably. One such risk identified is the risk of fraud and misconduct. The Audit Committee is committed to ensure risk/fraud free work environment and to this end the Committee has laid down a policy providing a platform to all the employee, vendors and customers to report any suspected or confirmed incident of fraud / risk / misconduct. The policy has been posted on the website at www.lincpen.com.

## 9. GENERAL BODY MEETING

Location and time, where last three Annual General Meetings were held is given below :

| Financial Year | Date | Location of the Meeting | Time |
| :--- | :---: | :--- | :---: |
| $2014-2015$ | 03.09 .15 | Shripati Singhania Hall, <br> 94/2, Chowringhee Road, Kolkata - 700 020 | 3.30 p.m. |
| $2015-2016$ | 29.08 .16 | Shripati Singhania Hall, <br> 94/2, Chowringhee Road, Kolkata - 700020 | 3.30 p.m. |
| $2016-2017$ | 01.09 .17 | Shripati Singhania Hall, <br> 94/2, Chowringhee Road, Kolkata - 700 020 | 3.30 p.m. |

One special resolutions were passed at 21st Annual General Meeting of the Company held on 03.09.2015 respectively. During the last year, no special resolution has been passed through postal ballot. No special resolution is proposed to be conducted through postal ballot at the forthcoming AGM to be held on 11th September, 2018.

## 10. DISCLOSURES:

i) Details of related party transactions during the year have been set out under Note No. 36 of Notes on Accounts of the Annual Accounts. However, the Company does not have any materially significant related party transactions, which may have potential conflict with the interests of the Company at large. The transactions with related parties are at prices which are reasonable having regard to the prevailing market prices for such goods / services. The policy on dealing with related party transactions has been uploaded on the Company's website: www.lincpen.com.
ii) The Company has complied with the requirements of regulatory authorities on capital markets and no penalties/strictures have been imposed against it during the last three years.
iii) The Company has established Vigil Mechanism to provide
for the safeguards against victimisation of Directors and employees who follow such mechanism. The policy on the same has been uploaded on the Company's website: www. lincpen.com. As per policy, no person has been denied access to the Chairperson of the Audit Committee.
iv) The Company is regularly complying with all the mandatory requirements of the SEBI (Listing Obligations and Disclosure Requirements) regulations, 2015 regarding Board Composition, Code of conduct, Audit Committee, quarterly and annual disclosures etc.
v) The Non - executive Directors does not hold any shares of the Company as on 31st March, 2018.
vi) The particulars of directors seeking reappointment are given in the explanatory
statement to the notice of Annual General Meeting.
vii) The Company had no subsidiary as on 31st March, 2018.
viii) The Company has laid down risk assessment and minimisation procedures and the same is periodically reviewed by the Board. Further, the Company has adequate internal control systems to identify the risk at appropriate time and to ensure that the executive management controls the risk in a properly defined framework.

## 11. MEANS OF COMMUNICATION:

Timely disclosure of relevant and reliable information on corporate financial performance is at the core of good governance. The Company informs to the Stock Exchanges in a prompt manner, all price sensitive information as well as all such other matters which in its opinion, are material and relevant for the shareholders.

Financial Results: Quarterly, halfyearly and annual financial results of the Company are communicated to the Stock Exchanges immediately after they are considered by the Board and are published in prominent English and Bengali newspapers usually in Business Standard and Kalantar. These results are also made available on the website of the Company www.lincpen.com.

Press Release on Results: Press release on results are sent to Stock Exchanges and are displayed on its website.

Presentations to institutional investors/ analysts: Time to time the Company interacts with institutional investors and financial analysts on the Company's financial performance. Information of such interaction are uploaded on the Company's website as well as sent to the Stock Exchanges. No unpublished price sensitive information is discussed in presentation made to institutional investors and financial analysts.

Company Website: The Company's website (www.lincpen.com) contains a separate dedicated section 'Investors' where information for the shareholders is available.

NSE Electronic Application Processing System (NEAPS): The NEAPS is a web-based application designed by NSE for corporates. All periodical compliance filings like shareholding pattern, corporate governance report, statement of investor complaints, etc are filed electronically on NEAPS.

BSE Corporate Compliance \& Listing Centre (the 'Listing Centre'): BSE's Listing Centre is a web-based application designed for corporates. All periodical compliance filings like shareholding pattern, corporate governance report, statement of investor complaints, etc are also filed electronically on the Listing Centre.

Designated Email ID: The Company has designated the following EmailID for investor servicing: investors@ lincpen.com

## 12. GENERAL SHAREHOLDER INFORMATION :

Detailed information in this regard provided in the shareholder information section forms part of this Annual Report.

| i) | Annual General Meeting | : | 11th September, 2018 at 10.30 a.m. |
| :---: | :---: | :---: | :---: |
|  | Date and Time | : | Shripati Singhania Hall, 94/2, Chowringhee Road, Kolkata - 700020 |
| ii) | Financial Calendar | : |  |
|  | Financial Year | : | 1st April to 31st March |
|  | Results | : | 1st Qtr - 2nd week of August, 2018 <br> 2nd Qtr - 2nd week of November, 2018 <br> 3rd Qtr - 2nd week of February, 2019 <br> 4th Qtr - end May, 2019 |
| iii) | Book closure date | : | 05.09.2018 to 11.09.2018 on account of AGM and Dividend. |
| iv) | Dividend payment date | : | After 11th September, 2018 |
| v) | Listing of Equity Shares on Stock Exchanges at | : | i) The Calcutta Stock Exchange Ltd <br> Lyons Range, Kolkata - 700001 <br> ii) B S E Limited, <br> P J Towers, <br> Dalal Street, Fort, Mumbai - 400001 <br> iii) National Stock Exchange of India Ltd Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai - 400051 |
| vi) | Listing Fees | : | Listing fee for the year 2017-2018 has been paid to the above Stock Exchanges. |
| vii) | Stock Code | : | Bombay Stock Exchange - 531241 <br> Calcutta Stock Exchange - 10022035 <br> National Stock Exchange- LINCPEN <br> Demat ISIN No. - INE 802B01019 |

viii) Market Price Data - High /Low during each month of the year ended 31st March, 2018, at the Bombay Stock Exchange and National Stock Exchange.

| Month | BSE <br>  <br>  High (₹) |  |  | Low (₹) | Volume | High (₹) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Low (₹) | Volume |  |  |  |  |  |
| April, 2017 | 314.90 | 282.10 | 52,608 | 315.00 | 280.10 | $2,00,380$ |
| May, 2017 | 296.80 | 251.00 | 35,624 | 299.95 | 255.50 | 89,687 |
| June, 2017 | 303.70 | 258.00 | 42,138 | 303.80 | 252.30 | $2,24,813$ |
| July, 2017 | 299.00 | 262.00 | 58,039 | 298.00 | 250.10 | 10,4443 |
| August, 2017 | 268.45 | 231.20 | 15,749 | 269.80 | 236.10 | 46,894 |
| September, 2017 | 248.45 | 220.00 | 36,753 | 247.35 | 220.00 | $1,87,218$ |
| October, 2017 | 264.90 | 225.00 | 13,840 | 269.70 | 222.00 | $1,56,291$ |
| November, 2017 | 315.00 | 239.65 | $2,05,937$ | 317.00 | 240.20 | $4,41,713$ |
| December, 2017 | 381.80 | 290.00 | $1,74,813$ | 385.10 | 290.45 | $11,49,734$ |
| January, 2018 | 530.00 | 364.45 | $3,12,964$ | 532.50 | 361.65 | $19,26,583$ |
| February, 2018 | 483.50 | 385.25 | 76,433 | 480.00 | 375.00 | $7,34,234$ |
| March, 2018 | 460.00 | 397.00 | 26,722 | 460.00 | 395.55 | $2,30,424$ |

ix) Share Price performance in 2017-18 in comparison to broad based indices - BSE Sensex and NSE Nifty
\% Change in Linc's Share Price: 41.81 \% \% Change in Linc's Share Price: 43.62 \%
x) Registrar and Share Transfer Agent

Share Transfer System:
\% Change in BSE Sensex: 11.30\% \% Change in NSE Nifty: 10.25\% M/s. Maheswari Datamatics Pvt. Ltd 23, R. N. Mukherjee Road, 5th Floor, Kolkata - 700001 Phone - 2243 5029/2248 2248, Fax - 2248 4787, e-mail - mdpl@cal. vsnl.net.in
Presently, the share transfers which are received in physical form are normally effected within a maximum period of 15 days from the date of receipt and Demat are confirmed within a maximum period of 14 days by Registrar and Share Transfer Agent - M/s. Maheshwari Datamatics Pvt. Ltd, 23, R. N. Mukherjee Road, Kolkata-700 001.
xi) Distribution of Shareholding:

Distribution of Shareholding by Ownership:

|  | Holding Pattern | No. of Shares | Shareholding \% |
| ---: | :--- | ---: | ---: |
| 1 | Promoters \& Associates | $87,67,854$ | 59.30 |
| 2 | IEPF | 22,517 | 0.15 |
| 3 | NRI, Flls, etc. | $20,55,009$ | 13.90 |
| 4 | Private Corporate Bodies | $7,32,329$ | 4.95 |
| 5 | Indian Public | $32,08,251$ | 21.70 |
|  | Total | $\mathbf{1 , 4 7 , 8 5 , 9 6 0}$ | 100.00 |

Distribution of Shareholding by Size:

| Range of Shares | Shareholders |  | Shares |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Number | $\%$ | Nos. | $\%$ |
| 1 to 500 | 5,330 | 89.87 | $4,24,566$ | 2.87 |
| 501 to 1000 | 247 | 4.16 | $2,05,070$ | 1.39 |
| 1001 to 5000 | 255 | 4.30 | $5,99,322$ | 4.05 |
| 5001 to 10000 | 30 | 0.51 | $2,22,017$ | 1.50 |
| $10001 \&$ above | 69 | 1.16 | $1,33,34,985$ | 90.19 |
| Total | 5,931 | 100.00 | $1,47,85,960$ | 100.00 |

xii) Dematerialisation of Shares:

| Holding | No. of Holder | $\%$ | No. of Shares | $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| Physical | 519 | 8.75 | $1,64,884$ | 1.12 |
| Demat | 5,412 | 91.25 | $1,46,21,076$ | 98.88 |
| Total | 5,931 | 100.00 | $1,47,85,960$ | 100.00 |


| xiii) | Outstanding GDR/ADR or any convertible Instruments |  | Not Applicable |
| :---: | :---: | :---: | :---: |
| xiv) | The manufacturing facilities of the Company are located at: | a. | Linc Estate, Usthi Road, Serakole, 24 Paragans (South), West Bengal; and |
|  |  | b. | Falta SEZ, Sector II, Shed No.2, Falta, 24 Paragans (South), West Bengal |
|  |  | c. | OHM Industrial Infrastructure Park, Plot No. 7/8/11/12, Umbergaon, Gujarat |
| xv) | Address for Correspondence |  | For Share Transfer and related queries - <br> M/s. Maheswari Datamatics Pvt. Ltd. <br> 23, R. N. Mukherjee Road, 5th Floor, <br> Kolkata - 700001 <br> Phone - 2243 5029/2248 2248, Fax - 22484787 <br> E-mail - mdpl@cal.vsnl.net.in |
|  |  |  | For General Assistance <br> Mr. N. K. Dujari, <br> Chief Financial Officer \& Company Secretary <br> Linc Pen \& Plastics Ltd. <br> 3, Alipore Road, Kolkata - 700027 <br> Phone - 30412100 / 24790248 , <br> Fax - 24790253 <br> E-mail - investors@lincpen.com |

## DECLARATION

As provided under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, all the Directors and Senior Management have affirmed compliance with the Companies Code of Conduct during the financial year ended 31st March, 2018.


Deepak Jalan
Kolkata,
30th May, 2018
Managing Director
Din: 00758600

## CEO / CFO CERTIFICATION

The Board of Directors
Linc Pen \& Plastics Limited
Kolkata

## Re: Financial Statements for the financial year 2017-18 - Certification by MD and CFO

We, Deepak Jalan, Managing Director and N. K. Dujari, Chief Financial Officer \& Company Secretary, of Linc Pen \& Plastics Limited, on the review of financial statements and cash flow statement for the year ended 31st March, 2018 and to the best of our knowledge and belief, hereby certify that:-

1. These statements do not contain any materially untrue statements or omit any material fact or contain statements that might be misleading;
2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
3. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31st March, 2018 which are fraudulent illegal or violative of Company's Code of Conduct.
4. We accept responsibility for establishing and maintaining internal controls, for financial reporting, we have evaluated the effectiveness of the internal control systems of the company pertaining the financial reporting and we have disclosed to the auditors and the Audit Committee those deficiencies in the design or operation of such internal controls of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
5. We have indicated to the Auditors \& the Audit Committee: -
(i) there have been no significant changes in internal control over financial reporting during the period.
(ii) there have been no significant changes in accounting policies during the period.
(iii) there have been no instances of significant fraud of which we have become aware and the involvement therein, of management or an employee having significant role in the Company's internal control systems over financial reporting.

Kolkata,
30th May, 2018

Linc Pen \& Plastics Ltd.

N. K. Dujari Chief Financial Officer \&

Company Secretary


Deepak Jalan Managing Director

DIN: 00758600

## AUDITORS' CERTIFICATE on corporate governance

To the members of

## Linc Pen and Plastics Limited

1. We have examined the compliance of conditions of Corporate Governance by Linc Pen \& Plastics Limited("the Company"), for the year ended on 31st March, 2018, as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2) and para C and D of Schedule V to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations).

## Managements' Responsibility

2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

## Auditor's Responsibility

3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India (the "ICAI"), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

## Opinion

7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2) and para C and D of Schedule V to the Listing Regulations during the year ended 31st March, 2018.
8. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For Singhi \& Co.
Chartered Accountants
(Firm's Registration No. 302049E)


## ANNEXURE - C

## A. CONSERVATION OF ENERGY

a) The following energy conservation measures are taken on continuing basis :--

1. Scheduled preventive maintenance of machines and equipment for better efficiency.
2. Systematic Study or power consummation certain machines.
3. Improvement of electrical power load factor.
4. Optimise the use of energy through improved operational method.
b) Additional investments and proposals being implemented for reduction of consumption of energy

The Company is however, carrying on continuous education and awareness programs for its employees for energy conservation. But no major specific investment proposals are envisaged.
c) Impact of measures undertaken under (a) and (b) above for reduction of energy consumption and its consequent impact on cost of production.

The Company is not a major user of energy. However, the measures taken by the company will result in saving of energy.
B. TECHNOLOGY ABSORPTION

The Company has no separate R \& D section. The Company is however, developing new products and upgrading existing products and also their packaging to meet the changing market taste / profile.

## C. FOREIGN EXCHANGE EARNINGS AND OUTGO

a) Activities relating to exports; initiatives taken to increase exports:Development of Innovative packaging and products for export markets along with improvement in quality, cost and lead time. Special emphasis on marketing Company's product in Africa and Central Asia.
b) Total Foreign Exchange used and earned:- The foreign exchange used and earned during the year by the Company are as under:-
Foreign Exchange Used - Rs.4048.75 Lakhs
Foreign Exchange Earned - Rs.8027.50 Lakhs

|  |  | RRannasio |
| :--- | :--- | ---: |
|  | Deepak Jalan | K. N. Ranasaria |
| Place: Kolkata | Managing Director | Director |
| Dated: 30th May, 2018 | DIN: 00758600 | DIN: 00201370 |

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## ANNEXURE - D

Information pursuant to Section 197(12) of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014
A. Under Rule 5(1)

| Name of the Director <br> /Key Managerial <br> Personnel | Designation | Ratio of remuneration of <br> each Director to median <br> remuneration of employees | \% increase in <br> Remuneration <br> over Last Year |
| :--- | :--- | :--- | :---: |
| Shri Deepak Jalan | Managing director | $56: 1$ | $(21.11)$ |
| Shri Aloke Jalan | Whole time director | $44.5: 1$ | $(23.07)$ |
| Shri Naresh Pachisia | Independent, non- executive | $2.5: 1$ | $(19.29)$ |
| Shri Kedar Nath Ranasaria | Independent, non- executive | $2.4: 1$ | $(19.52)$ |
| Dr. Ranjan Das * | Independent, non- executive | $1.3: 1$ | $(44.59)$ |
| Shri Anil Kochar | Independent, non- executive | $1.9: 1$ | $(28.40)$ |
| Ms. Supriya Newar | Independent, non- executive | $1.9: 1$ | $(25.00)$ |
| Shri N. K. Dujari | CFO \& Company Secretary | $13: 1$ | 30.15 |

* Dr. Ranjan Das, Independent Director has resigned from the Board w.e.f. 13th February, 2018

1. The number of permanent employees as on 31st March, 2018 was 784.
2. Compared to the previous year 2016-17, the figures for the current year 2017-18 reflects that:
i) Median remuneration and average remuneration of all employees have increased by $8.46 \%$ and 2.2\%
ii) Average remuneration of employees excluding Key Managerial Personel has increased by $2.2 \%$
iii) Remuneration of Key Managerial Personnel has decreased by $18.07 \%$
3. The remuneration of the Directors, Key Managerial Personnel and other employees is in accordance with the Remuneration Policy of the Company.

## B. Under Rule 5(2)

| Name | Designation | Remuneration subject to $\operatorname{tax}$ (₹) | Qualification | Age / Experience (Years) | Date of Commencement of Employment | Details of last employment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shri Deepak Jalan | Managing director | 85,95,000 | B. Com | 56/32 | 01.04.1995 | - |
| Shri Aloke Jalan | Whole time director | 68,79,000 | B. Com | $49 / 27$ | 01.05.2004 | - |
| Shri Vinay Maheswari | President - International Business | 28,36,116 | B.E. (Electronics) | $52 / 28$ | 01.08.2000 | ZAO Schefields, Moscow |
| Shri Debasish Pandit | Customer Development Manager | 21,87,196 | B.Sc., MBA | $44 / 17$ | 06.03.2017 | Mondelez India Foods Pvt Ltd |
| Shri N. K. Dujari | CFO \& Company Secretary | 21,02,213 | B. Com(H), FCA, FCS | $51 / 31$ | 01.12.2000 | Globsyn Webel Ltd. |
| Shri G. N. Choudhury | Dy. ManagerOperation | 19,73,027 | ITI, DPMMT (CIPET) | 39/21 | 01.08.2001 | K S B Plastomec |
| Shri Biswajit Bose | Zonal Business Manager- East | 19,33,331 | BA, MBA | $47 / 24$ | 01.01.2017 | Hindustan Coca Cola Beverages |
| Shri Rohit Deepak Jalan | Business HeadPremier Division | 12,92,490 | PGD in Business Economics (MKTG) | 29/6 | 01.09.2012 | - |
| Shri Deepak Ramgaria | Sr. Manager- Mfg. Operation(Exp.) | 12,28,577 | B. Com(H) | $47 / 18$ | 06.01.2010 | ${ }^{-}$ |
| Shri Manish Kr . Shroff | Sr. Manager-IBD | 11,73,665 | B. Com | $47 / 21$ | 13.11.1995 | Indian Express |

## Notes:

1. The nature of employment of Managing Director and Whole Time Director is contractual and other terms and conditions are as per Company's rules.
2. Remuneration includes Company's contribution to provident fund, provision for medical treatment as per Company's rules, monetary value of perquisites calculated as per Income Tax Act / Rules, Commission and does not include provisions for leave encashment, premium for gratuity and group insurance.


Deepak Jalan
Kolkata,
30th May, 2018

K. N. Ranasaria

Director
DIN: 00201370

## ANNEXURE-E

## FORM NO. MGT-9 <br> EXTRACT OF ANNUAL RETURN

as on the financial year ended on 31st March, 2018
[Pursuant to section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014]
I. REGISTRATION AND OTHER DETAILS:

| 1 | CIN | L36991WB1994PLC065583 |
| :--- | :--- | :--- |
| 2 | Registration Date | 24.10 .1994 |
| 3 | Name of the Company | LINC PEN \& PLASTICS LIMITED |
| 4 | Category/Sub-Category of the Company | PUBLIC COMPANY LIMITED BY SHARES |
| 5 | Whether listed Company (Yes/No) | YES |
| 6 | Name, Address and Contact details of <br> Registrar and Transfer Agent, if any | MAHESWARI DATAMATICS PVT. LTD. |

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY
All the business activities contributing $10 \%$ or more of the total turnover of the company shall be stated:-

| SI. <br> No. | Name and Description of <br> Main Product / Services | NIC Code of the Product | \% of total turnover of the <br> Company |
| :---: | :--- | :---: | :---: |
|  | Ball Point Pen | 32901 | 82.65 |

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

| SI. <br> No.Name and <br> Address of the <br> Company | CIN/GIN | Holding / <br> Subsidiary of <br> the Company | \% of shares <br> held | Applicable <br> Section |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NIL | NIL | NIL | NIL | NIL |

IV SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)
i. Category-wise Share Holding

| Category of Shareholders | No. of shares held at the beginning of the year |  |  |  | No. of shares held at the end of the year |  |  |  | \% Change during the year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Demat | Physical | Total | \% of Total Shares | Demat | Physical | Total | \% of Total Shares |  |
| A. Promoter |  |  |  |  |  |  |  |  |  |
| 1. Indian |  |  |  |  |  |  |  |  |  |
| a. Individual / HUF | 71,74,985 | - | 71,74,985 | 48.53\% | 71,74,379 | - | 71,74,379 | 48.52\% | - |
| b. Central Govt. | - | - | - | - | - | - | - | - | - |
| c. State Govt. | - | - | - | - | - | - | - | - | - |
| d. Bodies Corp. | 16,75,207 | - | 16,75,207 | 11.33\% | 15,93,475 | - | 15,93,475 | 10.78\% | (0.55)\% |
| e. Bank/FI | - | - | - | - | - | - | - | - | - |
| f. Any Other | - | - | - | - | - | - | - | - | - |
| Sub-Total-A(1) | 88,50,192 | - | 88,50,192 | 59.86\% | 87,67,854 |  | 87,67,854 | 59.30\% | (0.56)\% |
| 2. Foreign | - | - | - | - | - | - | - | - | - |


| Category of Shareholders | No. of shares held at the beginning of the year |  |  |  | No. of shares held at the end of the year |  |  |  | \% Change during the year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Demat | Physical | Total | $\%$ of Total Shares | Demat | Physical | Total | $\%$ of <br> Total <br> Shares |  |
| a. NRI- Individual | - | - | - | - | - | - | - | - | - |
| b. Other Individuals | - | - | - | - | - | - | - | - | - |
| c. Body Corporate | - | - | - | - | - | - | - | - | - |
| d. Bank/FI | - | - | - | - | - | - | - | - | - |
| e. Any Others | - | - | - | - | - | - | - | - | - |
| Sub-Total-A(2) | - | - | - | - | - | - | - | - | - |
| Total Shareholding of Promoters $A=$ $A(1)+A(2)$ | 88,50,192 |  | 88,50,192 | 59.86\% | 87,67,854 |  | 87,67,854 | 59.30\% | (0.56)\% |
| B. Public Shareholding |  |  |  |  |  |  |  |  |  |
| 1. Institution |  |  |  |  |  |  |  |  |  |
| a. Mutual Funds | 2,80,450 | - | 2,80,450 | 1.90\% | - | - | - | - | (1.90)\% |
| b. Bank/FI | 1,317 | - | 1,317 | 0.01\% | 817 | - | 817 | 0.01\% | - |
| c. Central Govt. | - |  |  |  |  |  |  |  |  |
| d. State Govt. | - | - | - | - | - | - | - | - | - |
| e. Venture Capital. | - | - | - | - | - | - | - | - | - |
| f. Insurance Co. | - | - | - | - | - | - | - | - | - |
| g. Flls | 9,000 |  | 9,000 | 0.06\% | - |  | - | - | (0.06)\% |
| h. Foreign Venture Capital | - | - | - | - | - | - | - | - | - |
| j. Others: | - | - | - | - | - | - | - | - | - |
| Foreign Portfolio Investors | 12,915 | - | 12,915 | 0.09\% | 5,050 |  | 5,050 | 0.03\% | (0.05)\% |
| Sub-Total-B(1) | 3,03,682 | - | 3,03,682 | 2.05\% | 5,867 | - | 5,867 | 0.04\% | (2.01)\% |
| 2.Non-Institution |  |  |  |  |  |  |  |  |  |
| a. Body Corp. |  |  |  |  |  |  |  |  |  |
| i) Indian | 6,33,344 | 1,001 | 6,34,345 | 4.29\% | 7,31,329 | 1,000 | 7,32,329 | 4.95\% | 0.66\% |
| ii) Overseas | 20,00,000 | - | 20,00,000 | 13.53 | 20,00,00 | - | 20,00,00 | 13.53 | - |
| b. Individuals |  |  |  |  |  |  |  |  |  |
| i. Individual shareholders holding nominal share capital up to ₹ 1 lakh | 12,32,459 | 182363 | 14,14,822 | 9.57\% | 10,53,247 | 149384 | 12,02,631 | 8.13\% | (1.44)\% |
| ii. Individual shareholders holding nominal share capital in excess of ₹ 1 lakh. | 14,31,370 | 14,500 | 14,45,870 | 9.78\% | 19,36,567 | 14500 | 19,51,067 | 13.20\% | 3.42\% |
| c. Others (Specify) |  |  |  |  |  |  |  |  |  |
| ii. Non Resident Individual | 93,372 | - | 93,372 | 0.63\% | 49,959 | - | 49,959 | 0.34\% | (0.29)\% |
| iii. Clearing Members | 43,677 | - | 43,677 | 0.30\% | 42,711 | - | 42,711 | 0.29\% | (0.01)\% |
| iv. NBFCs registered with RB | - | - | - | - | 11,025 | - | 11,025 | 0.07\% | 0.07\% |
| Investors <br>  <br> Protection Fund Authority | ${ }^{-}$ | ${ }^{-}$ | ${ }^{-}$ | ${ }^{-}$ | 22,517 | ${ }^{-}$ | 22,517 | 0.15\% | 0.15\% |
| Sub-Total-B(2) | 54,34,222 | 1,97,864 | 56,32,086 | 38.09\% | 58,47,355 | 164884 | 60,12,239 | 40.66\% | 2.57\% |


| Category of Shareholders | No. of shares held at the beginning of the year |  |  |  | No. of shares held at the end of the year |  |  |  | \% Change during the year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Demat | Physical | Total | \% of <br> Total <br> Shares | Demat | Physical | Total | \% of Total Shares |  |
| "Total Public Shareholding $B=B(1)+B(2)^{\prime \prime}$ | 57,37,904 | 1,97,864 | 59,35,768 | 40.14\% | 58,53,222 | 164884 | 60,18,106 | 40.70\% | 0.56\% |
| C. Shares held by Custodian for GDRs \& ADRs |  |  |  |  |  |  |  |  |  |
|  | NIL | NIL | NIL | NIL | NIL | NLI | NIL | NLL | NIL |
| "Grand Total $(A+B+C)^{\prime \prime}$ | 1,45,88,096 | 1,97,864 | 1,47,85,960 | 100.00\% | 1,46,21,076 | 1,64,884 | 1,47,85,960 | 100.00\% | - |

ii. Shareholding of Promoters

| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | Shareholder's Name | Shareholding at the beginning of the year |  |  | Shareholding at the end of the year |  |  | \% Change during the year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | \% of Total Shares of the Company | \% of Shares Pledged/ encumbered to total shares | No. of Shares | $\%$ of Total Shares of the Company | \% of Shares Pledged/ encumbered to total shares |  |
| 1 | Deepak Jalan | 3,12,455 | 2.11\% | NIL | 3,20,95 | 2.17\% | NIL | 0.06\% |
| 2 | Deepak Jalan HUF | 4,75,966 | 3.22\% | NLL | 5,23,428 | 3.54\% | NLL | 0.32\% |
| 3 | Prakash Jalan | 100 | 0.00\% | NLL | 100 | 0.00\% | NLL | - |
| 4 | Aloke Jalan | 7,68,416 | 5.20\% | NLL | 7,68,416 | 5.20\% | NIL | - |
| 5 | Aloke Jalan HUF | 20,800 | 0.14\% | NIL | 20,800 | 0.14\% | NLL | - |
| 6 | Suraj Mal Jalan | 10,25,371 | 6.93\% | NLL | 10,30,871 | 6.97\% | NIL | 0.04\% |
| 7 | Suraj Mal Jalan HUF | 49,100 | 0.33\% | NLL | 51,100 | 0.35\% | NLL | 0.02\% |
| 8 | Shobha Jalan | 20,03,730 | 13.55\% | NLL | 20,03,730 | 13.55\% | NLL | - |
| 9 | Bimla Devi Jalan | 1,57,500 | 1.07\% | NIL | 1,60,368 | 1.08\% | NLL | 0.01\% |
| 10 | Divya Jalan | 2,000 | 0.01\% | NLL | 6,564 | 0.04\% | NLL | 0.03\% |
| 11 | Rohit Deepak Jalan | 59,900 | 0.41\% | NIL | 3,59,900 | 2.43\% | NLL | 2.02\% |
| 12 | Aakash Aloke Jalan | 22,100 | 0.15\% | NLL | 22,100 | 0.15\% | NLL | - |
| 13 | Utkarsh Aloke Jalan | 12,400 | 0.08\% | NLL | 12,400 | 0.08\% | NLL | - |
| 14 | Devanshi Jalan | 3,61,397 | 2.44\% | NLL | 3,66,397 | 2.48\% | NLL | 0.04\% |
| 15 | Sarita Jalan | 18,99,750 | 12.85\% | NLL | 12,19,750 | 8.25\% | NLL | (4.60)\% |
| 16 | Ekta Jalan | 4,000 | 0.03\% | NLL | 3,07,500 | 2.08\% | NIL | 2.05\% |
| 17 | Linc Writing Aids Pvt. Ltd. | 16,75,207 | 11.33\% | NLL | 15,93,475 | 10.78\% | NLL | (0.55)\% |
|  | Total | 88,50,192 | 59.86\% | NLL | 87,67,854 | 59.30\% | NIL | (0.56)\% |

iii. Change in Promoters' Shareholding (please specify, if there is no change)

| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | Shareholder's Name | Shareholding at the beginning of the year |  | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | \% of Total Shares of the Company | No. of Shares | \% of Total Shares of the Company |
| 1 | Deepak Jalan |  |  |  |  |
|  | At the beginning of the year | 3,12,455 | 2.11\% |  |  |
|  | Increase / (Decrease) during tis |  |  |  |  |
|  | 07/04/17 | 500 | 0.00\% | 3,12,955 | 2.12\% |
|  | 28/04/17 | 500 | 0.00\% | 3,13,455 | 2.12\% |
|  | 23/06/17 | 3,000 | 0.02\% | 3,16,455 | 2.14\% |
|  | 15/09/17 | 1,000 | 0.01\% | 3,17,455 | 2.15\% |
|  | 29/12/17 | 3,500 | 0.02\% | 3,20,955 | 2.17\% |
|  | At the end of the year |  |  | 3,20,95 | 2.17\% |


| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | Shareholder's Name | Shareholding at the beginning of the year |  | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | \% of Total Shares of the Company | No. of Shares | \% of Total Shares of the Company |
| 2 | Deepak Jalan HUF |  |  |  |  |
|  | At the beginning of the year | 4,75,966 | 3.22\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 23/06/17 | 3,000 | 0.02\% | 4,78,966 | 3.24\% |
|  | 30/06/17 | 2,000 | 0.01\% | 4,80,966 | 3.25\% |
|  | 15/09/17 | 9,000 | 0.06\% | 4,89,966 | 3.31\% |
|  | 22/09/17 | 14,000 | 0.09\% | 5,03,966 | 3.41\% |
|  | 30/09/17 | 5,500 | 0.04\% | 5,09,466 | 3.45\% |
|  | 13/10/17 | 2,300 | 0.02\% | 5,11,766 | 3.46\% |
|  | 20/10/17 | 5,117 | 0.03\% | 5,16,883 | 3.50\% |
|  | 27/10/17 | 3,545 | 0.02\% | 5,2,428 | 3.52\% |
|  | 03/11/17 | 3,000 | 0.02\% | 5,23,428 | 3.54\% |
|  | At the end of the year |  |  | 5,23,428 | 3.54\% |
| 3 | Prakash Jalan |  |  |  |  |
|  | At the beginning of the year | 100 | - |  |  |
|  | At the end of the year |  |  | 100 | - |
| 4 | Aloke Jalan |  |  |  |  |
|  | At the beginning of the year | 7,68,416 | 5.20\% |  |  |
|  | At the end of the year |  |  | 7,68,416 | 5.20\% |
| 5 | Aloke Jalan HUF |  |  |  |  |
|  | At the beginning of the year | 20,800 | 0.14\% |  |  |
|  | At the end of the year |  |  | 20,800 | 0.14\% |
| 6 | Surajmal Jalan |  |  |  |  |
|  | At the beginning of the year | 10,25,371 | 6.93\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 15/09/17 | 500 | - | 10,25,871 | 6.94\% |
|  | 22/09/17 | 4,500 | 0.03\% | 10,30,371 | 6.97\% |
|  | 30/09/17 | 253 | - | 10,30,624 | 6.97\% |
|  | 06/10/17 | 247 | - | 10,30,871 | 6.97\% |
|  | At the end of the year |  |  | 10,30,871 | 6.97\% |
| 7 | Surajmal Jalan HUF |  |  |  |  |
|  | At the beginning of the year | 49,100 | 0.33\% |  |  |
|  | 15/09/17 | 2,000 | 0.01\% | 51,100 | 0.35\% |
|  | At the end of the year |  |  | 51,100 | 0.35\% |
| 8 | Shobha Jalan |  |  |  |  |
|  | At the beginning of the year | 20,03,730 | 13.55\% |  |  |
|  | At the end of the year |  |  | 20,03,730 | 13.55\% |
| 9 | Bimla Devi Jalan |  |  |  |  |
|  | At the beginning of the year | 1,57,500 | 1.07\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 15/09/17 | 2,000 | 0.01\% | 1,59,500 | 1.08\% |
|  | 17/11/17 | 566 | - | 1,60,066 | 1.08\% |
|  | 24/11/17 | 302 | - | 1,60,368 | 1.08\% |
|  | At the end of the year |  |  | 1,60,368 | 1.08\% |


| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | Shareholder's Name | Shareholding at the beginning of the year |  | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | \% of Total Shares of the Company | No. of Shares | \% of Total Shares of the Company |
| 10 | Divya Jalan |  |  |  |  |
|  | At the beginning of the year | 2,000 | 0.01\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 07/04/17 | 1,300 | 0.01\% | 3,300 | 0.02\% |
|  | 18/08/17 | 1,000 | 0.01\% | 4,300 | 0.03\% |
|  | 20/10/17 | 1,764 | 0.01\% | 6,064 | 0.04\% |
|  | 27/10/17 | 500 | - | 6,564 | 0.04\% |
|  | At the end of the year |  |  | 6,564 | 0.04\% |
| 11 | Rohit Deepak Jalan |  |  |  |  |
|  | At the beginning of the year | 59,900 | 0.41\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 28/04/17 | 3,00,000 | 2.03\% | 3,59,900 | 2.43\% |
|  | At the end of the year |  |  | 3,59,90 | 2.43\% |
| 12 | Aakash Aloke Jalan |  |  |  |  |
|  | At the beginning of the year | 22,100 | 0.15\% |  |  |
|  | At the end of the year |  |  | 22,100 | 0.15\% |
| 13 | Utkarsh Aloke Jalan |  |  |  |  |
|  | At the beginning of the year | 12,400 | 0.08\% |  |  |
|  | At the end of the year |  |  | 12,400 | 0.08\% |
| 14 | Devanshi Jalan |  |  |  |  |
|  | At the beginning of the year | 3,61,397 | 2.44\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 22/09/17 | 5,000 | 0.03\% | 3,66,397 | 2.48\% |
|  | At the end of the year |  |  | 3,66,397 | 2.48\% |
| 15 | Sarita Jalan |  |  |  |  |
|  | At the beginning of the year | 18,99,750 | 12.85\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 28/04/17 | $(6,00,000)$ | (4.06)\% | 12,99,750 | 8.79\% |
|  | 17/11/17 | $(80,000)$ | 0.68\% | 12,19,750 | 8.25\% |
|  | At the end of the year |  |  | 12,19,750 | 8.25\% |
| 16 | Ekta Jalan |  |  |  |  |
|  | At the beginning of the year | 4,000 | 0.03\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 07/04/17 | 500 | - | 4,500 | 0.03\% |
|  | 28/04/17 | 3,00,500 | 2.33\% | 3,05,000 | 2.06\% |
|  | 15/09/17 | 1,000 | 0.01\% | 3,06,000 | 2.07\% |
|  | 17/11/17 | 1,500 | 0.01\% | 3,07,500 | 2.08\% |
|  | At the end of the year |  |  | 3,07,500 | 2.08\% |
| 17 | Linc Writing Aids Pvt. Ltd. |  |  |  |  |
|  | At the beginning of the year | 16,75,207 | 11.33\% |  |  |
|  | Increase / (Decrease) during the year |  |  |  |  |
|  | 01/12/17 | (81,732) | (0.55)\% | 15,93,475 | 10.78\% |
|  | At the end of the year |  |  | 15,93,475 | 10.78\% |

iv. Shareholding Pattern of top ten Shareholders (other than Directors, Promoters and Holders of GDRs and ADRs):

| SI. <br> No. | For Each of the Top 10 Shareholders | Shareholding at the beginning of the year | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | No. of Shares | \% of Total Shares of the Company |
| 1 | Mitsubishi Pencil Co. Ltd. |  |  |  |
|  | At the beginning of the year | 20,00,000 |  | 13.53\% |
|  | At the end of the year |  | 20,00,000 | 13.53\% |
| 2 | Ajanta Sales Private Limited |  |  |  |
|  | At the beginning of the year | 1,85,669 |  | 1.26\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 24/11/17 | 25,559 | 2,11,228 | 1.43\% |
|  | 01/12/17 | 30,957 | 2,42,185 | 1.64\% |
|  | 08/12/17 | 1,22,822 | 3,65,007 | 2.47\% |
|  | 15/12/17 | 3 | 3,65,010 | 2.47\% |
|  | 12/01/18 | $(20,014)$ | 3,44,996 | 2.33\% |
|  | 26/01/18 | 20,000 | 3,64,996 | 2.47\% |
|  | 09/02/18 | (500) | 3,64,496 | 2.47\% |
|  | 23/02/18 | $(48,673)$ | 3,15,823 | 2.14\% |
|  | 02/03/18 | $(11,000)$ | 3,04,823 | 2.06\% |
|  | At the end of the year |  | 3,04,823 | 2.06\% |
| 3 | S. Shyam |  |  |  |
|  | At the beginning of the year | 1,90,863 |  | 1.29\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 24/11/17 | 1,051 | 1,91,914 | 1.30\% |
|  | 01/12/17 | 30,874 | 2,22,788 | 1.51\% |
|  | 08/12/17 | 2,400 | 2,25,188 | 1.52\% |
|  | At the end of the year |  | 2,25,188 | 1.52\% |
| 4 | Shree Balaji Sarees Pvt. Ltd. |  |  |  |
|  | At the beginning of the year | 1,40,000 |  | 0.95\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 22/12/17 | $(10,000)$ | 1,30,000 | 0.88\% |
|  | 02/03/18 | 5,173 | 1,35,173 | 0.91\% |
|  | At the end of the year |  | 1,35,173 | 0.91\% |
| 5 | Nitin Chunilal Mehta |  |  |  |
|  | At the beginning of the year | 1,18,865 |  | 0.80\% |
|  | 07/04/17 | 1,135 | 1,20,000 | 0.81\% |
|  | 17/11/17 | 300 | 1,20,300 | 0.81\% |
|  | 24/11/17 | 2,900 | 1,23,200 | 0.83\% |
|  | 15/12/17 | (700) | 1,22,500 | 0.83\% |
|  | 05/01/18 | $(1,500)$ | 1,21,000 | 0.82\% |
|  | 12/01/18 | 19,000 | 1,40,000 | 0.95\% |
|  | 19/01/18 | 5,000 | 1,45,000 | 0.98\% |
|  | 26/01/18 | 5,000 | 1,50,000 | 1.01\% |
|  | 02/02/18 | 1,000 | 1,51,000 | 1.02\% |
|  | 09/02/18 | 1,000 | 1,52,000 | 1.03\% |
|  | At the end of the year |  | 1,52,000 | 1.03\% |


| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | For Each of the Top 10 Shareholders | Shareholding at the beginning of the year | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | No. of Shares | \% of Total Shares of the Company |
| 6 | Jagadish Prasad Agarwal |  |  |  |
|  | At the beginning of the year | - |  | - |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 05/01/18 | 55,000 | 55,000 | 0.37\% |
|  | 19/01/18 | $(8,000)$ | 47,000 | 0.32\% |
|  | 26/01/18 | $(9,000)$ | 38,000 | 0.26\% |
|  | 02/02/18 | 7,000 | 45,000 | 0.30\% |
|  | 09/02/18 | $(8,252)$ | 36,748 | 0.25\% |
|  | 23/02/18 | 5,430 | 42,178 | 0.29\% |
|  | 02/03/18 | $(7,252)$ | 34,926 | 0.24\% |
|  | 16/03/18 | $(2,000)$ | 32,926 | 0.22\% |
|  | At the end of the year |  | 32,926 | 0.22\% |
| 7 | AshokSureka |  |  |  |
|  | At the beginning of the year | 48,400 |  | 0.33\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 25/08/17 | 100 | 48,500 | 0.33\% |
|  | 15/12/17 | (500) | 48,000 | 0.32\% |
|  | 22/12/17 | 500 | 48,500 | 0.33\% |
|  | 26/01/18 | 200 | 48,700 | 0.33\% |
|  | At the end of the year |  | 48,700 | 0.33\% |
| 8 | Saket Todi |  |  |  |
|  | At the beginning of the year | - |  | 0.00\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 29/12/17 | 10,000 | 10,000 | 0.07\% |
|  | 12/01/18 | 10,000 | 20,000 | 0.14\% |
|  | 09/02/18 | 68,605 | 88,605 | 0.60\% |
|  | 16/02/18 | 576 | 89,181 | 0.60\% |
|  | 09/03/18 | 59,769 | 1,48,950 | 1.01\% |
|  | At the end of the year |  | 1,48,950 | 1.01\% |
| 9 | Amit Sharaff |  |  |  |
|  | At the beginning of the year | 1,90,000 |  | 1.29\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 17/11/17 | 80,000 | 2,70,000 | 1.83\% |
|  | 05/01/18 | 10,000 | 2,80,000 | 1.89\% |
|  | 16/02/18 | $(7,305)$ | 2,72,695 | 1.84\% |
|  | 23/02/18 | $(14,868)$ | 2,57,827 | 1.74\% |
|  | 16/03/18 | 2,500 | 2,60,327 | 1.76\% |
|  | 23/03/18 | 25 | 2,60,352 | 1.76\% |
|  | 30/03/18 | 4,475 | 2,64,827 | 1.79\% |
|  | At the end of the year |  | 2,64,827 | 1.79\% |
| 10 | Udit Todi |  |  |  |
|  | At the beginning of the year | - |  | - |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 29/12/17 | 10,000 | 10,000 | 0.07\% |
|  | 12/01/18 | 15,000 | 25,000 | 0.17\% |
|  | 19/01/18 | 20,458 | 45,458 | 0.31\% |
|  | 26/01/18 | 13,580 | 59,038 | 0.40\% |

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| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | For Each of the Top 10 Shareholders | Shareholding at the beginning of the year | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | No. of Shares | \% of Total Shares of the Company |
|  | 09/02/18 | 32,348 | 91,386 | 0.62\% |
|  | 23/02/18 | 14,514 | 1,05,900 | 0.72\% |
|  | 02/03/18 | 7,839 | 1,113,739 | 0.77\% |
|  | 09/03/18 | 7,474 | 1,21,213 | 0.82\% |
|  | At the end of the year |  | 1,21,213 | 0.82\% |
| 11 | Shobha Devi Todi |  |  |  |
|  | At the beginning of the year | - |  | - |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 15/12/17 | 10,000 | 10,000 | 0.07\% |
|  | 12/01/18 | 10,703 | 20,703 | 0.14\% |
|  | 26/01/18 | 10,000 | 30,703 | 0.21\% |
|  | 09/02/18 | 36,894 | 67,597 | 0.46\% |
|  | 16/02/18 | 3,500 | 71,097 | 0.48\% |
|  | 23/02/18 | 13,356 | 84,453 | 0.57\% |
|  | 09/03/18 | 25,885 | 1,10,338 | 0.75\% |
|  | At the end of the year |  | 1,10,338 | 0.75\% |
| 12 | Nitin Tandon |  |  |  |
|  | At the beginning of the year | 96,000 |  | 0.65\% |
|  | At the end of the year |  | 96,000 | 0.65\% |
| 13 | VijayaS |  |  |  |
|  | At the beginning of the year | 97,306 |  | 0.66\% |
|  | At the end of the year |  | 97,306 | 0.66\% |
| 14 | Cello Pens \& Stationery Pvt. Ltd. |  |  |  |
|  | At the beginning of the year | 54,050 |  | 0.37\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 28/04/17 | (367) | 53,683 | 0.36\% |
|  | 22/09/17 | $(8,198)$ | 45,485 | 0.31\% |
|  | 03/11/17 | $(10,485)$ | 35,000 | 0.24\% |
|  | 10/11/17 | $(9,181)$ | 25,819 | 0.17\% |
|  | 24/11/17 | $(7,131)$ | 18,688 | 0.13\% |
|  | 01/12/17 | $(4,435)$ | 14,253 | 0.10\% |
|  | 08/12/17 | $(14,253)$ | - | - |
|  | At the end of the year |  | - | - |
| 15 | IDFC Monthly Income Plan |  |  |  |
|  | At the beginning of the year | 2,80,450 |  | 1.90\% |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 01/12/17 | $(31,987)$ | 2,48,463 | 1.68\% |
|  | 08/12/17 | $(23,463)$ | 2,25,00 | 1.52\% |
|  | 15/12/17 | $(40,000)$ | 1,85,000 | 1.25\% |
|  | 22/12/17 | (728) | 1,84,272 | 1.25\% |
|  | 29/12/17 | $(2,735)$ | 1,81,537 | 1.23\% |
|  | 05/01/18 | $(1,59,137)$ | 22,400 | 0.15\% |
|  | 12/01/18 | (22,400) | - | - |
|  | At the end of the year |  | - | - |


| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | For Each of the Top 10 Shareholders | Shareholding at the beginning of the year | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | No. of Shares | \% of Total Shares of the Company |
| 16 | Ashika Stock Broking Limited |  |  |  |
|  | At the beginning of the year | - |  | - |
|  | Increase / (Decrease) during the year |  |  |  |
|  | 07/04/17 | 136 | 136 | 0.00\% |
|  | 21/04/17 | (15) | 121 | 0.00\% |
|  | 28/04/17 | 967 | 1,088 | 0.01\% |
|  | 05/05/17 | (509) | 579 | 0.00\% |
|  | 12/05/17 | 107 | 686 | 0.00\% |
|  | 19/05/17 | (300) | 386 | 0.00\% |
|  | 26/05/17 | 1,100 | 1,486 | 0.01\% |
|  | 02/06/17 | (786) | 700 | 0.00\% |
|  | 09/06/17 | (398) | 302 | 0.00\% |
|  | 16/06/17 | 42 | 344 | 0.00\% |
|  | 23/06/17 | (43) | 301 | 0.00\% |
|  | 30/06/17 | (200) | 101 | 0.00\% |
|  | 07/07/17 | 4 | 105 | 0.00\% |
|  | 14/07/17 | (44) | 61 | 0.00\% |
|  | 21/07/17 | 15 | 76 | 0.00\% |
|  | 28/07/17 | (25) | 51 | 0.00\% |
|  | 11/08/17 | (1) | 50 | 0.00\% |
|  | 01/09/17 | 744 | 794 | 0.01\% |
|  | 08/09/17 | (744) | 50 | 0.00\% |
|  | 30/09/17 | 300 | 350 | 0.00\% |
|  | 06/10/17 | 200 | 550 | 0.00\% |
|  | 13/10/17 | (500) | 50 | 0.00\% |
|  | 20/10/17 | 2 | 52 | 0.00\% |
|  | 27/10/17 | (1) | 51 | 0.00\% |
|  | 03/11/17 | (51) | - | 0.00\% |
|  | 24/11/17 | 100 | 100 | 0.00\% |
|  | 01/12/17 | 252 | 352 | 0.00\% |
|  | 08/12/17 | (252) | 100 | 0.00\% |
|  | 15/12/17 | 89,642 | 89,742 | 0.61\% |
|  | 22/12/17 | $(13,79)$ | 76,463 | 0.52\% |
|  | 29/12/17 | $(29,063)$ | 47,400 | 0.32\% |
|  | 05/01/18 | 79,992 | 1,27,392 | 0.86\% |
|  | 12/01/18 | $(25,58)$ | 1,01,794 | 0.69\% |
|  | 19/01/18 | $(28,549)$ | 73,245 | 0.50\% |
|  | 26/01/18 | $(18,064)$ | 55,181 | 0.37\% |
|  | 02/02/18 | 36,898 | 92,079 | 0.62\% |
|  | 09/02/18 | $(63,845)$ | 28,234 | 0.19\% |
|  | 16/02/18 | (926) | 27,308 | 0.18\% |
|  | 23/02/18 | 69,273 | 96,581 | 0.65\% |
|  | 02/03/18 | 21,910 | 1,18,491 | 0.80\% |
|  | 09/03/18 | $(89,960)$ | 28,531 | 0.19\% |
|  | 16/03/18 | 4,006 | 32,537 | 0.22\% |
|  | 23/03/18 | $(26,152)$ | 6,385 | 0.04\% |
|  | 30/03/18 | 23,016 | 29,401 | 0.20\% |
|  | 31/03/18 | $(15913)$ | 13,488 | 0.09\% |
|  | At the end of the year |  | 13,488 | 0.09\% |

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Linc Pen \& Plastics Ltd.
v. Shareholding of Directors and Key Managerial Personnel:

| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | For Each of the Directors and KMP | Shareholding at the beginning of the year |  | Cumulative Shareholding during the year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. of Shares | \% of Total Shares of the Company | No. of Shares | \% of Total Shares of the Company |
|  | Deepak Jalan | 3,12,455 | 2.11\% | 3,20,55 | 2.17\% |
|  | Aloke Jalan | 7,68,416 | 5.20\% | 7,68,416 | 5.20\% |
|  | N. K. Dujari | 2,500 | 0.02\% | 500 | - |

## V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment
(₹ in Lakhs)

| Particulars | Secured Loans Excluding Deposits | Unsecured Loan | Deposits | Total Indebtedness |
| :---: | :---: | :---: | :---: | :---: |
| Indebtedness at the beginning of the financial year |  |  |  |  |
| 1) Principal Amount | 5,079.54 | - | - | 5,079.54 |
| ii) Interest due but not paid | - | - | - | - |
| iii) Interest accrued but not due | - | - | - | - |
| Total of (i+iii+iii) | 5,079.54 | - | - | 5,079.54 |

Change in Indebtedness during the financial year

| +Addition | $1,478.38$ | - | - | $1,478.38$ |
| :--- | :---: | :---: | :---: | :---: |
| -Reduction | - | - | - | - |
| Net Change | $1,478.38$ | - | - | $1,478.38$ |
| Indebtedness at the end of the financial <br> year |  |  |  |  |
| I) Principal Amount | $6,557.92$ | - | - | - |
| ii) Interest due but not paid | - | - | - | $6,557.92$ |
| iii) Interest accrued but not due | $6,557.92$ | - | - | - |
| Total of (i+ii+iii) |  | - | - | - |

VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL
A. Remuneration to Managing Director, Whole-time Directors and/or Manager: (₹ in Lakhs)

| $\begin{aligned} & \text { SI. } \\ & \text { No. } \end{aligned}$ | Particulars of Remuneration | Name of MD/WTD/ Manager |  | Total Amount |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Deepak Jalan | Aloke Jalan |  |
| 1 | Gross Salary |  |  |  |
|  | 1961 | 75.00 | 60.00 | 135.00 |
|  | (b) Value of perquisites u/s17(2) Income-tax Act, 1961 | - | - | - |
|  | (c) Profits in lieu of salary under section $17(3)$ Income tax Act, 1961 | - | - | - |
| 2 | Stock Option/3. Sweat Equity | - | - | - |
| 3 | Commission as \% of profit | - | - | - |
| 4 | Others, please specify: Contribution to Provident Fund, Medical Reimbursement \& LTC | 10.95 | 8.79 | 19.74 |
|  | Total (A) | 85.95 | 68.79 | 154.74 |
|  | Ceiling as per the Act | 10\% of the Net Profit of the Company |  |  |

## B. Remuneration to other directors:

| Particulars of Remuneration | Name of MD/WTD/ Manager |  |  |  |  | Total Amount |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dr. Ranjan* | Mr. Naresh Pachisia | Mr.K.N <br> Ranasaria | Mr. Anil Kochar | Ms.Supriya Newar |  |
| Independent Directors |  |  |  |  |  |  |
| - Fee for attending board committee meetings | 0.30 | 1.85 | 1.71 | 0.90 | 1.00 | 5.76 |
| - Commission | 1.75 | 2.00 | 2.00 | 2.00 | 2.00 | 9.75 |
| - Others, please specify |  |  |  |  |  |  |
| Total | 2.05 | 3.85 | 3.71 | 2.90 | 3.00 | 15.51 |
| Total Managerial Remuneration |  |  |  |  |  |  |
| Overall Ceiling as per the Act | 1\% of the Net Profit of the Company |  |  |  |  |  |

* Dr. Ranjan Das has resigned from the Board w.ef. 13.02.2018
C. Remuneration to Key Managerial Personnel other than MD / Manager / WTD

| SI. <br> No. | Particulars of Remuneration | Key Managerial <br> Personnel |
| :---: | :--- | :---: |
|  |  | Mr. N. K. Dujari <br> CFO \& Company <br> Secretary |
| 1 | Gross Salary |  |
|  | (a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961 | 19.86 |
| 1 | (b) Value of perquisites u/s 17(2) Income--tax Act, 1961 | - |
| 1 | (c) Profits in lieu of salary under section 17(3) Income- tax Act, 1961 | - |
| 2 | Stock Option/3.Sweat Equity | - |
| 4 | Commission as \% of profit | - |
| 5 | Others: Contribution to PF,Medical Reimbursement \& LTC | 1.16 |
|  | Total | 21.02 |



Deepak Jalan
Kolkata,
30th May, 2018
Managing Director
DIN: 00758600 Director
DIN: 00201370

## ANNEXURE - F

SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED 31st March, 2018
[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members, M/s Linc Pen \& Plastics Limited Satyam Towers, 1st Floor, 3, Alipore Road, Kolkata- 700027

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s Linc Pen \& Plastics Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts /statutory compliances and expressing our opinion thereon.

Based on our verification of the $\mathrm{M} / \mathrm{s}$ Linc Pen \& Plastics Limited's books, papers, minute books, forms and returns filed, registers and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2018 ('Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliancemechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other registers and records maintained by M/s Linc Pen and Plastics Limited ("the Company") for the financial year ended on 31st March, 2018 according to the provisions of:
(i) The Companies Act, 2013 (the Act) and the rules made there under ;
(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
(b) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 (Not applicable to the Company during the Audit Period);
(d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (not applicable to the Company during the Audit Period);
(e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (Not applicable to the Company during the Audit Period);
(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
(g) The Securities and Exchange Board of India (De-listing of Equity Shares) Regulations, 2009; and
(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 (Not applicable to the Company during the Audit Period);
(vi) The management has identified and confirmed the following laws as specifically applicable to the Company::
(i) The Legal Meteorology Act, 2009 and Rules made there under;
(ii) Water (Prevention \& Control of Pollution) Act, 1974;
(iii) The Air (Prevention \& Control of Pollution) Act, 1981;
(iv) The Hazardous Wastes (Management and Handling) Rules,1989 in compliance to the Environment (protection) Act, 1986;
We have also examined compliance with the applicable clauses of the following:
(i) Secretarial Standards with regard to Meeting of Board of Directors (SS-1) and General Meetings (SS-2) issued by The Institute of Company Secretaries of India.
(ii) The Listing Agreements entered into by the Company with National Stock Exchange of India Limited, BSE Limited and The Calcutta Stock Exchange Ltd. read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.
We further report that:-
The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors.
Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board as the case may be.
We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.
We further report that during the audit period the Company has not entered into or taken any major decisions which have influential financial impact on the entire affairs of the Company.

For D. C. Sahoo \& Co.
Company Secretaries

D. C. Sahoo

Proprietor
Place : Kolkata
M. No.: ACS No: 14008

Date: 30th May, 2018
C P No.: 5508

[^1]
## To,

The Members,
M/s Linc Pen \& Plastics Limited
Satyam Towers, 1st Floor,
3, Alipore Road,
Kolkata- 700027
Our Secretarial Audit Report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurances about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the Compliance of Laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

D. C. Sahoo Proprietor

## ANNEXURE - G <br> ANNUAL REPORT ON CSR ACTIVITIES

| 1 | A brief outline of the Company's CSR Policy, including overview of projects or programmes propose to be undertaken and a reference to the weblink to the CSR policy and projects or programs |  |  | The Company has adopted a CSR Policy in compliance with the Companies Act, 2013, which is placed on the website of the Company - www. lincpen. com. The Company directly contributed in the field of Education, Health Care, Nationally Recognised Sports, etc. |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | The composition of the CSR Committee. |  |  | Shri Deepak Jalan (Chairman) Shri Aloke Jalan Ms. Supriya Newar |  |  |  |
| 3 | Average Net Profit of the company for last 3 financial years |  |  | ₹2,222 Lakhs |  |  |  |
| 4 | Threshold Limit-(2\% of this amount as in 3 above) |  |  | ₹ 44.43 Lakhs |  |  |  |
| 5 | Details of CSR spent during the financial year |  |  |  |  |  |  |
|  | a. Total amount to be spent for the financial year |  |  | 39.80 Lakhs |  |  |  |
|  | b. Amount unspent, if any |  |  | 4.63 Lakhs |  |  |  |
|  | c. Manner in which the amount spent during the financial year is detailed below: |  |  |  |  |  |  |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| SI | CSR project/ activity identified | Sector in which the project is covered | Projects/ <br> Programmes <br> 1. Local area/ others- <br> 2. specify the state /district (Name of the District/s, State/s where project/programme was undertaken | Amount outlay (budget) project/ programme wise (₹ in Lakhs) | Amount spent on the project/ programme Subheads: <br> 1. Direct expenditure on project, <br> 2. Overheads: (₹ in Lakhs) | Cumulative spend up to the reporting period. (₹ in Lakhs) | Amount spent: Direct/ through implementing agency |
| 1 | Promoting, Education, | Education | Kolkata, West Bengal | 15.00 | 15.00 | 15.00 | Directly to Help Us Help Them |
|  | Nationally Recognised Sports | Education | Kolkata, West Bengal | 10.00 | 10.00 | 10.00 | Directly to Suryodaya School |
|  |  | Education | New Delhi | 5.00 | 5.00 | 5.00 | Directly to Kailash Satyarthi Children Foundation |
|  |  | Education | Madurai, Tamil Nadu | 2.52 | 2.52 | 2.52 | Directly to Relief Projects India |
|  |  | Education | Tribal / Rural areas all over the Country | 2.00 | 2.00 | 2.00 | Directly to Friends of Tribals Society |
|  |  | Education | Kolkata, West Bengal | 1.50 | 1.50 | 1.50 | Directly to Parivaar Education Society |
|  |  | Education | Kolkata, West Bengal | 1.00 | 1.00 | 1.00 | Directly to Friends of Kolkata |
|  |  | Health | Kolkata, West Bengal | 1.00 | 1.00 | 1.00 | Directly to Ladies Study Group |
|  |  | Nationally Recognised Sports | Kolkata, West Bengal | 0.72 | 0.72 | 0.72 | Directly to Japan Karate Association of India |
|  |  | Safe Drinking Water | Umbergaon, Gujarat | 0.55 | 0.55 | 0.55 | Directly to Rotary Club of Umbergaon |
|  |  | Education | Kolkata, West Bengal | 0.51 | 0.51 | 0.51 | Directly to Marwari Mahila Samity |

Note : Administrative Overhead expenses is Nil
6. The spending was less as the Company wanted to utilize the funds in justifiable, sustainable and measurable activities. The shortfall in the spend during the year under review is intended to be utilized in future on projects within the Company's CSR Policy.
Further as a responsible corporate citizen, the Company had been involved in CSR activities since its inception. Some of these activities will not fall under 2\% CSR spend as per Schedule VII read with Section 135 of the Companies Act, 2013. But the Company decided to continue with them, since those activities are integral to the business of the Company.
7. The CSR Committee confirms that the implementation and monitoring of the CSR policy is in compliance with the CSR objectives and Policy of the Company

Kolkata
30th May, 2018

## Sufriya Newne Supriya Newar

Director
Din:07144076


Chairman- CSR Committee Din:00758600

## DIRECTOR'S PROFILE

## Mr. Anil Kochar,

61, independent, non-executive director, a post graduate in commerce and LLB, is an eminent income tax advisor who brings a wide experience to the Board.

## Ms. Supriya Newar

43, independent, non-executive director, a student of Arts with a Master's degree in International Relations, Supriya Newar has been keenly involved with the world of Brand and Communications for the last two decades. She has had the privilege of working with significant local as well as global brands, leading and training teams and has been writing for noted publications with several bylines to her name. Firmly retaining her Calcutta Chromosome, she is a long standing aficionado of Indian classical as well as folk music besides being an avid book worm, a traveller and a visiting lecturer at various institutes of repute.

## Mr. Naresh Pachisia

55, independent, non-executive director. He is founder \& MD, SKP Securities Ltd., Eastern India's leading investment banker, wealth manager and stock broker with 36 years' experience in capital markets.

## Mr. Kedar Nath Ranasaria

84, independent, non-executive director. A post graduate who brings more than four decades of experience in finance, manufacturing and allied areas. Was associated with Balrampur Chini Mills Limited. Is also a social worker and member of various chambers of commerce.

## Mr. Aloke Jalan

49, Whole-time director, a commerce graduate with 27 years of experience. Manages the Company's marketing operations with an emphasis on the Western and Southern regions.

## Mr. Deepak Jalan

56, managing director, a commerce graduate with 32 years of experience, responsible for overall operations with a specialisation in international operations. Responsible for the Company's strategic direction.

## INDEPENDENT AUDITOR’S REPORT

To the Members of

Linc Pen \& Plastics Limited

Report on the Ind AS Financial Statements
We have audited the accompanying Ind AS financial statements of Linc Pen \& Plastics Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2018, the Statement of Profit and Loss, including the Statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Ind AS financial statements that give a true and fair view of the state of affairs (financial position), profit or loss (financial performance including other comprehensive income), cash flows and changes in equity of the Company in accordance with accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS)specified under section 133 of the Act., read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial control that were operating effectively for ensuring the accuracy and completeness
of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these Ind AS financial statements based on our audit. We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made there under. We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing, issued by the Institute of Chartered Accountants of India, as specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the Ind AS financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors,
as well as evaluating the overall presentation of the Ind AS financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

## Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Ind AS financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2018, its profit including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

## Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's report) Order, 2016 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure 1", a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by section 143 (3) of the Act, we report that:
(a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
(b) In our opinion, proper books of account required by law have been kept by the Company so far as it appears from our examination of those books;
(c) The Balance Sheet, Statement of Profit and Loss including the Statement of Other Comprehensive

Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
(d) In our opinion, the aforesaid Ind AS financial statements comply with the Accounting Standards specified under section 133 of the Act, read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016;
(e) On the basis of written representations received from the directors as on March 31, 2018, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2018, from being appointed as a director in terms of section 164 (2) of the Act;
(f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
(g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
i. The Company has disclosed the impact of pending litigations on its financial position in its Ind AS financial statements - Refer Note 33 to the Ind AS financial statements;
ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
iv. The disclosures in the financial statements regarding holdings as well as dealings in specified bank notes during the period from 8th November 2016 to 30th December 2016 have not been made since they do not pertain to the financial year ended 31st March 2018.

## Other Matter

The Comparative financial information of the Company for the year ended March 31, 2017 and the transition date opening balance sheet as at April 1,2016, included in these Ind AS financial statements, are based on the previously issued statutory financial
statements prepared in accordance with accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Companies Act, 2013 read with relevant rules issued there under, audited by the predecessor auditor whose report for the year ended March 31, 2017 and March 31, 2016 dated 30th May, 2017 and 24th May, 2016 respectively, expressed an unmodified opinion on those financial statements, as adjusted for the differences in the accounting principles adopted by the Company on transition to Ind AS, which have been audited by us.

Our opinion is not modified in respect of above matter.

For Singhi \& Co.
Chartered Accountants Firm Registration No. $302049 E$

(Aditya Singhi)
Partner
Membership No. 305161
Place: Kolkata
Date: 30th May, 2018

## ANNEXURE 1 REFERREDTO IN PARAGRAPH 1 UNDER THE HEADING "REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS" OF OUR REPORT OF EVEN DATE TOTHE MEMBERS OF LINC PEN \& PLASTICS LIMITED AS AT AND FOR THE YEAR ENDED MARCH 31, 2018

(i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
(b) Fixed assets were physically verified by the management during the year in accordance with a planned programme of verifying all of them once in three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
(c) According to information and explanations given by the management, the title deeds of immovable properties included in Property, Plant \& Equipment are held in the name of the Company.
(ii) The management has conducted physical verification of inventory at reasonable intervals during the year and no material discrepancies were noticed on such physical verification.
(iii) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013. Accordingly, the provisions of clause 3(iii)(a), (b) and (c) of the Order are not applicable to the Company and hence not commented upon.
(iv) In our opinion and according to the information and explanations given to us, there are no loans, investments, guarantees and securities granted in respect of which provisions of section 185 and 186 of the Companies Act, 2013 are applicable and hence not commented upon.
(v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable.
(vi) The provisions regarding maintenance of the cost records under Section 148(1) of the Act are not applicable to the Company.
(vii) (a) Undisputed statutory dues including provident fund, employees' state insurance, income-tax, sales-tax, service tax, goods and service tax, duty of custom, duty of excise, value added tax, cess and other material statutory dues have generally been regularly deposited with the appropriate authorities.
(b) According to the information and explanations given to us, no undisputed amounts payable in respect of provident fund, employees'state insurance, incometax, service tax, sales-tax, goods and service tax, duty of custom, duty of excise, value added tax, cess and other material statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
(c) According to the records of the Company, the dues outstanding in respect of sales tax, income tax, custom duty, wealth tax, service tax, goods and service tax, excise duty, value added tax \& cess on account of any dispute, are as follows :-

| SI. <br> No. | Name of the <br> Statute | Nature of <br> dues | Period to <br> which pertain | Amount <br> (₹ in Lakhs) | (Status) Before the <br> 1 |
| :---: | :--- | :---: | :---: | :---: | :---: |
| The Income Tax <br> Act,1961 | Income Tax | A.Y. 2005-06 | 25.16 | Appeal effect order <br> of ITAT to be received <br> from A.O. |  |
| 2 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2006-07 | 106.24 | Do |
| 3 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2007-08 | 0.82 | Do |
| 4 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2008-09 | 56.91 | Do |
| 5 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2009-10 | 54.33 | Do |
| 6 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2013-14 | 0.20 | CIT Appeals |
| 7 | The Income Tax <br> Act,1961 | Income Tax | A.Y. 2014-15 | 2.14 | Do |
| 8 | West Bengal <br> Value Added <br> Tax Act | Sales Tax/ <br> Vat | F.Y. 2012-13 | 138.12 | WBCTARB |
| 9 | West Bengal <br> Entry Tax Act | Entry Tax | F.Y. 2012-13 to | 117.56 | High Court |
|  | Total |  | 501.48 |  |  |

(viii) In our opinion and according to information and explanations given by the management, the Company has not defaulted in repayment of dues to banks. The Company has not taken any loans or borrowings from financial institutions and Government and has not issued any debentures.
(ix) In our opinion and according to the information and explanations given by the management, term loans were applied for the purpose for which the loans were obtained. The Company has not raised any money by way of initial public offer / further public offer / debt instruments during the year.
(x) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations given by the management, we report that no fraud by the Company or no material fraud on the Company by the officers and employees of the Company has been noticed or reported during the year.
(xi) According to the information and explanations given by the management, the Company is in the process of recovering the managerial remuneration which has been paid over and above approvals mandated by the provisions of section 197 read with Schedule $V$ to the Companies Act, 2013, aggregating ₹27 lakhs as at March 31, 2018 and has been shown as recoverable from the Managing Director and Whole time Director as on the Balance Sheet date.
(xii) In our opinion, the Company is not a nidhi company. Therefore, the provisions of clause 3 (xii) of the order are not applicable to the Company and hence not commented upon.
(xiii) According to the information and explanations given by the management, transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as
required by the applicable accounting standards.
(xiv) According to the information and explanations given to us and on an overall examination of the balance sheet, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review and hence not commented upon.
(xv) According to the information and explanations given by the management, the Company has not entered into any non-cash transactions with directors or persons connected with him as referred to in section 192 of Companies Act, 2013.
(xvi) According to the information and explanations given to us, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company.

For Singhi \& Co.<br>Chartered Accountants Firm Registration No.302049E<br><br>(Aditya Singhi)<br>Partner<br>Membership No. 305161<br>Place: Kolkata<br>Date: 30th May, 2018

## ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF LINC PEN \& PLASTICS LIMITED

## Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Linc Pen \& Plastics Limited ("the Company") as of March 31, 2018 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

## Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

## Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10)
of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting.

## Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements
for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

## Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that
the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2018, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Singhi \& Co. Chartered Accountants Firm Registration No.302049E

(Aditya Singhi)
Partner
Membership No. 305161
Place: Kolkata
Date: 30th May, 2018

BALANCE SHEET

| Particulars | Note No. | $\begin{array}{r} \text { As at } \\ 31.03 .2018 \end{array}$ | $\begin{array}{r} \text { As at } \\ 31.03 .2017 \end{array}$ | $\begin{array}{r} \text { As at } \\ 01.04 .2016 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| 1. Non-Current Assets |  |  |  |  |
| a) Property, plant and equipment | 2 | 6,683.14 | 4,699.34 | 4,194.61 |
| b) Capital Work - in - progress |  | 22.96 | 1,054.59 | 175.75 |
| c) Intangible Assets | 3 | 0.03 | 0.68 | 2.59 |
| d) Financial Assets - i) Loans | 4 | 107.25 | 109.71 | 84.56 |
| ii) Others |  | 0.61 | 1.15 | 0.57 |
| e) Income Tax Assets(net) | 5 | 251.40 | 283.78 | 102.43 |
| f) Other Non - Current Assets | 6 | 1,625.08 | 1,662.51 | 644.67 |
| Total Non-Current Assets |  | 8,690.47 | 7,811.76 | 5,205.18 |
| 2. Current Assets |  |  |  |  |
| a) Inventories | 7 | 7,888.10 | 7,853.08 | 7,729.30 |
| b) Financial Assets |  |  |  |  |
| i) Trade Receivables | 8 | 4,586.03 | 3,992.90 | 4,772.61 |
| ii) Cash \& Cash Equivalents | 9 | 11.28 | 7.96 | 13.67 |
| iii) Bank Balances other than (ii) above | 10 | 14.75 | 13.67 | 14.86 |
| iv) Other Financial Assets | 11 | 2.38 | 2.92 | 0.44 |
| c) Other Current Assets | 12 | 2,512.41 | 1,279.93 | 807.19 |
| Total Current Assets |  | 15,014.95 | 13,150.46 | 13,338.07 |
| Total Assets |  | 23,705.42 | 20,962.22 | 18,543.25 |
| EQUITY AND LIABILITIES |  |  |  |  |
| Equity |  |  |  |  |
| a) Equity Share Capital | 13 | 1,478.60 | 1,478.60 | 1,478.60 |
| b) Other Equity | 14 | 10,598.04 | 10,349.92 | 9,166.85 |
| Total Equity |  | 12,076.64 | 11,828.52 | 10,645.45 |
| Liabilities |  |  |  |  |
| 1. Non-Current Liabilities |  |  |  |  |
| a) Financial Liabilities |  |  |  |  |
| i) Borrowings | 15 | 1,350.00 | 1,276.42 |  |
| b) Provisions | 16 | 97.08 | 184.85 | 143.78 |
| c) Deferred Tax Liabilities (Net) | 17 | 592.84 | 396.16 | 275.78 |
| Total Non-Current Liabilities |  | 2,039.92 | 1,857.43 | 419.56 |
| 2. Current Liabilities |  |  |  |  |
| a) Financial Liabilities |  |  |  |  |
| i) Borrowings | 18 | 4,847.92 | 3,735.94 | 3,093.77 |
| ii) Trade Payables | 19 | 2,799.96 | 1,939.15 | 2,885.62 |
| iii) Others | 20 | 1,453.71 | 1,160.26 | 1,051.96 |
| b) Other Current Liabilities | 21 | 484.12 | 433.80 | 440.94 |
| c) Provisions | 22 | 3.15 | 7.12 | 5.95 |
| Total Current Liabilities |  | 9,588.86 | 7,276.27 | 7,478.24 |
| Total Liabilities |  | 11,628.78 | 9,133.70 | 7,897.80 |
| TOTAL EQUITY AND LIABILITIES |  | 23,705.42 | 20,962.22 | 18,543.25 |

Significant Accounting Policies and Key Estimates1
and Judgments
The accompanying notes 1 to 48 are an integral part of the Financial Statements.
As per our report of even date attached.
For Singhi \& Co.
For and on behalf of the Board
Chartered Accountants
F.R No. 302049E

(Aditya Singhi )
Partner
Membership No. 305161
Place of Signature: Kolkata Dated: 30th May, 2018


Deepak Jalan
Managing Director DIN:00758600

K. N. Ranasaria

Director
DIN:00201370

N. K. Dujari

Chief Financial Officer \& Company Secretary

STATEMENT OF PROFIT AND LOSS for the year ended 31st March, 2018
(₹ in Lakhs)


Significant Accounting Policies and Key Estimates
1 and Judgments

The accompanying notes 1 to 48 are an integral part of the Financial Statements. As per our report of even date attached.
For Binghi \& Co.
For and on behalf of the Board
Chartered Accountants
F.R No. 302049E
(Aditya Binghi)
Partner
Membership No. 305161
Place of Signature: Kolkata
Dated: 30th May, 2018


Deepak Jalan
Managing Director DIN:00758600

K. N. Ranasaria Director DIN:00201370

N. K. Dujari Chief Financial Officer \& Company Secretary

CASH FLOW STATEMENT for the year ended 31st March, 2018
(₹ in Lakhs)

| Particulars | For the year ended 31st March, 2018 |  | For the year ended 31st March, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| A. Cash flow from operating activities: |  |  |  |  |
| Net profit before tax as per Statement of Profit and Loss |  | 1,247.79 |  | 2,394.65 |
| Adjustments for: |  |  |  |  |
| Depreciation and amortization expense | 960.29 |  | 792.83 |  |
| Profit on sale of Property, Plant and Equipment | (102.20) |  | 5.61 |  |
| Interest Income | (1.49) |  | (0.26) |  |
| Unrealised loss/(gain) on foreign exchange fluctuation (Net) | (125.90) |  | (116.37) |  |
| Finance cost | 485.24 | 1,215.94 | 216.66 | 898.47 |
| Operating profit before working capital changes |  | 2,463.73 |  | 3,293.12 |
| (Increase) / Decrease in Trade Receivables | (582.93) |  | 805.22 |  |
| (Increase) / Decrease in Inventories | (35.02) |  | (123.78) |  |
| (Increase) / Decrease in Other Non Current Assets | 41.18 |  | $(1,046.05)$ |  |
| (Increase) / Decrease in Other Current Assets | $(1,232.62)$ |  | (472.87) |  |
| Increase / (Decrease) in Long Term Provisions | (90.99) |  | 26.75 |  |
| Increase / (Decrease) in Trade Payables | 977.25 |  | (880.12) |  |
| Increase / (Decrease) in Other Current Liabilities | 49.87 |  | 35.17 |  |
| Increase / (Decrease) in Short Term Provisions | (3.97) | (877.23) | 1.17 | $(1,654.51)$ |
| Cash generated from operations |  | 1,586.50 |  | 1,638.61 |
| Less: Direct taxes paid |  | 233.75 |  | 724.32 |
| Net Cash Generated From Operating Activities |  | 1,352.75 |  | 914.29 |
| B. Cash flow from investing activities: |  |  |  |  |
| Addition to Property, Plant and Equipment (Including Intangibles) | $(1,960.39)$ |  | $(2,227.49)$ |  |
| Sale of Property, Plant and Equipment | 150.80 |  | 47.40 |  |
| Interest Received | 1.62 | $(1,807.97)$ | 0.34 | $(2,179.75)$ |
| Net Cash Used in Investing Activities |  | $(1,807.97)$ |  | $(2,179.75)$ |
| C. Cash flow from financing activities : |  |  |  |  |
| Proceeds of Long term borrowings | 366.40 |  | 1,343.60 |  |
| Proceeds /(Repayment) of Short term borrowings (Net) | 1,111.26 |  | 666.69 |  |
| Interest Paid | (482.14) |  | (200.02) |  |
| Other borrowing cost | (3.10) |  | (16.64) |  |
| Dividend Paid | (443.58) |  | (443.58) |  |

CASH FLOW STATEMENT for the year ended 31st March, 2018
(₹ in Lakhs)


## Notes :

1) The above cash flow statement has been prepared under the "Indirect Method" as set out in the Ind AS 7 on 'Statement of Cash Flow'.
2) Figures in bracket represent cash outflow from respective activities.
3) Additions to Property, Plant and Equipment include movement of Capital Work-in-Progress during the year.
4) Cash and cash equivalent at the end of the year consist of :

|  |  | (₹ in Lakhs) |
| :--- | ---: | ---: |
| Particulars | As at 31st <br> March, 2018 | As at 31st <br> March, 2017 |
| a) Cash in hand | 9.56 | 7.22 |
| b) Balances with Scheduled Banks in Current Accounts | 1.72 | 0.74 |

5) Cash and cash equivalent do not include any amount which is not available to the company for its use.
6) Change in Liability arising from financing activities


This is the Cash Flow Statement referred to in our report of even date.

For Binghi \& Co.
Chartered Accountants
F.R No. 302049E

(Aditya Binghi)
Partner
Membership No. 305161
Place of Signature: Kolkata
Dated: 30th May, 2018

For and on behalf of the Board


Deepak Jalan Managing Director DIN:00758600

K. N. Ranasaria Director DIN:00201370

N. K. Dujari Chief Financial Officer \& Company Secretary

STATEMENT OF CHANGES IN EQUITY as at and for the year ended 31 st March, 2018

B. Reserves and Surplus


The accompanying notes 1 to 48 are an integral part of the Financial Statements.
As per our report of even date attached.

For Binghi \& Co.
Chartered Accountants
F.R No. 302049E

(Aditya Binghi )
Partner
Membership No. 305161

For and on behalf of the Board


Deepak Jalan
Managing Director DIN:00758600

K. N. Ranasaria Director DIN:00201370

N. K. Dujari

Chief Financial Officer \& Company Secretary

Place of Signature: Kolkata
Dated: 30th May, 2018

NOTES TO FINANCIAL STATEMENTS as at and for the year ended 31 st March, 2018

## Note No. 1. Significant Accounting Policies and Key Estimates and Judgments

1.1 Statement of Compliance

These financial statements have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 notified under Section 133 of the Companies Act, 2013 ('Act') and other relevant provisions of the Act.

For all periods up to and including the year ended 31st March, 2017, the Company had prepared its financial statements in accordance with accounting standards notified under the section 133 of the Companies Act 2013, read together with Rule 7 of the Companies (Accounts) Rules, 2014 [Indian GAAP].

These financial statements for the year ended 31st March, 2018 are the first financial statements, the Company has prepared in accordance with Indian Accounting Standards ("Ind AS") consequent to the notification of The Companies (Indian Accounting Standards) Rules, 2015 (the Rules) issued by the MCA. Further, in accordance with the Rules, the Company has restated its Balance Sheet as at 1st April, 2016 and financial statements for the year ended and as at 31 st March, 2017 also as per Ind AS. For preparation of opening balance sheet under Ind AS as at 1st April, 2016, the Company has availed exemptions and first time adoption policies in accordance with Ind AS 101 "First-time Adoption of Indian Accounting Standards", the details of which have been explained thereof in Note 31.

The financial statements are authorised for issue by the Board of Directors of the Company at their meeting held on 30th May 2018.

Details of the Company's accounting policies are included in Note 1.4

### 1.2 Functional and Presentation currency

These financial statements are presented in Indian Rupees (₹), which is also the Company's functional currency. All amounts have been rounded off to the nearest lakhs, unless otherwise indicated.

### 1.3 Basis of Measurement

The financial statements have been prepared on historical cost convention on the accrual basis, except for the following items:

|  | Items | Measurement basis |
| :---: | :--- | :--- |
| (i) | Certain financial assets and financial <br> liabilities | Fair value |
| (ii) | Employee's defined benefit plan | As per actuarial valuation |
| (iii) | Assets held for sale | Lower of its carrying amount and fair value <br> costs to sale |

Fair value is the price that would be received on the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions, regardless of whether that price is directly observable or estimated using another valuation technique. In determining the fair value of an asset or a
liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

### 1.4 Summary of Significant Accounting Policies

a. Current versus Non-Current Classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in Company's normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.
A liability is current when it is:

- expected to be settled in Company's normal operating cycle
- held primarily for the purpose of trading
- due to be settled within twelve months after the reporting period, or
-There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.
Deferred tax assets and liabilities are classified as non-current assets and liabilities.
The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.
b. Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment.

## Sale of Goods

Revenue from the sale of goods is recognised on transfer of significant risks and rewards of ownership to customers based on the contract with the customers for delivery. Revenue includes excise duty and are net of returns and allowances, trade discounts, volume rebates and sales tax/goods and service tax.

## Interest Income

Interest income is recognized on time proportion basis taking into account the amount outstanding and rate applicable.

## Insurance Claims

Insurance and other claims are accounted for on the basis claims admitted/expected to be admitted and to the extent that there is no uncertainty in receiving the claims.

## c. Taxes

Tax expense is the aggregate amount included in determination of profit or loss for the period in respect of current tax \& deferred tax.

## Current Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities using tax rates and tax laws that are enacted or substantively enacted, at the reporting date.

Current tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

## Deferred Tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits (MAT Credit Entitlement) and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCl or directly in equity.
d. Property, Plant and Equipment

The Company has elected to continue with carrying value of all Property, plant and equipment under the previous GAAP as deemed cost as at the transition date i.e. 1st April, 2016.

Property, Plant and Equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

The cost of an asset includes the purchase cost of materials , including import duties and non-refundable taxes, and any directly attributable costs of bringing an asset to the location and condition of its intended use.

Interest and other financial charges on loans borrowed specifically for acquisition of capital assets are capitalized till the start of commercial production. Administrative, general overheads and other indirect expenditure incurred during the project period which are not related to the project nor are incidental thereto, are charged to Statement of Profit and Loss.

Depreciation is provided under the straight line method at the rates determined based on useful lives of the respective assets and residual values which is in line with those indicated in Schedule II of The Companies Act, 2013. The estimated useful life of the Property Plant and Equipment is given below:-

Factory Building -30
Non-factory Building -60
Plant \& Equipment- 8-15
Electrical Installation-10
Furniture \& Fixtures - 10
Office Equipment and Vehicle- 5-8
Computers- 3
The cost and related accumulated depreciation are eliminated from the Financial Statements upon de-recognition of the asset and the resultant gains or losses are recognized in the Statement of Profit \& Loss.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at the end of each financial year end.
e. Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment loss, if any. The Company has intangible assets with finite useful lives.

Intangible assets (Computer Software) are amortised on a Straight Line Basis over a period of five years.

## f. Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing

NOTES TO FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

## g. Inventories

i) Inventories (Other than Scrap) are valued at lower of cost and net realisable value, after providing for obsolescence, if any. Cost of inventory comprises of purchase price, cost of conversion and other cost incurred in bringing the Inventories to their respective present location and condition.Additionally, in case of Finished goods and work in progress a proportion of manufacturing overheads based on the normal operating capacity is also added. The cost of Inventories is computed on weighted average basis except for Raw Materials and Components which is computed on Moving Weighted average basis.
ii) Scrap are valued at Net Realisable Value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.
h. Impairment of Non-Financial Assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or class of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

## i. Employee Benefits

## i) Short-term employee benefits

Short-term employee benefits in respect of salaries and wages, including non-monetary benefits are recognised as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the related service is rendered.

## ii) Defined Benefit plans

The Company operates a defined benefit gratuity plan in India, comprising of Gratuity fund with Life Insurance Corporation of India. The Company's liability is actuarially determined using the Projected Unit Credit method at the end of the year in accordance with the provision of Ind AS 19 - Employee Benefits. The Company recognizes the net obligation of a defined benefit plan in its balance sheet as an asset or liability. Gains and losses through re-measurements of the net defined benefit liability/(asset) are recognized in other comprehensive income and are not reclassified to profit or loss in subsequent periods. The actual return of the portfolio of plan assets, in excess of the yields computed by applying the discount rate used to measure the defined benefit obligation is recognized in other comprehensive income. The effect of any plan amendments are recognized in the Statement of Profit \& Loss.

The Company has a policy on compensated absences which are both accumulating and non-accumulating in nature. The Company's liability is actuarially determined using the Projected Unit Credit method at the end of the year in accordance with the provision of Ind AS 19 - Employee Benefits. The Company recognizes the net obligation of a defined benefit plan in its balance sheet as an asset or liability. Gains and losses through re-measurements of the net defined benefit liability/(asset) are recognized in Statement of Profit \& Loss.

## j. Leases

## (i) Determining whether an arrangement contains a lease

At inception of an arrangement, it is determined whether the arrangement is or contains a lease.

The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement. At inception or on reassessment of the arrangement that contains a lease, the payments and other consideration required by such an arrangement are separated into those for the lease and those for other elements on the basis of their relative fair values. If it is concluded for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset. The liability is reduced as payments are made and an imputed finance cost on the liability is recognised using the incremental borrowing rate.

## (ii) Assets held under leases

Leases of property, plant and equipment that transfer to the Company substantially all the risks and rewards of ownership are classified as finance leases. The leased assets are measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the assets are accounted for in accordance with the accounting policy applicable to similar owned assets.

Assets held under leases that do not transfer to the Company substantially all the risks and rewards of ownership (i.e. operating leases) are not recognised in the Company's Balance Sheet. Payments made under operating leases are recognised in the Statement of Profit or Loss on a straight-line basis over the term of the lease unless the payments to the lessor are structured to increase in line with general inflation.

## (iii) Lease payments

Payments made under operating leases are generally recognised in Statement of Profit and Loss on a straight-line basis over the term of the lease unless such payments are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases. Lease incentives received are recognised as an integral part of the total lease expense over the term of the lease.

NOTES TO FINANCIAL STATEMENTS as at and for the year ended 31 st March, 2018
Minimum lease payments made under finance leases are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

## k. Foreign Currency Translation

i) Functional and presentation currency

The items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates ("the function currency").

The financial statements are presented in Indian Rupee (INR), which is the Company's functional as well as presentation currency.

## ii) Transactions and balances

Transactions in foreign currencies are initially recorded in reporting currency by the Company at spot rate prevailing at the date the transaction first qualifies for recognition.

Monetary assets and liabilities related to foreign currency transactions remaining outstanding at the balance sheet date are translated at the functional currency spot rate of exchange prevailing at the balance sheet date. Any income or expense arising on account of foreign exchange difference either on settlement or on translation is recognised in the Statement of Profit and Loss.

Non-monetary items which are carried at historical cost denominated in a foreign currency are translated using the exchange rate at the date of the initial transaction.

## I. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

## i) Initial Recognition and Measurement

The Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, that are not at fair value through profit or loss, are added to the fair value on initial recognition. Regular way purchase and sale of financial assets are accounted for at trade date.

## ii) De-recognition of financial instruments

The company de-recognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for de-recognition under Ind AS 109. A financial liability (or a part of a financial liability) is de-recognised from the Company's Balance Sheet when the obligation specified in the contract is discharged or canceled or expires.

## iii) Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.
m. Cash and Cash Equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.
n. Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit/loss before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing flows. The cash flows from operating, investing and financing activities of the Company are segregated.
o. Dividend to Equity Holders

The Company recognises a liability to make cash distributions to equity holders of the Company when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

## p. Earning Per Share

Earning per share is calculated by dividing the net profit or loss before OCI for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the net profit or loss before OCI for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

## q. Provisions and Contingent Liabilities

Provisions are recognised when the Company has a present obligation(legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the company expects some or all of a provision to be reimbursed, the reimbursement is recognized as a separate asset, but only when the reimbursement is certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

Contingent liabilities are disclosed when the Company has a possible obligation or a present obligation and it is probable that an outflow of resources embodying economic benefits will not be required to settle the obligation. The Company does not recognize a contingent liability but discloses its existence in the financial statements.

Provisions and Contingent Liabilities are revalued at each Balance Sheet Date.

# NOTES TO FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018 

### 1.3 Significant Accounting Judgments, Estimates and Assumptions

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

## Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

## a) Defined Benefit Plans

The cost of the employment benefits such as gratuity, leave and provident fund obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

## b) Estimated useful life of Property, plant and equipment

PPE represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual value of the asset are determined by the management when the asset is acquired and reviewed periodically including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their lives, such as change in technology.

## c) Claims, Provisions and Contingent Liabilities:

The Group has ongoing litigations with various regulatory authorities and third parties. Where an outflow of funds is believed to be probable and a reliable estimate of the outcome of the dispute can be made based on management's assessment of specific circumstances of each dispute and relevant external advice, management provides for its best estimate of the liability. Such accruals are by nature complex and can take number of years to resolve and can involve estimation uncertainty.
NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. 2. Property, Plant and Equipment |  |  |  |  |  |  |  |  | (₹ in Lakhs) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | GROSS BLOCK |  |  |  | ACCUMULATED DEPRECIATION |  |  |  | NET BLOCK |  |
|  | $\begin{aligned} & \text { 1st April, } \\ & 2017 \end{aligned}$ | Additions / adjustments | Deductions | 31st <br> March, 2018 | 1st April, 2017 | For the year | Deductions | 31st <br> March, <br> 2018 | 31st <br> March, <br> 2018 | 31st <br> March, 2017 |
| Freehold Land | 131.80 | - | - | 131.80 | - | - | - | - | 131.80 | 131.80 |
| Buildings | 360.77 | 1,030.71 | 0.35 | 1,391.13 | 12.55 | 35.87 | - | 48.42 | 1,342.71 | 348.22 |
| Plant and Equipment | 1,672.22 | 1,265.39 | 6.20 | 2,931.41 | 288.11 | 377.41 | 0.47 | 665.05 | 2,266.36 | 1,384.11 |
| Furniture and Fixtures | 203.23 | 106.80 | 7.90 | 302.13 | 37.25 | 41.99 | 1.40 | 77.84 | 224.29 | 165.98 |
| Vehicles | 182.44 | 49.68 | 16.43 | 215.69 | 26.79 | 30.22 | 2.27 | 54.74 | 160.95 | 155.65 |
| Office Equipment | 46.74 | 23.45 | 1.56 | 68.63 | 13.66 | 15.08 | 0.19 | 28.55 | 40.08 | 33.09 |
| Other Equipment | 2,762.83 | 408.19 | 19.02 | 3,152.00 | 379.44 | 430.67 | 2.53 | 807.58 | 2,344.42 | 2,383.39 |
| Electrical Installation \& Equipment | 99.18 | 100.23 | 4.05 | 195.36 | 17.67 | 22.04 | 0.19 | 39.52 | 155.84 | 81.51 |
| Computers \& Data Processing Units | 20.96 | 7.58 | 0.28 | 28.26 | 5.37 | 6.36 | 0.16 | 11.57 | 16.69 | 15.59 |
| TOTAL | 5,480.17 | 2,992.03 | 55.79 | 8,416.41 | 780.84 | 959.64 | 7.21 | 1,733.27 | 6,683.14 | 4,699.34 |

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Linc Pen \& Plastics Ltd.
NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Particulars | GROSS BLOCK |  |  |  | ACCUMULATED DEPRECIATION |  |  |  | NET BLOCK |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 1st April, } \\ 2016 \end{gathered}$ | Additions / adjustments | Deductions | 31st <br> March, 2017 | 1st April, 2016 | For the year | Deductions | 31st <br> March, <br> 2017 | 31st <br> March, 2017 | $\begin{gathered} \text { 1st April, } \\ 2016 \end{gathered}$ |
| Freehold Land | 131.80 | - |  | 131.80 | - | - |  | - | 131.80 | 131.80 |
| Buildings | 359.22 | 1.55 | - | 360.77 | - | 12.55 |  | 12.55 | 348.22 | 359.22 |
| Plant and Equipment | 1,387.23 | 287.73 | 2.74 | 1,672.22 |  | 288.60 | 0.49 | 288.11 | 1,884.11 | 1,387.23 |
| Furniture and Fixtures | 188.84 | 14.39 |  | 203.23 |  | 37.25 |  | 37.25 | 165.98 | 188.84 |
| Vehicles | 147.56 | 56.85 | 21.97 | 182.44 |  | 28.50 | 1.71 | 26.79 | 155.65 | 147.56 |
| Office Equipment | 34.22 | 12.86 | 0.34 | 46.74 | - | 13.68 | 0.03 | 13.66 | 33.09 | 34.22 |
| Other Equipment | 1,850.66 | 946.34 | 34.17 | 2,762.83 | - | 387.09 | 7.65 | 379.44 | 2,383.39 | 1,850.66 |
| Electrical Installation \& Equipment | 79.64 | 23.17 | 3.63 | 99.18 | - | 17.88 | 0.21 | 17.67 | 81.51 | 79.64 |
| Computers \& Data Processing Units | 15.44 | 5.76 | 0.24 | 20.96 |  | 5.37 |  | 5.37 | 15.59 | 15.44 |
| TOTAL | 4,194.61 | 1,348.65 | 63.09 | 5,480.17 |  | 790.92 | 10.09 | 780.84 | 4,699.34 | 4,194.61 |

[^2]NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. 3. Intangible Assets |  |  |  |  |  |  |  |  | (₹ in Lakhs) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | GROSS BLOCK |  |  |  | AMORTISATION |  |  |  | NET BLOCK |  |
|  | 1st April, 2017 | Additions / adjustments | Deductions | 31st <br> March, 2018 | 1st April, 2017 | For the year | Deductions | 31st <br> March, 2018 | 31st March, 2018 | 31st <br> March, 2017 |
| Computer Software | 2.59 | - | - | 2.59 | 1.91 | 0.65 | - | 2.56 | 0.03 | 0.68 |
| TOTAL | 2.59 | - | - | 2.59 | 1.91 | 0.65 | - | 2.56 | 0.03 | 0.68 |

₹ in Lakhs)

| Particulars | GROSS BLOCK |  |  |  | AMORTISATION |  |  |  | NET BLOCK |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st April, 2016 | Additions / adjustments | Deductions | 31st March, 2017 | 1st April, 2016 | For the year | Deductions | 31st <br> March, 2017 | 31st <br> March, <br> 2017 | 1st April, 2016 |
| Computer Software | 2.59 | - | - | 2.59 | - | 1.91 | - | 1.91 | 0.68 | 2.59 |
| TOTAL | 2.59 | - | - | 2.59 | - | 1.91 | - | 1.91 | 0.68 | 2.59 |

[^3]Linc Pen \& Plastics Ltd.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 4. Financial Assets

| Particulars | As at <br> Financial Assets-Loans | As at <br> 31st March, 2018 | As at <br> 31st March, 2017 |
| :--- | ---: | ---: | ---: |
| 1st April, 2016 |  |  |  |

Note No. : 5. Income Tax Assets(Net)
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 |  | As at 31st March, 2017 |  | As at 1st April, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - Advance income tax | 2,139.40 |  | 2,455.28 |  | 1,730.93 |  |
| Less: Provision for taxation | 1,888.00 | 251.40 | 2,171.50 | 283.78 | 1,628.50 | 102.43 |
|  |  | 251.40 |  | 283.78 |  | 102.43 |

Note No.: 6. Other Non Current Assets
(₹ in Lakhs)

| Particulars | As at | As at | As at <br> 31st March, 2018 |
| :--- | ---: | ---: | ---: |
| 31st March, 2017 | 1st April, 2016 |  |  |
| (Unsecured, considered good) |  |  |  |
| Capital advances | $1,623.61$ | $1,659.28$ | 643.35 |
| Other advances |  |  |  |
| - Prepaid expenses | 1.47 | 3.23 | 1.32 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No.: 7. Inventories *
(₹ in Lakhs)

| Particulars | As at <br> 31st March, 2018 |  | 31st March, 2017 |  | As at 1st April, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (At lower of cost and net realisable value) |  |  |  |  |  |  |
| Raw materials |  | 3,901.64 |  | 4,136.68 |  | 4,204.85 |
| Work-in-progress |  | 67.06 |  | 46.38 |  | 44.49 |
| Finished goods | 1,437.06 |  | 1,233.95 |  | 1,079.79 |  |
| Add: Goods in transit | 130.68 | 1,567.74 | 37.86 | 1,271.81 | 2.12 | 1,081.91 |
| Stock-in-trade |  | 2,351.66 |  | 2,398.21 |  | 2,398.05 |
| * Includes materials lying with other parties |  | 7,888.10 |  | 7,853.08 |  | 7,729.30 |

Inventories are hypothecated/pledged against borrowings (refer note 18)

Note No. : 8. Trade Receivables
(₹ in Lakhs)

| Particulars | As at | As at | As at |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |
| Unsecured, considered good |  |  |  |
| Non -Current | - | - | - |
| Current | $4,586.03$ | $3,992.90$ | $4,772.61$ |
|  | $4,586.03$ | $3,992.90$ | $4,772.61$ |

(a) No trade or other receivables are due from directors or other officers of the Company either severally or jointly with any other person. Further no trade or other receivables are due from firms or private companies respectively in which any director is a partner, a director or a member.
(b) Trade Receivables are hypothecated against borrowings (refer note 18)

Note No. : 9. Cash and cash equivalents
(₹ in Lakhs)

| Particulars | As at | As at | As at |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |
| Balance with banks |  |  |  |
| In current accounts | 1.72 | 0.74 | 1.12 |
| Cash on hand | 9.56 | 7.22 | 12.55 |
|  | 11.28 | 7.96 | 13.67 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 10. Other bank balances
(₹ in Lakhs)

| Particulars | As at | As at | As at |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |
| Earmarked balances | 14.75 | 13.67 | 14.86 |
| - Unpaid dividend accounts | 14.75 | 13.67 | 14.86 |

Note No. : 11. Other Current Financial Assets
(₹ in Lakhs)

| Particulars | As at | As at | As at |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |

## Note No. : 12. Other Current Assets

(₹ in Lakhs)

| Particulars | As at <br> 31st March, 2018 | As at 31st March, 2017 | As at 1st April, 2016 |
| :---: | :---: | :---: | :---: |
| (Unsecured, considered good) |  |  |  |
| - Advances to suppliers and others | 407.94 | 548.99 | 470.95 |
| - Prepaid expenses | 13.67 | 16.97 | 25.12 |
| Interest accrued but not due on fixed deposits | - | 0.14 | 0.13 |
| Claims receivable | 519.55 | 33.79 | - |
| Taxes and duties refundable | 9.42 | 15.33 | 20.08 |
| Export Benefit Receivable | 294.32 | 440.62 | 140.80 |
| Balance with government authorities | 1,267.51 | 224.09 | 150.11 |
|  | 2,512.41 | 1,279.93 | 807.19 |

Note No. : 13. Share capital
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 |  | As at 31st March, 2017 |  | As at 1st April, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of shares | Amount | No. of shares | Amount | No. of shares | Amount |
| Authorised |  |  |  |  |  |  |
| Equity shares of ₹ $10 /-$ each | 1,50,00,000 | 1,500.00 | 1,50,00,000 | 1,500.00 | 1,50,00,000 | 1,500.00 |
| Issued, subscribed and fully paid up |  |  |  |  |  |  |
| Equity shares of ₹ $10 /-$ each | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 |
|  |  | 1,478.60 |  | 1,478.60 |  | 1,478.60 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Reconciliation of number and amount of equity shares outstanding:
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 |  | As at 31st March, 2017 |  | As at 1st April, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of shares | (₹ in <br> Lakhs) | No. of shares | (₹ in <br> Lakhs) | No. of shares | (₹ in <br> Lakhs) |
| At the beginning of the year | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 |
| Add: Shares Issued for cash | - | - | - | - | - | - |
| At the end of the year | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 | 1,47,85,960 | 1,478.60 |

## Terms \& rights attached to equity shares:

The Company has only one class of equity shares having a par value of ₹10 per share. Each holder of equity shares is entitled to one vote per share. The holders of Equity Shares are entitled to receive dividends as declared from time to time. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Shareholders holding more than $5 \%$ shares in the Company :
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 |  | As at 31st March, 2017 |  | As at 1st April, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of Shares held | \% of Holding | No. of Shares held | \% of Holding | No. of Shares held | \% of Holding |
| Mrs. Shobha Jalan | 20,03,730 | 13.55 | 20,03,730 | 13.55 | 20,03,730 | 13.55 |
| M/s. Mitsubishi Pencil Co. Ltd. | 20,00,000 | 13.53 | 20,00,000 | 13.53 | 20,00,000 | 13.53 |
| Mrs. Sarita Jalan | 12,19,750 | 8.25 | 18,99,750 | 12.85 | 18,99,750 | 13.52 |
| M/s. Linc Writing Aids Pvt. Ltd. | 15,93,475 | 10.78 | 16,75,207 | 11.33 | 16,75,207 | 11.33 |
| Mr. Suraj Mal Jalan | 10,30,871 | 6.97 | 10,25,371 | 6.93 | 10,25,371 | 6.89 |
| Mr. Aloke Jalan | 7,68,416 | 5.20 | 7,68,416 | 5.20 | 7,68,416 | 5.20 |

After the Reporting date, the Board of Directors has proposed a dividend of ₹1.50/- per equity share (31st March, 2017 ₹ $3 /-$ per equity share). The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting and if approved it will lead to cash outflow amounting to ₹267.38 lakhs including corporate dividend tax of ₹ 45.59 lakhs.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 14. Other Equity
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 |  | As at 31st March, 2017 |  | As at 1st April, 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Securities premium account |  |  |  |  |  |
| Balance as per last account |  | 2,096.94 |  | 2,096.94 | 2,096.94 |
| General Reserve |  |  |  |  |  |
| Balance as per last account | 7,256.59 |  | 6,056.59 |  |  |
| Add: Transfer from Retained Earnings | 500.00 | 7,756.59 | 1,200.00 | 7,256.59 | 6,056.59 |
| Retained Earnings |  |  |  |  |  |
| Balance as per last statement | 996.39 |  | 1,013.32 |  |  |
| Add: Net profit for the year | 784.11 |  | 1,726.32 |  |  |
| Add: Re-measurement of Defined Benefit Plans | (2.11) |  | (9.37) |  |  |
| Less: Dividend | 443.58 |  | 443.58 |  |  |
| Less: Tax on Dividend | 90.30 |  | 90.30 |  |  |
| Less: Transfer to General Reserve | 500.00 |  | 1,200.00 |  |  |
| Closing balance |  | 744.51 |  | 996.39 | 1,013.32 |
|  |  | 10,598.04 |  | 10,349.92 | 9,166.85 |

Description of nature and purpose of each reserve :-

## a. Securities Premium

Securities Premium represents the excess of the amount received over the face value of the shares. This reserve will be utilised in accordance with the provisions of the Companies Act, 2013.

## b. General Reserve

General Reserve is created from time to time by way of transfer profits from retained earnings for appropriation purposes. General Reserve is created by a transfer from one component of equity to another and is not an item of other Comprehensive income.

Note No. : 15. Long-term borrowings
(₹ in Lakhs)

| Particulars | As at | As at | As at <br>  <br>  <br> Term loan (Secured) |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |

## NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## a. Nature of securities :

Term Loan from Bank is secured against exclusive charge on the fixed assets (movable \& immovable) of the plant located in Umbergaon, Gujarat, second charge on current assets of the Company and personal guarantee of some of the directors of the Company.
b. Terms of Repayment of Loans:

Repayable in 20 quarterly installments of ₹ 90.00 lakhs as per terms of the agreement. The last installment is due in the month of October, 2022.
c. Interest
$1.1 \%$ over base rate which presently is $9.40 \%$ p.a. at monthly rests.

Note No. : 16. Provisions- Non Current

| Particulars | As at | As at | As at |
| :--- | ---: | ---: | ---: |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |


| Note No. : 17. Deferred tax liabilities (Net) |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: |
| Particulars | As at 31 st March, 2018 | As at 31st March, 2017 | 1st April, 2016 |
| Deferred tax liabilities : |  |  |  |
| Depreciation | 699.19 | 462.92 | 327.93 |
| Less : Deferred tax asset : |  |  |  |
| Expenses allowable for tax purpose when paid | 33.45 | 66.76 | 52.15 |
| Mat Credit Entitlement | 72.90 | - | - |
| Deferred tax liabilities (Net) | 592.84 | 396.16 | 275.78 |

Deferred tax assets and deferred tax liabilities have been offset as they relate to the same governing taxation laws.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. : 18. Short-term borrowings |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: |
| Particulars | As at 31st March, 2018 | As at 31st March, 2017 | As at 1st April, 2016 |
| Loan Repayable On Demand |  |  |  |
| - From banks (Secured) | 4,847.92 | 2,535.94 | 2,759.92 |
| Other loans and advances |  |  |  |
| - From bank (Secured) | - | 1,200.00 | - |
| Foreign currency loan | - | - | 333.85 |
|  | 4,847.92 | 3,735.94 | 3,093.77 |

Loan from Banks are secured by first charge on current assets and second charge on movable fixed assets of the Company and also guaranteed by Managing Director and Whole Time Director. Loan repayable on demand carries interest@ 9.00\% to 9.40\% (31st March, $20179.30 \%$ to 10.75\%)

Note No. : 19. Trade payables
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 | $\begin{array}{r} \text { As at } \\ \text { 31st March, } 2017 \end{array}$ | As at 1st April, 2016 |
| :---: | :---: | :---: | :---: |
| Total outstanding dues of micro enterprises and small enterprises (Refer Note No. 34) | 46.87 | 81.70 | 87.33 |
| Total outstanding dues of creditors other than micro enterprises and small enterprises | 2,753.09 | 1,857.45 | 2,798.29 |
|  | 2,799.96 | 1,939.15 | 2,885.62 |

Trade Payables are non - interest bearing and are normally settled in 0 to 45 days.
Note No. : 20. Other Financial Liabilities
(₹ in Lakhs)

| Particulars | As at 31st March, 2018 | As at 31st March, 2017 | As at 1st April, 2016 |
| :---: | :---: | :---: | :---: |
| Current maturities of long-term loans | 360.00 | 67.18 | - |
| Unpaid dividends * | 14.75 | 13.67 | 14.86 |
| Trade deposits | 241.39 | 296.15 | 208.56 |
| Unpaid salaries and other payroll dues | 255.62 | 129.39 | 115.88 |
| Accrued Expenses | 581.95 | 638.99 | 616.98 |
| Payable to supplier of capital goods | - | 14.88 | 95.68 |
|  | 1,453.71 | 1,160.26 | 1,051.96 |

[^4]NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. : 21. Other current liabilities |  |  | (₹ in Lakhs) |
| :--- | ---: | ---: | ---: |
| Particulars | As at | As at | As at |
| 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |  |
| Advance from customers | 103.49 | 38.91 | 130.69 |
| Advance against sale of Property, | 10.28 | - | - |
| Plant and Equipment |  |  |  |
| Statutory liabilities | 370.35 | 394.89 | 310.25 |
|  | 484.12 | 433.80 | 440.94 |


| Note No. :22. Provisions-Current |  |  | (₹ in Lakhs) |
| :--- | ---: | ---: | ---: |
| Particulars | As at | As at | As at |
|  | 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |

Note No. : 23. Revenue From operations
(₹ in Lakhs)


NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. : 25. Cost of materials consumed |  | (₹ in Lakhs) <br> Year ended |
| :--- | ---: | ---: |
| Year ended |  |  |
| Particulars | 31st March, 2018 | 31st March, 2017 |
| Plastic powder | $3,661.16$ | $3,179.68$ |
| Ink | 820.00 | $1,012.95$ |
| Tips | $1,450.80$ | $1,543.78$ |
| Others | $3,880.53$ | $4,942.84$ |
|  | $9,812.49$ | $10,679.25$ |

Note No. : 26. Purchase of stock in trade (₹ in Lakhs)

| Particulars | Year ended <br> 31st March, 2018 | Year ended |
| :--- | ---: | ---: |
| 31st March, 2017 |  |  |$|$

Note No. : 27. Change in inventories of Finished goods,
Work-in-Progress and Stock-in-Trade
(₹ in Lakhs)

| Particulars | Year ended <br> 31st March, 2018 | Year ended <br> 31st March, 2017 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Finished goods |  |  |  |  |
| Opening stock | 1271.81 |  | $1,081.91$ |  |
| Less: Closing stock | 1567.74 | $(295.93)$ | $1,271.81$ | $(189.90)$ |
|  |  |  |  |  |
| Work-in-Progress |  |  |  |  |
| Opening stock | 46.38 |  | 44.49 |  |
| Less: Closing stock | 67.06 | $(20.68)$ | 46.38 | $(1.89)$ |
|  |  |  |  |  |
| Stock-in-Trade | $2,398.21$ |  | $2,398.05$ |  |
| Opening stock | $2,351.66$ | 46.55 | $2,398.21$ | $(0.16)$ |
| Less: Closing stock |  | $(270.06)$ |  | $(191.95)$ |


| Note No. : 28. Employee benefits expense |  | (₹ in Lakhs) |
| :---: | :---: | :---: |
| Particulars | Year ended | Year ended |
|  | 31st March, 2018 | 31st March, 2017 |
| Salaries and wages | 2,296.72 | 1,847.49 |
| Contribution to provident and other funds | 169.75 | 136.02 |
| Staff welfare expenses | 79.60 | 83.81 |
|  | 2,546.07 | 2,067.32 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 29. Finance costs
(₹ in Lakhs)

| Particulars | Year ended <br> 31st March, 2018 |  | Year ended <br> 31st March, 2017 |  |
| :--- | ---: | ---: | ---: | ---: |
| Interest |  |  |  |  |
| - On borrowings | 461.71 |  | 181.82 |  |
| - On others | 20.43 | 482.14 | 18.20 | 200.02 |
| Other borrowing costs |  | 3.10 |  | 16.64 |
|  |  | 485.24 | 216.66 |  |

* Net of Interest Capitalised during the year ₹45.11 lacs (Previous Year ₹80.53 lacs)

Note No.: 30. Other expenses (₹ in Lakhs)

| Particulars | Year ended <br> 31st March, 2018 |  | Year ended 31st March, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
| Consumption of stores and spares |  | 85.54 |  | 105.72 |
| Power and fuel |  | 466.31 |  | 439.46 |
| Excise Duty on sale of goods |  | 50.19 |  | 174.39 |
| Excise Duty and cess on change in stock |  | (20.65) |  | 0.73 |
| Processing charges |  | 2,522.76 |  | 2,586.91 |
| Rent |  | 270.19 |  | 293.50 |
| Repairs |  |  |  |  |
| Building | 3.61 |  | 13.20 |  |
| Machinery | 29.98 |  | 31.50 |  |
| Others | 63.84 | 97.43 | 27.61 | 72.31 |
| Insurance |  | 80.72 |  | 98.62 |
| Rates and taxes |  | 42.44 |  | 35.90 |
| Payment to auditor |  |  |  |  |
| - For statutory audit | 4.25 |  | 3.44 |  |
| - For tax audit | 1.50 |  | 0.80 |  |
| - For other services (limited review, certification etc.) | 2.88 | 8.63 | 3.71 | 7.95 |
| Director sitting fees |  | 5.76 |  | 6.13 |
| Traveling \& conveyance |  | 438.07 |  | 412.14 |
| Postage,telegram \& telephone |  | 70.61 |  | 71.94 |
| Freight \& transportation |  | 566.79 |  | 596.13 |
| Advertisement expenses |  | 177.08 |  | 453.67 |
| Commission on Sales |  | 58.15 |  | 82.42 |
| Rebate, claim \& other expenses |  | 477.20 |  | 427.54 |
| Corporate social responsibility expense (Note No. 35) |  | 39.80 |  | 22.83 |
| Loss on sale of Property, Plant and Equipment |  | - |  | 5.61 |
| Miscellaneous expenses |  | 537.09 |  | 551.81 |
|  |  | 5,974.11 |  | 6,445.71 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No.: 31. First Time Adoption of Ind AS
A. Effect of Ind AS adoption on the Balance Sheet as at 1st April, 2016
(₹ in Lakhs)

| Particulars | Footnote <br> Reference | Previous <br> GAAP |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Adjustments |  |  |$\quad$ Ind AS

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## Note No.: 31. First Time Adoption of Ind AS

A. Effect of Ind AS adoption on the Balance Sheet as at 1st April, 2016
(₹ in Lakhs)

| Particulars | Footnote <br> Reference | Previous <br> GAAP | Adjustments | Ind AS |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Other Current Liabilities |  | 440.94 | - | 440.94 |
| c) Provisions | (c) | 539.83 | $(533.88)$ | 5.95 |
| Total Current Liabilities |  | $8,012.12$ | $(533.88)$ | 7478.24 |
| Total Liabilities |  | $8,432.02$ | $(534.22)$ | $7,897.80$ |
| TOTAL EQUITY AND LIABILITIES |  | $18,544.23$ | $(0.98)$ | $18,543.25$ |


| A. Effect of Ind AS adoption on the Balance Sheet as at 31st March, 2017 |  |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: | :---: |
| Particulars | Footnote Reference | Previous GAAP | Adjustments | Ind AS |
| ASSETS |  |  |  |  |
| 1. Non-Current Assets |  |  |  |  |
| a) Property, Plant and Equipment | (g) (A) (a) | 4,699.34 | - | 4,699.34 |
| b) Capital Work - in - progress |  | 1,054.59 | - | 1,054.59 |
| c) Intangible Assets |  | 0.68 | - | 0.68 |
| d) Financial Assets - Others | (b) (i) | 110.84 | 0.02 | 110.86 |
| e) Income Tax Assets(net) |  | 283.78 | - | 283.78 |
| f) Other Non - Current Assets |  | 1,662.51 | - | 1,662.51 |
| Total Non-Current Assets |  | 7,811.74 | 0.02 | 7,811.76 |
| 2. Current Assets |  |  |  |  |
| a) Inventories |  | 7,853.08 | - | 7,853.08 |
| b) Financial Assets |  |  |  |  |
| i) Trade Receivables |  | 3,992.90 | - | 3,992.90 |
| ii) Cash \& Cash Equivalents |  | 7.96 | - | 7.96 |
| iii) Other Bank Balances | (b) (iii) | 13.67 | - | 13.67 |
| iv) Others |  | 2.92 | - | 2.92 |
| c) Other Current Assets |  | 1,279.93 | - | 1,279.93 |
| Total Current Assets |  | 13,150.46 | - | 13,150.46 |
| Total Assets |  | 20,962.20 | 0.02 | 20,962.22 |
| EQUITY AND LIABILITIES |  |  |  |  |
| Equity |  |  |  |  |
| a) Equity Share Capital |  | 1,478.60 | - | 1,478.60 |
| b) Other Equity | Equity <br> Reco | 10,349.91 | 0.01 | 10,349.92 |
| Total Equity |  | 11,828.51 | 0.01 | 11,828.52 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| A. Effect of Ind AS adoption on the Balance Sheet as at 31st March, 2017 |  |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: | :---: |
| Particulars | Footnote Reference | Previous GAAP | Adjustments | Ind AS |
| Liabilities |  |  |  |  |
| 1. Non-Current Liabilities |  |  |  |  |
| a) Financial Liabilities |  |  |  |  |
| i) Borrowings |  | 1,276.42 | - | 1,276.42 |
| b) Provisions |  | 184.85 | - | 184.85 |
| c) Deferred Tax Liabilities (Net) | (a) | 396.15 | 0.01 | 396.16 |
| Total Non-Current Liabilities |  | 1,857.42 | 0.01 | 1,857.43 |
| 2. Current Liabilities |  |  |  |  |
| a) Financial Liabilities |  |  |  |  |
| i) Borrowings |  | 3,735.94 | - | 3,735.94 |
| ii) Trade Payables |  | 1,939.15 | - | 1,939.15 |
| iii) Others |  | 1,160.26 | - | 1,160.26 |
| b) Other Current Liabilities |  | 433.80 | - | 433.80 |
| c) Provisions | (c) | 7.12 | - | 7.12 |
| Total Current Liabilities |  | 7,276.27 | - | 7,276.27 |
| Total Liabilities |  | 9,133.69 | - | 9,133.70 |
| TOTAL EQUITY AND LIABILITIES |  | 20,962.20 | 0.02 | 20,962.22 |

B. Effect of Ind AS adoption on the Statement of Profit \& Loss for the year ended 31st March, 2017
(₹ in Lakhs)

| Particulars | Footnote Reference | Previous GAAP | Effect of Transition to Ind AS | Ind AS |
| :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |
| i. Revenue from operations | b(iv),(v) | 36,091.11 | $(1,041.77)$ | 35,049.34 |
| ii. Other income |  | 37.76 | 4.83 | 42.59 |
| iii. Total revenue ( l III) |  | 36,128.87 | $(1,036.94)$ | 35,091.93 |
| iv. Expenses |  |  |  |  |
| Cost of materials consumed |  | 10,679.25 | - | 10,679.25 |
| Purchases of Stock-in-Trade |  | 12,687.46 | - | 12,687.46 |
| Change in inventories of Finished goods, Work-in-Progress and Stock-in-Trade |  | (191.95) | - | (191.95) |
| Employee benefits expense | b(ii) | 2,081.64 | (14.32) | 2,067.32 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
B. Effect of Ind AS adoption on the Statement of Profit \& Loss for the year ended 31st March, 2017
(₹ in Lakhs)

| Particulars | Footnote Reference | Previous GAAP | Effect of Transition to Ind AS | Ind AS |
| :---: | :---: | :---: | :---: | :---: |
| Finance costs |  | 216.66 | - | 216.66 |
| Depreciation and amortization expense |  | 792.83 | - | 792.83 |
| Other expenses |  | 7,482.67 | $(1,036.96)$ | 6,445.71 |
| Total expenses |  | 33,748.56 | $(1,051.28)$ | 32,697.28 |
| v. Profit before exceptional items and tax (III - IV) |  | 2,380.31 | 14.34 | 2,394.65 |
| vi. Exceptional items |  | - | - | - |
| vii. Profit before tax (V-VI) |  | 2,380.31 | 14.34 | 2,394.65 |
| viii. Tax expense: |  |  |  |  |
| Current tax |  | 543.00 | - | 543.00 |
| Deferred tax |  | 120.37 | 4.96 | 125.33 |
|  |  | 663.37 | 4.96 | 668.33 |
| ix. Profit/(Loss) from Operations (VII-VIII) |  | 1,716.94 | 9.38 | 1,726.32 |
| Other Comprehensive Income / (Expenses) | b(ii) | - | (14.32) | (14.32) |
| Income Tax effect |  | - | 4.95 | 4.95 |
| Total Other Comprehensive Income for the year |  | - | (9.37) | (9.37) |
| Total Comprehensive Income for the year |  | 1,716.94 | 0.01 | 1,716.95 |

C. Effect of Ind AS adoption on the Statement of Cash Flow for the year ended 31st March, 2017
(₹ in Lakhs)

| Particulars | Footnote <br> Reference | Previous <br> GAAP | Effect of <br> Transition to <br> Ind AS | 2016-17 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net cash flows from operating activities |  | 914.29 | - | 914.29 |  |
| Net cash flows from investing activities |  | $(2,179.75)$ | - | $(2,179.75)$ |  |
| Net cash flows from financing activities |  | $1,259.75$ | - | $1,259.75$ |  |
| Net Increase in Cash and Cash <br> Equivalents |  | $(5.71)$ | - | $(5.71)$ |  |
| Cash \& Cash Equivalents - Opening <br> Balance |  | 13.67 |  | - | 13.67 |
| Cash \& Cash Equivalents - Closing <br> Balance |  | 7.96 |  | - | 7.96 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
D. Reconciliation of Total Equity as on 31st March, 2017 and 1st April, 2016
(₹ in Lakhs)

| Particulars | Footnote <br> Reference | 31st March, 2017 <br> (End of Last Period <br> presented under <br> previous GAAP) | 1st April, 2016 <br> (Date of <br> Transition) |  |
| :--- | ---: | ---: | ---: | ---: |
| Total Equity (Shareholders' funds) under <br> Indian GAAP: |  |  |  |  |
| Shareholder's Funds |  |  |  |  |
| Proposed Dividend and Tax on Proposed <br> Dividend | (c) |  | - | 533.88 |
| Other Adjustments: |  |  |  |  |
| Tax Impact of Ind AS adjustments | (a) | $(0.63)$ | $(0.64)$ |  |
| Total Adjustment to Equity |  | $(0.63)$ | $(0.64)$ |  |
| Total Equity under Ind AS |  | $11,828.52$ | $10,645.45$ |  |

## E. Footnotes to the above reconciliation

## a. Deferred Tax

Indian GAAP requires deferred tax accounting using the income statement approach, which focuses on differences between taxable profits and accounting profits for the period. Ind AS 12 requires entities to account for deferred taxes using the balance sheet approach, which focuses on temporary differences between the carrying amount of an asset or liability in the balance sheet and its tax base. The application of Ind AS 12 approach has resulted in recognition of deferred tax on new temporary differences which was not required under Indian GAAP.

In addition, the various transitional adjustments lead to temporary differences. Deferred tax adjustments are recognised in correlation to the underlying transaction either in retained earnings or a separate component of equity.

## b. Re-Classifications

The Company has done the following reclassifications as per the requirements of Ind AS:
i) Assets / liabilities which do not meet the definition of financial asset / financial liability have been reclassified to other asset / liability.
ii) Re-Measurement gain/loss on employee defined benefit plans are re-classified from statement of profit and loss to OCl .
iii) The Company has re-classified unpaid dividend balance from cash and cash equivalents to other bank balances.
iv) Excise duty on sales was earlier netted off with Sales, has now been re-classified to other expenses.
v) Sales related expenses was earlier included in Other Expenses, has now been netted off with Sales.
vi) Trade deposits where there is no unconditional right to defer the payment has been disclosed under current financial liability.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## c. Dividend

Under Indian GAAP, proposed dividends including Dividend Distribution Taxes (DDT) are recognised as a liability in the period to which they relate, irrespective of when they are declared. Under Ind AS, a proposed dividend is recognised as a liability in the period in which it is declared by the Company (usually when approved by shareholders in a general meeting) or paid.
"In case of the Company, the declaration of dividend occurs after period end. Therefore, the liability recorded for dividend has been de-recognised against retained earnings on 1st April, 2016 and recognised in year ended 31st March, 2017."

## d. Other Comprehensive Income

Under Indian GAAP, the Company has not presented other comprehensive income ( OCl ) separately. Hence, it has reconciled Indian GAAP profit or loss to profit or loss as per Ind AS. Further, Indian GAAP profit or loss is reconciled to total comprehensive income as per Ind AS.

## e. Interest Income

The previous GAAP required the recognition of revenue from interest on time proportion basis. However, Ind AS requires interest on financial assets to be recognized using the effective interest rate method.

## f. Security Deposit

Initially under IGAAP, security deposit paid against Rent is valued at its carrying amount. Pursuant to adoption of Ind AS, Security deposit paid to the lessor at fair value and subsequently at amortised cost as per Ind AS 109.

## g. Ind AS 101 Exemptions Applied

## A. Optional exemptions availed

(a) Property, plant and equipment and intangible assets

As per Ind AS 101 an entity may elect to:
(i) measure an item of property, plant and equipment at the date of transition at its fair value and use that fair value as its deemed cost at that date.
(ii) use a previous GAAP revaluation of an item of property, plant and equipment at or before the date of transition as deemed cost at the date of revaluation, provided the revaluation was, at the date of revaluation, broadly comparable to:

- fair value;
- or cost or depreciated cost under Ind AS adjusted to reflect.

The elections under (i) and (ii) above are also available for intangible assets that meets the recognition criteria in Ind AS 38, Intangible Assets, (including reliable measurement of original cost); and criteria in Ind AS 38 for revaluation (including the existence of an active market).
(iii) use carrying values of property, plant and equipment and intangible assets as on the date

## NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

of transition to Ind AS (which are measured in accordance with previous GAAP and after making adjustments relating to decommissioning liabilities prescribed under Ind AS 101) if there has been no change in its functional currency on the date of transition.

As permitted by Ind AS 101, the Company has elected to continue with carrying value as recognized in its Indian GAAP Financial Statements as deemed cost at the transition date, viz., 1st April, 2016. The Company has elected to continue with carrying value for intangible assets (computer softwares) as recognized under the previous GAAP as deemed cost as at the transition date. . There is no decommissioning liabilities to be incurred by the Company relating to property, plant and equipment.

The Company has elected to avail of above exemption.
(b) The Company has no equity investments on the date of transition i.e. 1st April 2016.
(c) Fair value measurement of financial assets or liabilities at initial recognition

The Company has applied the requirements of Ind AS 109, "Financial Instruments: Recognition and Measurement", wherever applicable.

## B. Mandatory exceptions

(a) Estimates

As per Ind AS 101, an entity's estimates in accordance with Ind AS at the date of transition to Ind AS at the end of the comparative period presented in the entity's first Ind AS financial statements, as the case may be, should be consistent with estimates made for the same date in accordance with the previous GAAP unless there is objective evidence that those estimates were in error.

However, the estimates should be adjusted to reflect any differences in accounting policies.
As per Ind AS 101, where application of Ind AS requires an entity to make certain estimates that were not required under previous GAAP, those estimates should be made to reflect conditions that existed at the date of transition (for preparing opening Ind AS balance sheet) or at the end of the comparative period (for presenting comparative information as per Ind AS).

The Company's estimates under Ind AS are consistent with the above requirement.

## (b) De-recognition of financial assets and liabilities

As per para B2 of Ind AS 101, an entity should apply the de-recognition requirements in Ind AS 109, "Financial Instruments", prospectively for transactions occurring on or after the date of transition to Ind AS. However, para B3 gives an option to the entity to apply the de-recognition requirements from a date of its choice if the information required to apply Ind AS 109 to financial assets and financial liabilities de-recognised as a result of past transactions was obtained at the initially accounting for those transactions. The company has elected to apply the de-recognition provisions of Ind AS 109 prospectively from the date of transition to Ind AS.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## (c) Classification and measurement of financial assets

Ind AS 101 requires an entity to assess classification of financial assets on the basis of facts and circumstances existing as on the date of transition. Further, the standard permits measurement of financial assets accounted at amortised cost based on facts and circumstances existing at the date of transition if retrospective application is impracticable.

Accordingly, the Company has determined the classification of financial assets based on facts and circumstances that exist on the date of transition. Measurement of the financial assets accounted at amortised cost has been done retrospectively except where the same is impracticable.

Note No. : 32. Gratuity and Other Post Employment Benefit Plans

## a) Defined Contribution Plan :

Employee benefits in the form of Provident Fund and Employee State Insurance Scheme are considered as defined contribution plan and the contributions are made in accordance with the relevant statute and are recognized as an expense when employees have rendered service entitling them to the contributions. The contribution to defined contribution plan, recognized as expense for the year is as under:

|  |  | (₹ in Lakhs) |
| :--- | ---: | ---: |
| Defined Contribution Plan | 2017-18 | 2016-17 |
| Employers'Contribution to Provident Fund | 124.42 | 103.64 |
| Employers'Contribution to Employee State Insurance | 40.60 | 30.43 |
| Scheme |  |  |
| Total | $\mathbf{1 6 5 . 0 2}$ | $\mathbf{1 3 4 . 0 7}$ |

## b) Defined Benefit Plan :

The Company has a defined benefit gratuity plan. Every employee who has completed five years or more of service is entitled to Gratuity on terms not less favorable than the provisions of The Payment of Gratuity Act, 1972. The scheme is funded with an insurance company.

The following tables summarise the components of net benefit expense recognised in the statement of profit and loss and the funded status and amounts recognised in the balance sheet for the Post - retirement benefit plans.

| I. Expenses Recognised in the Statement of Profit \& Loss |  | (₹ in Lakhs) |  |
| :--- | :--- | ---: | ---: |
|  |  | 2017-18 | 2016-17 |
|  |  | Gratuity (Funded) | Gratuity (Funded) |


| I. Expenses Recognised in the Statement of Profit \& Loss (Contd.) | (₹ in Lakhs) |  |  |
| :--- | :--- | ---: | ---: |
|  | 2017-18 | 2016-17 |  |
|  | Gratuity (Funded) | Gratuity | (Funded) |
|  | Components of defined benefit cost recognised in P/L | 40.41 | 18.29 |
| 7. | Re-measurement - Due to Financial Assumptions | $(2.91)$ | 10.01 |
| 8. | Re-measurement - Due to Experience Adjustments | 5.83 | 3.78 |
| 9. | Expected Return on Plan Asset | 0.30 | 0.53 |
| Components of defined benefit cost recognised in OCl | 3.22 | 14.32 |  |
| Total Expense | 43.63 | $\mathbf{3 2 . 6 1}$ |  |

$\left.\begin{array}{llrr}\text { II. Change in Obligation during the year } & & \begin{array}{c}\text { (₹ in Lakhs) }\end{array} \\ & & \text { 2017-18 } & \text { 2016-17 } \\ \text { Gratuity (Funded) } \\ \text { Gratuity (Funded) }\end{array}\right)$
III. Change in the Fair Value of Plan Assets during the year
(₹ in Lakhs)

|  |  | 2017-18 | 2016-17 |
| :---: | :---: | :---: | :---: |
|  |  | Gratuity (Funded) | Gratuity (Funded) |
| 1. | Plan Assets at the Beginning of the year | 185.74 | 156.40 |
| 2. | Interest Income | 14.41 | 13.18 |
| 3. | Contribution by Employer | 28.74 | 26.31 |
| 4. | Re-measurement - Return on Assets (Excluding Interest Income) | (0.30) | (0.53) |
| 5. | Benefits Paid | (21.01) | (9.62) |
| 6. | Plan Assets at the end of the year | 207.58 | 185.74 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
$\left.\begin{array}{llrr}\text { IV. Net Asset/(Liability) recognised in the Balance Sheet } & & \text { (₹ in Lakhs) } \\ & & \text { 2017-18 } & \text { 2016-17 }\end{array}\right)$

## V. Actuarial Assumptions

|  |  | 2017-18 | 2016-17 |
| :--- | :--- | ---: | ---: |
|  | Gratuity (Funded) | Gratuity (Funded) |  |
| 1. | Discount Rate (per annum) | $7.70 \%$ | $7.60 \%$ |
| 2. | Expected rate of return on Plan Assets | $7.70 \%$ | $7.60 \%$ |
| 3. | Salary Increase | $5.50 \%$ | $5.50 \%$ |
| 4. | Retirement/Superannuation Age | 58 | 58 |
| 5. | Mortality Rate | Indian Assured | Indian Assured |
|  |  | Lives Mortality | Lives Mortality |
|  | $(2006-08)$ | $(2006-08)$ |  |

## VI. Basis used to determine the Expected Rate of Return on Plan Assets:

The basis used to determine overall expected rate of return on plan assets is based on the current portfolio of assets, investment strategy and market scenario. In order to protect the capital and optimize returns within acceptable risk parameters, the plan assets are well diversified.

## VII. Basis of estimates of rate of escalation in salary

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by LIC.
VIII. Major category of plan assets as a \% of the total plan assets as at the year end for Gratuity :

|  | 2018 | 2017 |
| :--- | :--- | :--- |
| Others (including assets under Schemes of Insurance) | $100 \%$ | $100 \%$ |

IX. A quantitative sensitivity analysis for significant assumption is as shown below:

| Assumptions Sensitivity level | 31st March, 2018 |  | 31st March, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Discount Rate |  | Discount Rate |  |
|  | 1\% Increase | 1\% Decrease | 1\% Increase | 1\% Decrease |
| Impact on Gratuity | (26.57) | 31.57 | (23.78) | 28.37 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
IX. A quantitative sensitivity analysis for significant assumption is as shown below:
(₹ in Lakhs)

|  | 31st March, 2018 |  | 31st March, 2017 |  |
| :--- | ---: | ---: | ---: | ---: |
| Assumptions | Future Salary Increase | Future Salary Increase |  |  |
| Sensitivity level | 30.62 | (26.06) | 26.90 | $(23.21)$ |
| Impact on Gratuity |  | 1\% Decrease | $1 \%$ Increase | 1\% Decrease |

Sensitivities due to mortality and withdrawals rate are not material and hence impact of changes is not calculated.

Sensitivity analysis above have been determine based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.
X. Maturity Profile of Expected Benefit Payments:
(₹ in Lakhs)

|  |  | As at | As at |
| :--- | :--- | ---: | ---: |
|  |  | 31st March, 2018 | 31st March, 2017 |
| 1. | Year 1 | 9.02 | 6.54 |
| 2. | Year 2 | 2.86 | 4.18 |
| 3. | Year 3 | 4.08 | 2.80 |
| 4. | Year 4 | 23.78 | 3.83 |
| 5. | Year 5 | 5.07 | 13.96 |
| 6. | Next 5 Years | 130.59 | 88.51 |

## XI. Other Disclosures

1. The Gratuity and Provident Fund Expenses have been recognized under "Contribution to provident and other funds" under Note no. 28.
2. Expected employers' contribution for next year is not available and therefore, not disclosed.

| Note No.: 33. CommitmentsParticulars | Contingencies |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: |
|  | As at | As at | As at |
| a) Capital and Other Commitments: |  |  |  |
| i) Estimated amount of Contracts remaining to be executed on Capital Account and not provided for | 2,330.20 | 2,509.70 | 1,146.54 |
| ii) Advance paid against above | 1,623.61 | 1,659.28 | 643.35 |
| b) Contingent Liabilities: |  |  |  |
| Demand/Claims by various Government Authorities and others not acknowledged as debts: |  |  |  |
| Income Tax | 245.80 | 246.31 | 243.46 |
| Vat/ Sales Tax | 138.12 | - | - |
| Entry Tax | 117.56 | 117.56 | 117.56 |

The amounts shown in (b) above represent the best possible estimates arrived at on the basis of available information. The uncertainties and timing of the cash flows are dependent on the outcome of the different legal processes which have been invoked by the Company or the claimants as the case may be and therefore cannot be estimated accurately.

In the opinion of the management, no provision is considered necessary for the disputes mentioned above on the grounds that there are fair chances of successful outcome of appeals.

The Company does not expect any reimbursements in respect of the above contingent liabilities.

Note No.: 34. Based on the information/documents available with the Company, information as per the requirement of section 22 of the Micro, Small and Medium Enterprises Development Act, 2006 are as follows:

|  |  |  | (₹ in L |
| :---: | :---: | :---: | :---: |
| SI. No. | Description | 2017-18 | 2016-17 |
| i) | The principal amount remaining unpaid to suppliers as at the end of accounting year * | 46.87 | 81.70 |
| ii) | The interest due thereon remaining unpaid to suppliers as at the end of accounting year | Nil | Nil |
| iii) | The amount of interest paid in terms of section 16 , along with the amount of payment made to the suppliers beyond the appointed day during the year | Nil | Nil |
| iv) | The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under this Act | Nil | Nil |
| v) | The amount of interest accrued during the year and remaining unpaid at the end of the accounting year | Nil | Nil |
| vi) | The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid | Nil | Nil |

[^5]NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No.: 35. Expenditure on Corporate Social Responsibilities (CSR)
Activities
(₹ in Lakhs)

| Description | 2017-18 | 2016-17 |
| :--- | :---: | :---: |
| Amount required to be spent by the Company during <br> the year. | 44.43 | 38.38 |

The various heads under which the CSR expenditure was incurred during the year is detailed as follows:
(₹ in Lakhs)

| SI. No.Relevant clause of <br> Schedule VII to the <br> Companies Act, 2013 | Description of CSR Activities | 2017-18 | 2016-17 |  |
| :---: | :--- | :--- | ---: | ---: |
| a) | Clause (i) | Promoting healthcare including <br> preventive healthcare | 1.55 | 0.60 |
| b) | Clause (ii) | Promoting education, <br> including special education <br> and employment enhancing <br> vocational training and <br> livelihood enhancement <br> projects socially and <br> economically backward groups | 37.53 | 21.51 |
| c) | Clause (iv) | Animal welfare |  |  |
| d) | Clause (vii) |  <br> nationally recognised sports | 0.72 | 0.72 |
| e) |  | Expenditure on administrative <br> overheads | - | - |
|  |  |  | 39.80 | 22.83 |

Note No. : 36. Related Party Disclosure:
I) Names and description of relationship of related parties:

| Related Party | Relationship |
| :--- | :--- |
| Key Managerial Personnel (KMP) |  |
| Mr. Deepak Jalan | Managing Director (MD) |
| Mr. Naresh Pachisia | Independent / Non-Executive Director |
| Mr. K. N. Ranasaria | Independent / Non-Executive Director |
| Mr. Anil Kochar | Independent / Non-Executive Director |
| Ms. Supriya Newar | Independent / Non-Executive Director |
| Mr. Dr. Ranjan Das | Independent / Non-Executive Director |
| Mr. Aloke Jalan | Whole Time Director (WTD) |
| Mr. N.K. Dujari | Chief Financial Officer \& Company Secretary |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

Note No. : 36. Related Party Disclosure: (Contd.)
I) Names and description of relationship of related parties:

| Related Party | Relationship |
| :---: | :---: |
| Enterprises in which KMP and their relatives have control/ substantial interest : |  |
| Linc Writing Aids Pvt. Ltd. | Substantial interest of the relatives of MD and WTD |
| Linc Retail Ltd. |  |
| Relatives of KMP : |  |
| Deepak Jalan (HUF) | Mr. Deepak Jalan is Karta of HUF |
| Mr. S.M. Jalan | Father of Mr. Deepak Jalan |
| Ms. Divya Jalan | Daughter of Mr. Deepak Jalan |
| Mr. Rohit Deepak Jalan | Son of Mr. Deepak Jalan |
| Aloke Jalan (HUF) | Mr. Aloke Jalan is Karta of HUF |
| Mrs. Shobha Jalan | Wife of Mr. Aloke Jalan |
| Mr. Aakash Aloke Jalan | Son of Mr. Aloke Jalan |
| Mr. Utkarsh Aloke Jalan | Son of Mr. Aloke Jalan |
| Mr. S.M. Jalan | Father of Mr. Aloke Jalan |


| II) Details of transactions with Related Parties: |  |  | (₹ in Lakhs) |  |
| :---: | :---: | :---: | :---: | :---: |
| Description | Key Managerial Personnel (KMP) | Enterprises in which KMP and their relatives have substantial interest | Relatives of KMP <br> (R) | Total |
| Purchase of Goods |  |  |  |  |
| Linc Writing Aids Pvt. Ltd. | - | 4.58 | - | 4.58 |
|  | (-) | (4.18) | (-) | (4.18) |
| Linc Retail Ltd. | - | 1.66 | - | 1.66 |
|  | (-) | (0.82) | (-) | (0.82) |
| Sale of Goods |  |  |  |  |
| Linc Retail Ltd. | - | 34.06 | - | 34.06 |
|  | (-) | (60.75) | (-) | (60.75) |
| Linc Writing Aids Pvt. Ltd. | - | 233.23 | - | 233.23 |
|  | (-) | (247.44) | (-) | (247.44) |
| Receiving of Services (Remuneration) |  |  |  |  |
| Mr. Deepak Jalan | 85.95 | - | - | 85.95 |
|  | (108.95) | ( - ) | (-) | (108.95) |
| Mr. Aloke Jalan | 68.79 | - | - | 68.79 |
|  | (89.42) | (-) | (-) | (89.42) |
| Mr. N. K. Dujari | 21.02 | - | - | 21.02 |
|  | (16.15) | (-) | (-) | (16.15) |

Linc Pen \& Plastics Ltd.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 36. Related Party Disclosure: (Contd.)
Director's sitting fees / commission (₹ in Lakhs)

|  | Year ended | Director's sitting fees | Director's commission | Amount owed to related parties |
| :---: | :---: | :---: | :---: | :---: |
| Mr. Naresh Pachisia | 31st March, 2018 | 1.85 | 2.00 | 2.00 |
|  | 31st March, 2017 | (1.77) | (3.00) | (3.00) |
| Mr. K. N. Ranasaria | 31st March, 2018 | 1.71 | 2.00 | 2.00 |
|  | 31st March, 2017 | (1.61) | (3.00) | (3.00) |
| Mr. Anil Kochar | 31st March, 2018 | 0.90 | 2.00 | 2.00 |
|  | 31st March, 2017 | (1.05) | (3.00) | (3.00) |
| Ms. Supriya Newar | 31st March, 2018 | 1.00 | 2.00 | 2.00 |
|  | 31st March, 2017 | (1.00) | (3.00) | (3.00) |
| Dr. Ranjan Das | 31st March, 2018 | 0.30 | 1.75 | 1.75 |
|  | 31st March, 2017 | (0.70) | (3.00) | (3.00) |

Receiving of Services (Others)
(₹ in Lakhs)

| Description | Key Managerial Personnel (KMP) | Enterprises in which KMP and their relatives have substantial interest | Relatives of KMP <br> (R) | Total |
| :---: | :---: | :---: | :---: | :---: |
| Linc Writing Aids Pvt. Ltd. | - | 12.72 | - | 12.72 |
|  | (-) | (12.72) | ( - ) | (12.72) |
| Mr. Rohit Deepak Jalan | - | - | 12.92 | 12.92 |
|  | (-) | (-) | (7.16) | (7.16) |
| Ms. Divya Jalan | - | - | 5.59 | 5.59 |
|  | (-) | (-) | (4.10) | (4.10) |
| Mrs. Shobha Jalan | - | - | 9.73 | 9.73 |
|  | (-) | (-) | (10.24) | (10.24) |
| Mr. Aakash Aloke Jalan | - | - | 9.44 | 9.44 |
|  | (-) | (-) | (8.44) | (8.44) |
| Mr. Utkarsh Aloke Jalan | - | - | 9.78 | 9.78 |
|  | (-) | (-) | (8.89) | (8.89) |
| Aloke Jalan (HUF) | - | - | 9.78 | 9.78 |
|  | (-) | ( - ) | (8.89) | (8.89) |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 36. Related Party Disclosure: (Contd.)
Dividend Paid to Shareholders (₹ in Lakhs)

| Description | Key Managerial Personnel (KMP) | Enterprises in which KMP and their relatives have substantial interest | Relatives of KMP (R) | Total |
| :---: | :---: | :---: | :---: | :---: |
| Mr. Deepak Jalan | 9.49 | - | - | 9.49 |
|  | (9.32) | (-) | (-) | (9.32) |
| Deepak Jalan (HUF) | - | 14.43 | - | 14.43 |
|  | ( - ) | (14.26) | ( - ) | (14.26) |
| Mr. Aloke Jalan | 23.05 | - | - | 23.05 |
|  | (23.05) | ( - ) | (-) | (23.05) |
| Aloke Jalan (HUF) | - | 0.62 | - | 0.62 |
|  | (-) | (0.62) | (-) | (0.62) |
| Linc Writing Aids Pvt. Ltd. | - | 50.26 | - | 50.26 |
|  | (-) | (50.26) | ( - ) | (50.26) |
| Mrs. Sarita Jalan | - | - | 38.99 | 38.99 |
|  | (-) | (-) | (59.97) | (59.97) |
| Mr. S. M. Jalan | - | - | 30.76 | 30.76 |
|  | (-) | (-) | (30.56) | (30.56) |
| S. M. Jalan (HUF) | - | 1.47 | - | 1.47 |
|  | (-) | (1.47) | ( - ) | (1.47) |
| Mrs. Shobha Jalan | - | - | 60.11 | 60.11 |
|  | (-) | (-) | (60.11) | (60.11) |
| Others | - | - | 36.68 | 36.68 |
|  | (-) | ( - ) | (7.56) | (7.56) |
| Balance Outstanding <br> a) Accounts Receivable |  |  |  |  |
| Linc Retail Ltd. | - | 87.76 | - | 87.76 |
|  | (-) | (113.01) | ( - ) | (113.01) |
| Linc Writing Aids Pvt. Ltd. | - | 99.14 | - | 99.14 |
|  | ( - ) | (71.91) | ( - ) | (71.91) |

b) Amount outstanding against Guarantees given for Loans taken by the Company

| Mr. Deepak Jalan | $6,557.92$ | - | - | $6,557.92$ |
| :--- | :---: | :---: | :---: | :---: |
|  | $(5,079.54)$ | $(-)$ | $(-)$ | $(5,079.54)$ |
| Mr. Aloke Jalan | $5,018.10$ | - | - | $5,018.10$ |
|  | $(3,143.85)$ | $(-)$ | $(-)$ | $(3,143.85)$ |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No. : 36. Related Party Disclosure: (Contd.)
III) No amount has been written back / written off during the year in respect of due to / from related parties.
IV) The amount due from related parties are good and hence no provision for doubtful debts in respect of dues from such related parties is required.
V) The transactions with related parties have been entered at an amount, which are not materially different from that on normal commercial terms.
VI) Figure in brackets pertains to previous year.

Note No. : 37. Fair Value Measurement of Financial Assets \& Liabilities:
(₹ in Lakhs)

| Particulars | Carrying Amount |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { As at } \\ \text { 31st March, } 2018 \end{array}$ | As at 31st March, 2017 | As at 1st April, 2016 |
| Non Current Financial Assets | 107.87 | 110.86 | 85.13 |
| Current Financial Assets |  |  |  |
| i) Trade Receivables | 4,586.03 | 3,992.90 | 4,772.61 |
| ii) Cash \& Cash Equivalents | 11.28 | 7.96 | 13.67 |
| iii) Other Bank Balances | 14.75 | 13.67 | 14.86 |
| iv) Others | 2.38 | 2.92 | 0.44 |
| Total Financial Assets | 4,722.31 | 4,128.31 | 4,886.71 |
| Non-Current Financial Liabilities |  |  |  |
| Borrowings | 1,350.00 | 1,276.42 | - |
| Current Financial Liabilities |  |  |  |
| i) Borrowings | 4,847.92 | 3,735.94 | 3,093.77 |
| ii) Trade Payables | 2,799.96 | 1,939.15 | 2,885.62 |
| iii) Other current financial liabilities | 1,453.71 | 1,160.26 | 1,495.54 |
| Total Financial Assets | 10,451.59 | 8,111.77 | 7,474.93 |

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values since the Company does not anticipate that the carrying amounts would be significantly different from the values that would eventually be received or settled.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018
Note No.: 38. Income Tax
(₹ in Lakhs)

|  | 31st March, 2018 | 31st March, 2017 |
| :--- | ---: | ---: |
| Current income tax | 267.00 | 543.00 |
| Deferred Tax: |  |  |
| Relating to organisation and reversal of temporary <br> differences | 269.58 | 125.33 |
| Mat Credit Entitlement | $(72.90)$ | - |
|  | 196.68 | 125.33 |
| Income tax expense reported in the statement of | 463.68 | 668.33 |
| profit or loss |  |  |
| OCl Section |  |  |

Deferred Tax related to items recognised in OCl during the year

| Net loss/ (gain) on re-measurement of defined benefit <br> plans | 1.11 | 4.95 |
| :--- | :--- | :--- |
| Income tax charged to OCI | 1.11 | 4.95 |

Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31st March, 2017 and 31st March,2018:

|  | 31st March, 2018 | 31st March, 2017 |
| :--- | ---: | ---: |
| Accounting profit before income tax | $1,247.79$ | $2,394.65$ |
| At India's statutory income tax rate of 34.61\% (31st | 431.84 | 828.74 |
| March, 2017: 34.61\%) 13.79 8.33 <br> Tax effect of Non deductible expenses $(50.76)$ $(180.48)$ <br> Permanent difference: Tax free income 67.20 10.86 <br> Reversal of depreciation- Tax holiday period 1.61 0.88 <br> Others 463.68 668.33 <br> Income tax expense reported in the statement of profit  and loss |  |  |

Note No. : 39. Movement in Deferred Tax (Assets) / Liabilities

|  | As at 31st <br> March, 2017 | Recognised in <br> profit or loss | Recognised <br> in other <br> comprehensive <br> income | As at 31st <br> March, 2018 |
| :--- | ---: | ---: | ---: | ---: |
| Deferred tax liabilities | 462.92 | 236.27 |  | - |
| Property, plant and <br> equipments including <br> intangible assets |  |  |  | 699.19 |
|  | 462.92 | 236.27 |  | - |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

| Note No. : 39. Movement in Deferred Tax (Assets) / Liabilities (Contd.) |  |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: | :---: |
|  | As at 31st <br> March, 2017 | Recognised in profit or loss | Recognised in other comprehensive income | As at 31st <br> March, 2018 |
| Deferred tax assets |  |  |  |  |
| MAT credit entitlement | - | 72.90 | - | 72.90 |
| Provisions - employee benefits | 66.76 | (33.31) | - | 33.45 |
|  | 66.76 | 39.59 | - | 106.35 |
| Less : Deferred tax asset not recognised | - | - | - | - |
|  | 66.76 | 39.59 | - | 106.35 |
| Net deferred tax liabilities / (assets) | 396.16 | 196.68 | - | 592.84 |

(₹ in Lakhs)

|  | As at 1st <br> April, 2016 | Recognised in profit or loss | Recognised in other comprehensive income | As at 31st <br> March, 2017 |
| :---: | :---: | :---: | :---: | :---: |
| Deferred tax liabilities |  |  |  |  |
| Property, plant and equipments including intangible assets | 327.93 | 134.99 | - | 462.92 |
|  | 327.93 | 134.99 | - | 462.92 |
| Deferred tax assets |  |  |  |  |
| MAT credit entitlement | - | - | - | - |
| Provisions - employee benefits and Security Deposit | 52.15 | 9.66 | 4.95 | 66.76 |
|  | 52.15 | 9.66 | 4.95 | 66.76 |
| Less : Deferred tax asset not recognised | - | - | - | - |
|  | 52.15 | 9.66 | 4.95 | 66.76 |
| Net deferred tax liabilities / (assets) | 275.78 | 125.33 | (4.95) | 396.16 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## Note No. : 40. Financial Risk Management Objectives and Policies

The Company's financial liabilities comprise long term borrowings, short term borrowings, capital creditors, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's financial assets include trade and other receivables, cash and cash equivalents and deposits.

The Company is exposed to market risk and credit risk. The Company has a Risk management policy and its management is supported by a Risk management committee that advises on risks and the appropriate risk governance framework for the Company. The audit committee provides assurance to the Company's management that the Company's risk activities are governed by appropriate policies and procedures and that risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

## (i) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises two types of risk: currency risk and other price risk, such as commodity price risk and equity price risk. Financial instruments affected by market risk include trade payables, trade receivables, etc.

## a. Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities. The Company has a treasury department which monitors the foreign exchange fluctuations on the continuous basis and advises the management of any material adverse effect on the Company.

## Un-hedged Foreign Currency Exposure

The Company's exposure to foreign currency in US\$ at the end of the reporting period expressed in INR is as follows :

|  |  |  | (₹ in Lakhs) |
| :---: | :---: | :---: | :---: |
| Particulars | 31st March, 2018 | 31st March, 2017 | 1st April, 2016 |
| Financial Assets |  |  |  |
| Trade Receivables | 2,781.02 | 2,677.19 | 2,549.10 |
| Financial Liabilities |  |  |  |
| Trade Payables | 426.01 | 289.72 | 498.56 |
| Net Exposure | 2,355.01 | 2,387.47 | 2,050.54 |

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## Foreign Currency Sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in foreign currency exchange rates, with all other variables held constant. The impact on the Company profit before tax is due to changes in the fair value of assets and liabilities.
(₹ in Lakhs)

| Change in foreign <br> Currency Rates | Effect on profit before tax |  |  | Effect on Equity, net of tax |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31st | 31st | As at | 31st | 31st | As at |
|  | March, | March, | 1st April, | March, | March, | 1st April, |
|  | 2018 | 2017 | 2016 | 2018 | 2017 | 2016 |
| $+5 \%$ | 117.75 | 119.37 | 102.53 | 77.00 | 78.06 | 67.04 |
| $-5 \%$ | $(117.75)$ | $(119.37)$ | $(102.53)$ | (77.00) | $(78.06)$ | $(67.04)$ |

## b. Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

## Interest Rate Sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the Company profit before tax is affected through the impact on floating rate borrowings, as follows:
(₹ in Lakhs)

|  | Increase/ <br> decrease in <br> basis points | Effect on profit <br> before tax | Effect on Equity, <br> net of tax |
| :--- | :---: | :---: | :---: |
| 31st March, 2018 | +50 | $(29.97)$ | $(19.60)$ |
|  | -50 | 29.97 | 19.60 |
| 31st March, 2017 | +50 | $(17.07)$ | $(11.16)$ |
|  | -50 | 17.07 | 11.16 |

## (ii) Credit Risks

Credit risk is the risk that counter-party will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables).

## Trade Receivables

Customer credit risk is managed by the Company's established policy, procedures and control relating to customer credit risk management. Outstanding customer receivables are regularly monitored and reconciled. Based on historical trend, industry practice and the business environment in which the company operates, an impairment analysis is performed at each reporting date for trade receivables. Based on above, the company does not expect any credit loss.

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

## Other Financial Assets

Credit Risk on cash and cash equivalent, deposits with the banks/financial institutions is generally low as the said deposits have been made with the banks/financial institutions who have been assigned high credit rating by international and domestic rating agencies.

## (iii) Liquidity Risk

The Company's objective is to maintain optimum levels of liquidity to meet its cash and collateral requirements at all times. The Company relies on a mix of borrowings and excess operating cash flows to meet its needs for funds. The current committed lines of credit are sufficient to meet its short to medium/ long term expansion needs. The Company monitors rolling forecasts of its liquidity requirements to ensure it has sufficient cash to meet operational needs.

The table below summarises the maturity profile of the Company financial liabilities based on contractual undiscounted payments.

| (₹ in Lakhs) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | Less than 1 Year | 1-2 Years | 2-3 Years | 3-5 Years | $>5$ years | Total |
| Year ended 31st March, 2018 |  |  |  |  |  |  |
| Borrowings | 4,847.92 | 360.00 | 360.00 | 630.00 | - | 6,197.92 |
| Other financial liabilities | 1,453.71 | - | - | - | - | 1,453.71 |
| Trade payables | 2,799.96 | - | - | - | - | 2,799.96 |
|  | 9,101.59 | 360.00 | 360.00 | 630.00 | - | 10,451.59 |
| Year ended 31st March, 2017 |  |  |  |  |  |  |
| Borrowings | 3,735.94 | 268.72 | 268.72 | 537.44 | 201.54 | 5,012.36 |
| Other financial liabilities | 1,160.26 | - | - | - | - | 1,160.26 |
| Trade payables | 1,939.15 | - | - | - | - | 1,939.15 |
|  | 6,835.35 | 268.72 | 268.72 | 537.44 | 201.54 | 8,111.77 |
| As at 1st April, 2016 |  |  |  |  |  |  |
| Borrowings | 3,093.77 | - | - | - | - | 3,093.77 |
| Other financial liabilities | 1,051.96 | - | - | - | - | 1,051.96 |
| Trade payables | 2,885.62 | - | - | - | - | 2,885.62 |
|  | 7,031.35 | - | - | - | - | 7,031.35 |

## Note No.: 41. Segment reporting

There is only one primary business segment i.e. "Writing Instrument and Stationary" and hence no separate segment information is disclosed in this financial.

Geographical segments
The Company primarily operates in India and therefore analysis of geographical segment is demonstrated into Indian and overseas operation as under:

NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

|  |  |  |  |  |  | ₹ in Lakhs) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | For the year ended March 31, 2018 |  |  | For the year ended March 31, 2017 |  |  |
|  | India | Overseas | Total | India | Overseas | Total |
| Revenue from operations | 25,161.65 | 8,027.50 | 33,189.15 | 24,719.81 | 10,329.53 | 35,049.34 |
| Carrying Amount |  |  |  |  |  |  |
| Segment assets | 20,924.40 | 2,781.02 | 23,705.42 | 18,285.03 | 2,677.19 | 20,962.22 |
| Segment Liabilities | 11,202.77 | 426.01 | 11,628.78 | 8,843.98 | 289.72 | 9,133.70 |
| Additions |  |  |  |  |  |  |
| Tangible assets | 2,992.03 | - | 2,992.03 | 1,348.65 | - | 1,348.65 |
| Intangibles Assets | - | - | - | - | - | - |

(₹ in Lakhs)

| Particulars | As at April 01, 2016 |  |  |
| :--- | ---: | ---: | ---: |
|  | India | Overseas | Total |
| Carrying Amount |  |  |  |
| Segment assets | $15,994.15$ | $2,549.10$ | $18,543.25$ |
| Segment Liabilities | $7,399.24$ | 498.56 | $7,897.80$ |

## Note No. : 42. Events occurring after the Balance Sheet date

## Proposed Dividend

The Board of Directors at its meeting held on 30th May, 2018 have recommended a payment of final dividend of ₹1.50/- per equity share of face value of ₹10/- each for the financial year ended 31st March, 2018. The same amounts to ₹267.38 Lakhs (including dividend distribution tax of ₹45.59 Lakhs).

The above is subject to approval of the shareholders at the ensuing Annual General Meeting of the Company and hence is not recognized as a liability.

Note No. : 43. Earnings Per Share:

| The numerator and denominator used to calculate Basic/ <br> Diluted Earnings Per Share | 2017-18 | 2016-17 |  |
| :--- | :--- | :---: | :---: |
| a) Amount used as the numerator Profit after tax <br> (₹ in Lakhs)  | 784.11 | 1726.32 |  |
| b) | Basic/ Diluted weighted average number of Equity <br>  <br>  <br> Shares used as the denominator (Nos. in Lakhs) | 147.86 | 147.86 |
| c) | Nominal value of Equity Shares (₹) | 10 | 10 |
| d) | Basic / Diluted Earnings Per Share (a/b) (₹) | 5.30 | 11.68 |

## NOTES TO THE FINANCIAL STATEMENTS as at and for the year ended 31st March, 2018

Note No.: 44. The financial statements are reviewed by the audit committee at its meeting held on 30th May, 2018 and approved by the Board of Directors on the same date.

## Note No. : 45. Insurance Claim

Inventory of ₹546.89 Lass was impacted by fire at the company's Falla unit during the quarter ended 31st March 2018. The Company has lodged insurance claim for the same, which is presently under process. The above insurance claim has been accounted for and adjusted under the head "Cost of material consumed".

## Note No. : 46. Leases - Operating lease commitments - Company as lessee

Certain office premises, godowns, etc. are held on operating lease. The leases range up to 3 years and are renewable for further year either mutually or at the option of the Company. The leases are cancellable.
(₹ in Lakhs)

| Particulars | 31st March, 2018 | 31st March, 2017 |
| :--- | :---: | :---: |
| Lease Payments made during the year | 270.19 | 293.50 |

## Note No. : 47. Capital Management

The Company's objective to manage its capital is to ensure continuity of business while at the same time provide reasonable returns to its various stakeholders but keep associated costs under control. In order to achieve this, requirement of capital is reviewed periodically with reference to operating and business plans that take into account capital expenditure and strategic investments. Apart from internal accrual, sourcing of capital is done through judicious combination of equity and borrowing, both short term and long term. Net debt (total borrowings less cash \& cash equivalents) to equity ratio is used to monitor capital.

| Particulars | 31st March, 2018 | 31st March, 2017 |
| :--- | :---: | :---: |
| Debt Equity Ratio | 0.54 | 0.43 |

Note No. : 48. The previous year's figures as at the date of transition have been reworked, regrouped, rearranged and reclassified wherever necessary. Amounts and other disclosures for the preceding year including figures as at the date of transition are included as an integral part of the current year financial statements and are to be read in relation to the amounts and other disclosures relating to the current year.

The accompanying notes 1 to 48 are an integral part of the Financial Statements. As per our report of even date attached.

For Binghi \& Co.
Chartered Accountants
F.R No. 302049E


Place of Signature: Kolkata
Dated: 30th May, 2018

## For and on behalf of the Board



Deepak Jalan
Managing Director
DIN:00758600

K. N. Ranasaria

Director DIN:00201370

N. K. Dujari Chief Financial Officer \& Company Secretary
10 YEAR FINANCIAL HIGHLIGHTS

| (₹ in Cr .) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2017-18 | 2016-17 | 2015-16 | 2014-15 | 2013-14 | 2012-13 | 2011-12 | 2010-11 | 2009-10 | 2008-09 |
| Source of Funds |  |  |  |  |  |  |  |  |  |  |
| Share Capital | 14.79 | 14.79 | 14.79 | 14.79 | 14.79 | 14.79 | 12.79 | 12.79 | 12.79 | 12.79 |
| Reserves \& Surplus | 105.98 | 103.50 | 86.34 | 73.35 | 63.84 | 55.79 | 34.79 | 34.58 | 28.87 | 23.16 |
| Net worth | 120.77 | 118.29 | 101.13 | 88.14 | 78.63 | 70.58 | 47.58 | 47.37 | 41.66 | 35.95 |
| Borrowings | 65.58 | 50.80 | 30.94 | 17.78 | 32.72 | 30.30 | 41.67 | 40.23 | 20.65 | 27.22 |
| Deferred Tax Liability | 5.93 | 3.96 | 2.76 | 1.85 | 2.19 | 2.02 | 1.89 | 1.86 | 1.64 | 1.58 |
| Funds Employed | 192.28 | 173.05 | 134.83 | 107.77 | 113.54 | 102.90 | 91.14 | 89.46 | 63.95 | 64.75 |
| Operating Results |  |  |  |  |  |  |  |  |  |  |
| Domestic Revenue | 252.18 | 245.85 | 247.12 | 231.13 | 223.02 | 228.24 | 207.82 | 198.14 | 173.27 | 151.33 |
| Exports | 79.71 | 104.64 | 97.02 | 87.17 | 91.08 | 77.02 | 67.23 | 55.50 | 52.18 | 39.43 |
| Total Revenue | 331.89 | 350.49 | 344.14 | 318.30 | 314.10 | 305.26 | 275.05 | 253.64 | 225.45 | 190.76 |
| EBIDTA | 26.93 | 34.05 | 32.13 | 25.55 | 22.15 | 13.99 | 10.27 | 16.52 | 16.32 | 12.79 |
| Finance Cost | 4.85 | 2.17 | 1.53 | 1.48 | 2.37 | 2.48 | 3.78 | 2.08 | 1.70 | 2.86 |
| Depreciation | 9.60 | 7.93 | 5.96 | 5.86 | 5.05 | 4.47 | 4.30 | 3.62 | 3.07 | 3.09 |
| Profit before tax | 12.48 | 23.95 | 24.64 | 18.21 | 14.73 | 7.04 | 2.19 | 10.82 | 11.55 | 6.84 |
| Profit after tax (PAT) | 7.84 | 17.26 | 18.32 | 14.32 | 11.51 | 5.41 | 1.70 | 8.40 | 8.40 | 5.04 |
| E BIDTA Margin (\%) | 8.1\% | 9.7\% | 9.1\% | 8.0\% | 7.1\% | 4.6\% | 3.7\% | 6.5\% | 7.2\% | 6.7\% |
| P A T / Total Sales (\%) | 2.4\% | 4.9\% | 5.3\% | 4.5\% | 3.7\% | 1.8\% | 0.6\% | 3.3\% | 3.7\% | 2.6\% |
| EPS | 5.30 | 11.68 | 12.39 | 9.69 | 7.78 | 3.91 | 1.33 | 6.57 | 6.57 | 3.94 |
| Dividend \% | 15\% | 30\% | 30\% | 25\% | 20\% | 15\% | 10\% | 18\% | 18\% | 15\% |
| Dividend Payout \% | 34\% | 31\% | 29\% | 31\% | 30\% | 45\% | 88\% | 32\% | 32\% | 45\% |
| Net worth per Share (₹) | 81.68 | 80.00 | 68.39 | 59.61 | 53.18 | 47.73 | 37.21 | 37.05 | 32.58 | 28.12 |
| Return on Capital Employed \% | 9.0\% | 15.1\% | 19.4\% | 18.3\% | 15.1\% | 9.3\% | 6.6\% | 14.4\% | 20.7\% | 15.0\% |
| Return on Equity \% | 6.5\% | 14.6\% | 18.1\% | 16.3\% | 14.6\% | 7.7\% | 3.6\% | 17.7\% | 20.2\% | 14.0\% |
| Debt Equity Ratio | 0.54 | 0.43 | 0.31 | 0.20 | 0.42 | 0.43 | 0.88 | 0.85 | 0.50 | 0.76 |
| Average Realisation/pen (₹) | 3.65 | 3.90 | 3.90 | 3.86 | 3.78 | 3.17 | 3.49 | 3.29 | 3.05 | 2.94 |

## CORPORATE INFORMATION

| BOARD OF DIRECTORS | Category |
| :--- | :--- |
| Mr. Anil Kochar | Independent, Non-executive |
| Ms. Supriya Newar | Independent, Non-executive |
| Mr. Naresh Pachisia | Independent, Non-executive |
| Mr. Kedar Nath Ranasaria | Independent, Non-executive |
| Mr. Aloke Jalan | Whole Time Director |
| Mr. Deepak Jalan | Managing Director |

## CFO \& COMPANY SECRETARY

N. K. Dujari

## REGISTERED OFFICE

Satyam Towers,
3, Alipore Road, Kolkata - 700027
Phone: (033) 3041 2100, 24790248
Fax: (033) 24790253
CIN: L36991WB1994PLC065583
E-mail: investors@lincpen.com
Website: www.lincpen.com

## WORKS

Linc Estate
Usthi Road, Serakole, 24 Pgns.(S),
Pin - 743 513, West Bengal
Phone: 09051280300
Fax: (033) 24204441
Falta SEZ, Sector-II, Shed No. 2
Falta, 24 Pgns(S), Pin - 743504
West Bengal
Phone: (03174) 222925
OHM Industrial Infrastructure Park
Plot no.7/8/11/12, Umbergaon
District: Valsad, Pin - 396 155, Gujarat

BRANCH OFFICES
MUMBAI - 403-404 Tanishka Bldg.
Off Western Express Highway
Kandivali (East), Mumbai - 400101
Phone: (022) 66924155 / 4255
Fax: (022) 66942963
E-mail: lincmumbai@lincpen.com

PATNA - C/o, Shanker Logistics Pvt. Ltd.
Mehdigunj, Ward No. 61, Holding No. 34/22, Jhauganj, Patna - 800 007, Bihar

RANCHI - Rahul Complex
North Market Road, Upper Bazar
Ranchi - 834 001, Jharkand
REGISTRAR \& SHARE TRANSFER AGENT
Maheshwari Datamatics Pvt. Ltd.
23, R.N. Mukherjee Road, 5th Floor
Kolkata - 700001

## BANKERS

HDFC Bank Ltd.
Yes Bank Ltd.
IDBI Bank Ltd.

## AUDITORS

Singhi \& Co.
Chartered Accountants
161, Sarat Bose Road,
Kolkata - 700026

NOTES

NOTES

# pentonic 

## Write the future



Begin a statement that moves the nation.
Gift tomorrow's generation a new set
of words to remember.
Start an idea that inspires and
challenges the future.
Emerge with the boldness of black.

## LINC

Think it. Linc it.


[^0]:    * Dr. Ranjan Das, Independent, Non- Executive Director has resigned from the Board w.e.f. 13th February, 2018.

[^1]:    Note: This report is to be read with the letter of even date issued by the Secretarial Auditor(s) and forms an integral part of this report.

[^2]:    Notes:

    1) Gross block as on 1st April, 2016 represents deemed cost on the date of transition to Ind AS
    2) Property, Plant and Equipment given as security for borrowings (Refer Note No 15 and 18)
[^3]:    Notes:
    Gross block as on 1st April, 2016 represents deemed cost on the date of transition to Ind AS.

[^4]:    *There are no amount due and outstanding as at Balance Sheet date to be credited to the Investor Education and Protection Fund

[^5]:    *Shown as line item "Total outstanding dues of Micro and Small Enterprises" under Note No. 19

